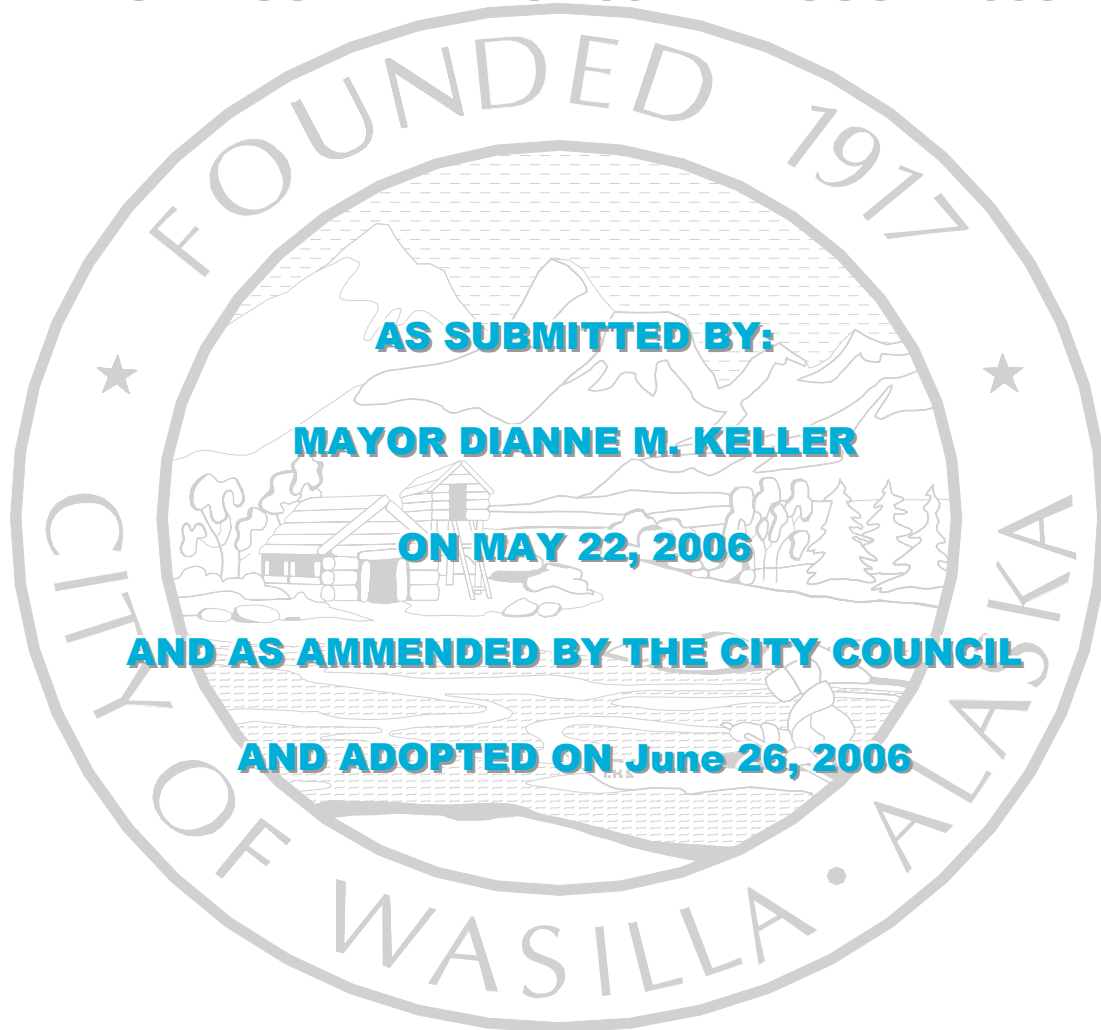


CITY OF WASILLA

BIENNIAL BUDGET

FOR FISCAL YEARS 2007 THROUGH 2008



CITY OF WASILLA COUNCIL

HOWARD O'NEIL, DEPUTY MAYOR, SEAT A

DIANA L. STRAUB, SEAT B

STEVE MENARD, SEAT C

MARTY METIVA, SEAT D

RON COX, SEAT E

MARK A. EWING, SEAT F

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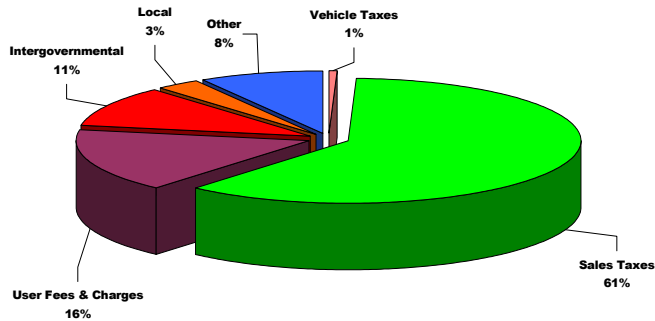
FISCAL YEARS 2007 AND 2008 AT A GLANCE

Monies generated from Sales tax is the largest single source of revenue for both Fiscal Year (FY) 2007 (61%) and for Fiscal Year 2008 (63%). It is projected that revenue from sales tax collections will be 75% of the General Fund's revenue in FY 07 and 78% in FY 08 and 89% of total revenue (not including amortization of contributed capital and transfers) will be generated locally for FY 07 and 93% in FY 08. The total operating expenditure budget not including transfers and debt service will be \$13,140,971 for FY 07 and \$13,705,790 in FY 08.

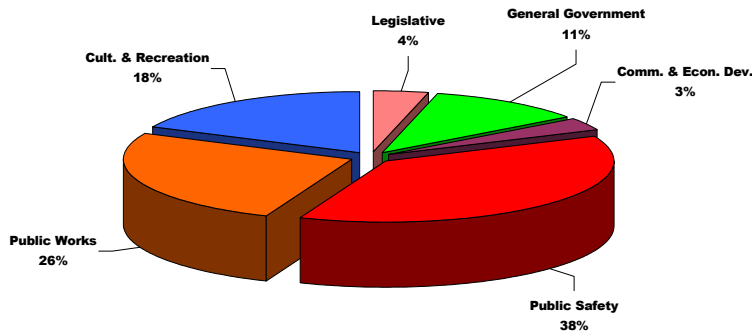
The City of Wasilla mill rate will be set at 0.0. mills for FY 07 and 0.0. mills for FY 08.

Shown below is a breakdown of total revenue (not including transfers) and total expenditures (not including depreciation, transfers or debt service) appropriated in FY 2007 and FY by category for the City of Wasilla:

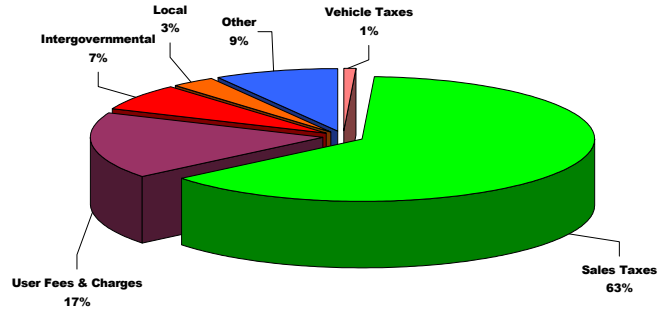
**OPERATING REVENUE BREAKDOWN BY CATEGORY (ALL FUNDS)
FOR FISCAL YEAR 2007**



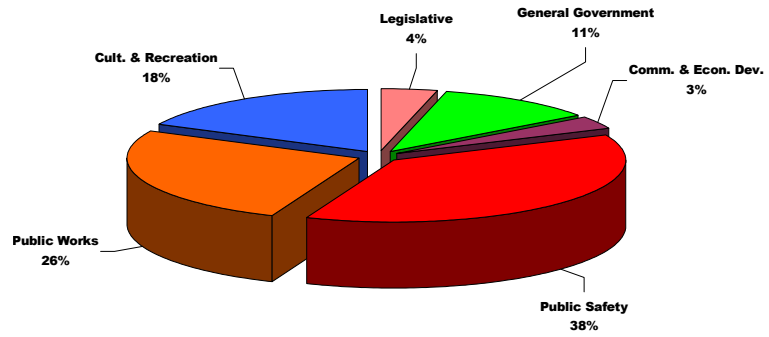
**OPERATING EXPENDITURE BREAKDOWN BY CATEGORY (ALL FUNDS)
FOR FISCAL YEAR 2007**



**OPERATING REVENUE BREAKDOWN BY CATEGORY (ALL FUNDS)
FOR FISCAL YEAR 2008**



**OPERATING EXPENDITURE BREAKDOWN BY CATEGORY (ALL FUNDS)
FOR FISCAL YEAR 2008**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Wasilla
Alaska**

For the Fiscal Year Beginning

July 1, 2005

President

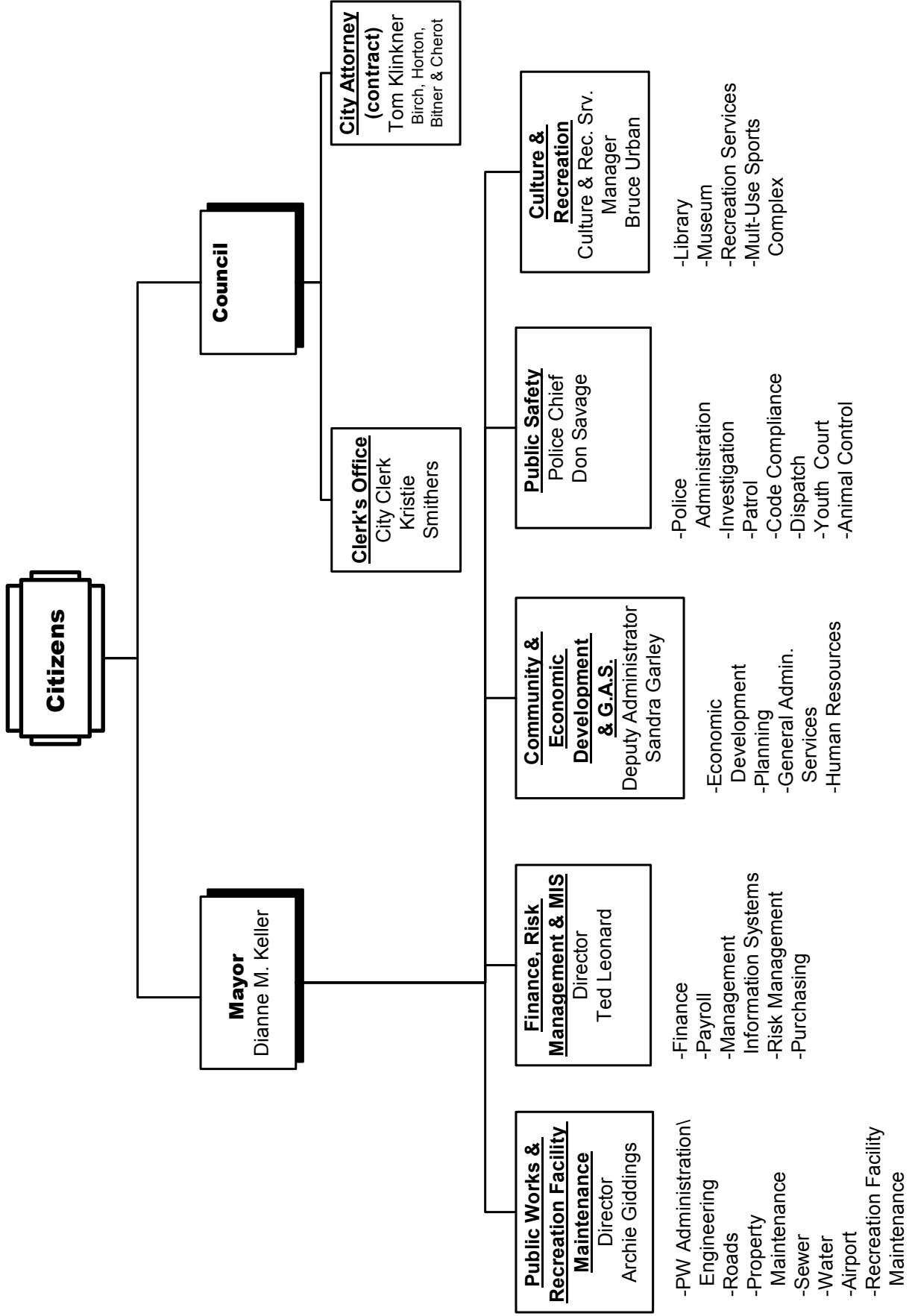
Executive Director

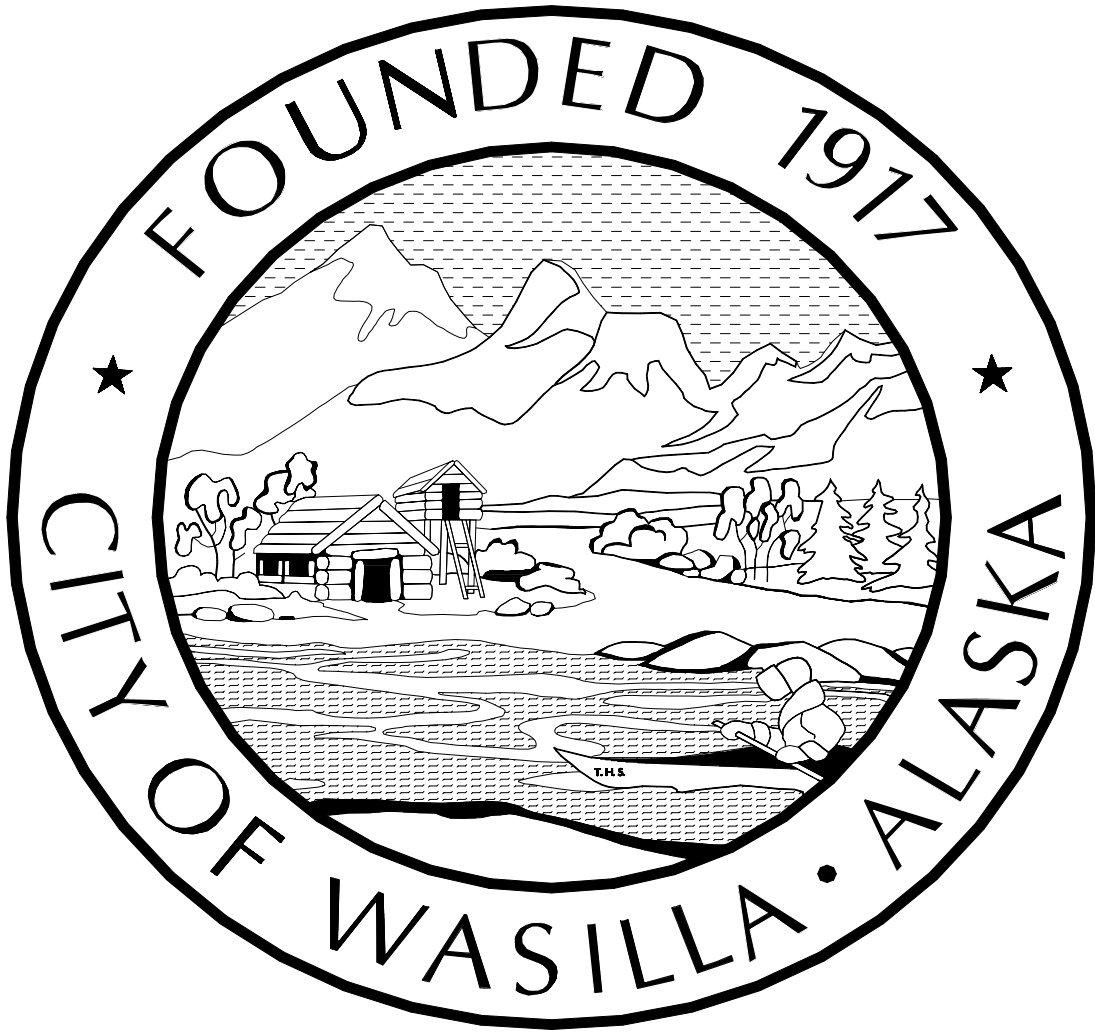
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Wasilla, Alaska for its annual budget for Fiscal Year 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and a communications device.

This award is valid for a period of one year only. We believe that our current budget continues to conform to the program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Wasilla

Organizational Chart





BUDGET MESSAGE

CITY OF WASILLA BUDGET LETTER OF TRANSMITTAL FOR THE BIENNIAL BUDGET FOR FISCAL YEARS 2007 THROUGH 2008

May 22, 2006

To the Residents of the City of Wasilla:

It is with a great sense of accomplishment that I transmit to you the Biennial budget document for the City of Wasilla for Fiscal Years 2007 (FY 07) through Fiscal Year 2008 (FY 08). This budget is submitted according to the Wasilla City Municipal Code Section 5.04.020 and State Statutes, which includes the goals and objectives for FY 07 and FY 08.



Mission Statement

It is the mission of the City of Wasilla to provide optimum service levels to the public as cost effectively as possible to ensure a stable and thriving economy, promote a healthy community, provide a safe environment and a quality lifestyle, and promote maximum citizen participation in government.

Major Issues

For several years now, Wasilla has been one of the fastest growing communities in the United States, and it is a real challenge for the City government to keep up with this growth. The increasing demand for services due to this growth must be met at the same time we are seeing both an increasing number of unfunded mandates and decreased funding from both the federal government and state of Alaska.

My commitment is to keep our local government efficient and accountable, while pro-actively assisting private sector businesses and residents. Throughout this budget document, you will see the performance measurements that the city departments use to keep their part of the city's budget accountable to you the citizens of Wasilla.

One of our main goals is to prioritize and focus expenditures on much needed infrastructure improvements and public safety needs. Due to our ability to achieve a level-funded budget, we will transfer over \$1,534,776 to the Capital Improvement Project budget in FY 07 and \$1,248,276 in FY 08 to fund these infrastructure projects. We will also be able to transfer \$343,141 (a 4.75% increase) to the Library Special Revenue Fund. By "holding the line" on spending, we are able to present a General Fund budget including transfers that is only 2.94% higher than last year.

To meet the FY 07 and FY 08 budget initiative of encouraging a strong and diverse economic base, we have reorganized the Planning Division of Public Works and the Economic Development Department into the Community and Economic Development Department under the supervision of a deputy administrator. Coordinating planning and economic development

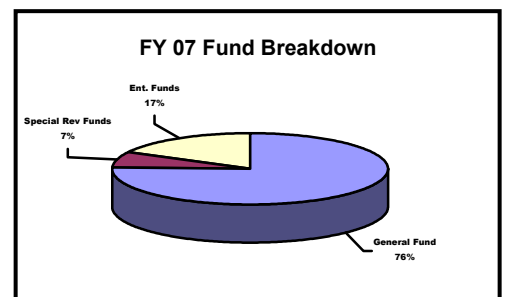
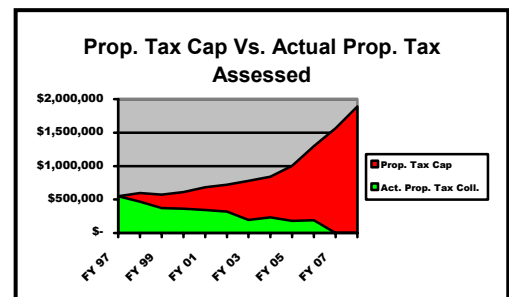
efforts will allow us to assist new businesses to locate in the City and current businesses to expand while protecting the community's vision for the City of Wasilla.

This budget is based on a fiscally conservative philosophy of maintaining a small and efficient general government while at the same time increasing the funding of functions that directly benefit our citizens. Over the last 10 fiscal years, expenditures for public safety (not including dispatch services to other agencies) have increased approximately 167% (16.7% per year) and expenditures on public work functions have increased approximately 132% (13.2% per year). At the same time, general government expenditures have increased only by 45.8% (only 4.6% per year). **In FY 95, general government expenditures were 26% of total operating expenditures while in FY 07 general governmental expenditures will be only 11% of total operating expenditures.** The projected general government expenditure increase is anticipated to be only 5% of the total operating expenditure increase from FY 06. Projected growth in the City budget will continue to center around increased funding of direct services to the public for the Public Safety and the Public Works functions such increased police protection and improved road maintenance.

The City adopted a Fiscal Policy on stabilization of funds in the Wasilla Municipal code (WMC 5.04.025) in 2004 to ensure that we would maintain fund balances and retained earnings at levels sufficient to preserve the City's creditworthiness and to provide financial resources for unforeseeable emergencies. Having a stable General Fund fund balance also allows us to react to adverse changes in economic conditions should they arise and to provide the Council and Administration with flexibility in responding to unexpected opportunities that may help the City achieve its goals and objectives.

In the past the Council approved the targeted rate for the unreserved General Fund Balance to be not less than 50%, nor higher than 60%, of the succeeding budgeted general fund expenditures plus general obligation debt service. The reason for having such a large unreserved fund balance is that the City's main revenue source is sales tax. This year over 75% of the General Fund Revenue will be generated from sales tax. Due to this dependence on sales tax revenue, Administration and Council believe that a healthy fund balance is necessary to offset any dramatic swings in the economy. Our fiscal policy also requires each Enterprise Fund to maintain positive retained earnings.

In May of this year, the State Legislature approved the distribution of municipal assistance to Alaskan municipalities. Since the Wasilla Municipal code (WMC 5.02.030) does not permit increased operations to be funded by non-recurring revenues, this budget will not utilize the \$545,109 in municipal assistance funds to fund current operations in our General Fund. **This treatment of the municipal assistance will allow the City to take the bold step of reducing the City property tax mill rate to zero for the FY 07 through FY 09 period** in order to provide property tax relief to our citizens while increasing planned FY 07 transfers from the General Fund to the Capital Projects Fund by \$170,000. Based on the FY 07 and FY 08 projected property tax valuation, setting the mill rate at 0.0 mills for FY 07 and FY 08 will save the property owners an estimated \$3,599,758 (based on 2 mill property tax cap) in taxes not assessed over that time frame..



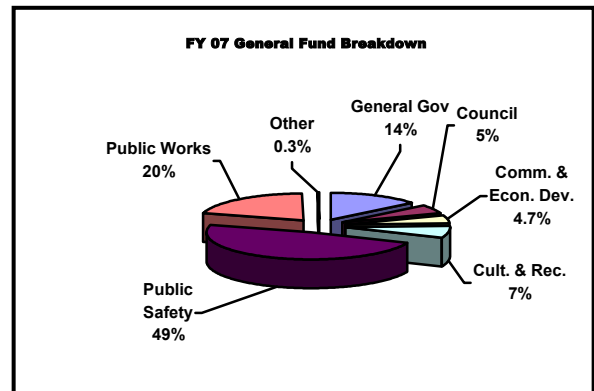
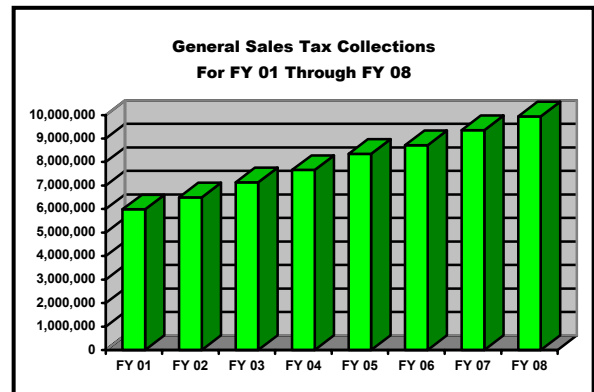
Budget Highlights and Fiscal Analysis

The total FY 07 operating budget including debt service for the City of Wasilla is \$13,140,971 and \$13,705,790 for FY 08 not including transfers to other funds or debt service. Breakdown of expenditures for FY 07 are as follows: 76% for the General fund operating expenditures (not including transfers to other funds), 7% for Special Revenue Fund expenditures, and 17% for Enterprise Fund operations (does not include projected depreciation expense).

General Fund

The General Fund budget submitted is based on a property tax mill rate of 0.0 mills, which is a .3 mill, decrease from the FY 06 rate and continues the trend of reducing the City's portion of property taxes paid by property owners in the City of Wasilla. The FY 08 budget will also be based on 0.0 mill rate for its residents.

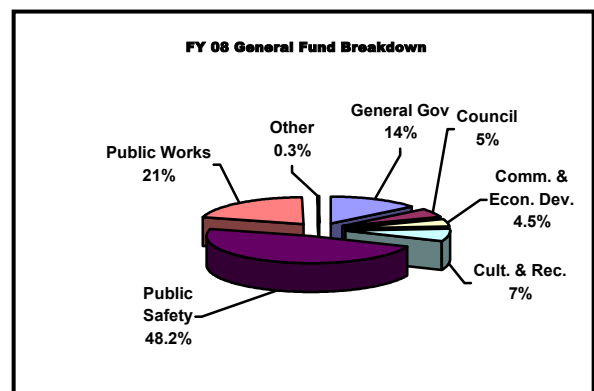
In FY07, the main source of revenue for the General Fund is generated by sales tax. Sales Tax revenue is projected to be approximately 75% of all General Fund revenue and is projected to increase by 7% over the projected total FY 06 collections. As shown in the graph, Sales Tax collections have increased each year. Based on projected economic and population trends, it is anticipated that this Sales Tax collection trend will not decrease in the foreseeable future. Local taxes, fines and other locally generated revenue are approximately 16% of the General Fund revenue. Intergovernmental revenue will be approximately 9% of the General Fund revenue. In FY 08, sales tax is estimated to be 78%, locally generated revenue 17% and intergovernmental revenue 5%.



The General Fund Operating Budget not including transfers for FY 07 is \$9,911,556 and is projected to be \$10,335,452 for FY 08. The breakdown of the Fiscal 2007 budget is as follows:

- ▶ \$515,829 (5%) for Council,
- ▶ \$1,414,568 (14%) for General Government,
- ▶ \$455,433 for Community and Economic Development (4.7%),
- ▶ \$740,436 (7%) for Cultural Services and Recreation,
- ▶ \$4,759,649 (49%) for Public Safety,
- ▶ \$1,996,641 (20%) for Public Works, and
- ▶ \$30,000 for non-departmental (0.3%).

We anticipate the breakdown for FY 08 to remain the same.



Special Revenue Funds

Special Revenue funds are used mainly to account for the expenditures for Library services, for providing Youth Court services, and for replacement of the City's computer technology. Total expenditures for Library services will increase this year by approximately \$13,343, a 1.85% increase from FY07 and are expected to increase by \$37,227 in FY 08. The City's share of library expenditures will increase by 4.75% in FY 07 and 11.7% in FY 08 due to projections that Borough Funding will decrease as expenditures for the Library increase in future Fiscal years.

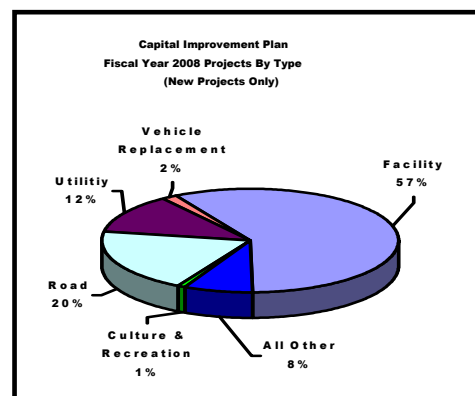
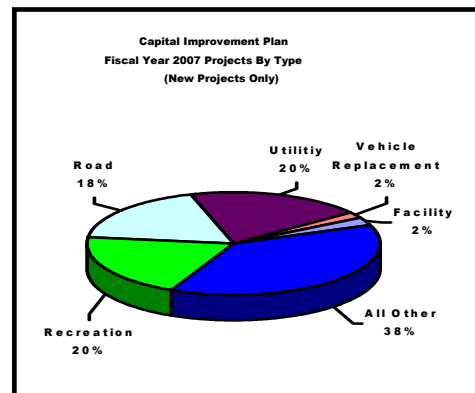
Youth Court expenditures are projected to increase by approximately 1.75% this year. These expenditures are funded through grants, donations and interest income. Funding from the state of Alaska for this program is projected to remain at FY 06 levels and in order to live within their budget, Youth Court will have to make adjustments in their operating expenses as needed, depending on revenues the program is able to generate.

Capital Improvement Budgets (Including Enterprise Fund Capital Project Budgets)

Based on the Operating Budget presented, the City will invest approximately \$12,033,276 in new infrastructure and improvements to infrastructure in FY 07 and approximately \$14,302,856 in FY 08. The city is contributing over \$1,534,776 in local funds to finance the new Capital Projects in FY 07 and estimates \$1,248,276 in FY 08. The investment in capital projects is based on our recently adopted 5-year capital improvement plan.

As seen in the graphs, in FY 07 the concentration on capital projects will be in utility projects, road projects and recreation projects. In FY 08, the largest category will be the facility category. The reason for this significant change is that the city is projecting to start constructing on a new library (\$8,000,000) in FY 08. Below are listed the main projects that the City of Wasilla will be working over the next two fiscal years:

- Wasilla Library - \$8,000,000 (FY 08);
- Wideband Mobile Communications Network - \$4,250,000 (FY 07);
- Road Projects - \$4,900,000 (FY 07 – FY 08);
- Utility improvements and expansion projects - \$4,068,500 (FY07 – FY 08) and;
- Multi-Use Sports Complex parking lot - \$500,000 (FY 07 – FY 08).



Enterprise Funds

The goal of my administration is to make Enterprise Funds operationally self-sufficient while ensuring that the City will not have to raise rates or fees in the foreseeable future.

By increasing the customer base and by maintaining a cost efficient system, the City expects that the utilities fund will cover its operating expenses and debt service for FY 07 and FY 08. Based on our ongoing strategy of increasing the utilities customer base over the next five years,

the City is projecting that we will be able to cover our operating expenses and debt service without raising utility rates.

The City of Wasilla will transfer \$76,384 in FY 07 and estimates transfers of \$79,376 in FY 08 to cover operating cost of the Airport, which is a 3.6% reduction from the FY 06 transfer. We will continue to look for ways to enhance revenue at the Airport and to reduce expenditures to lower the transfer to that fund. One such strategy, for example, is to increase lease and tie-down spaces.

The City has completed its second year of operation of the Multi-Use Sports Complex (MUSC). We elected to use an enterprise fund to account for the operation of the MUSC and for collecting and disbursing funds from a dedicated sales tax for the retirement of general obligation bond used to fund construction of facility. It is our goal for the facility to generate enough revenue to cover its cost of operation. Based on the FY 07-08 budget, we believe that we will need to transfer approximately \$140,087 to cover operating cost in FY 07 and \$111,967 in FY 08. We continue to look at new ways of generating revenue from the MUSC through increased use of the facility in order to reduce the operating transfer to the Multi-Use Sports Complex by 25% each year. Even though we are transferring monies to the Sports Complex, a study of the impact of the Complex on the economy of the City of Wasilla concluded that the economic activity generated by the Complex generates over \$117,000 in sales tax per year to the City of Wasilla with total local spending to the business community estimated to be 2.68 million dollars.

Staffing, Compensation and Benefits

In FY 07, the City of Wasilla is planning to increase staff by 5.71 full-time equivalent (5.1% increase) to 116.40 full-time equivalent (fte) staff. Of the 116.40 staff, approximately 22.5 FTE (19%) are funded by sources outside the City through grant revenue and/or contract service revenue for providing dispatch services and 23.35 employees through user fees (20%). The City is not projecting to add any new staff in FY 08. If you factor out the employees from the dispatch division and the MUSC complex, the city has added only 6.5 employees since FY 03, an 8.8% increase.

The majority of the increase in staff is focused on improving the delivery of direct services to our citizens while keeping general government small and accountable. 96% of the staff increases (5.46 fte) will go directly into staff that serves the public. We are adding 1 child abuse investigator, 1 call-taker, 1 technology specialist (Public Safety), 1 road technician, 1 property maintenance technician, .25 fte of finance clerk and .46 fte of Building support workers (Multi-Use Sport Complex). We believe these positions will have a direct effect on increasing the safety and quality of life of our citizens. Summary of personnel is as follows:

Fiscal Year	FY 04	FY 05	FY 06	FY 07	FY 08
Full-Time Personnel	85.45	99.20	110.69	116.40	116.40

* Note: Multi-use Sports Complex opened in FY 04 - 10.65 FTE (12.35 in FY 07)& in FY 05, the City started providing dispatch services to other agencies - 15 FTE (22.6 FTE in FY 07).

We are projecting the average merit increase in FY 07 and FY 08 will be approximately 3.5%, while Health Insurance costs will increase by approximately 7.33%, Workers Compensation Insurance will increase by approximately 10% and that the City's contribution to the State's retirement system will increase by 15% in FY 07 and then remain constant in FY 08.

In July 2003, the city implemented an employee evaluation process called a "focal review". We believe that this process has helped ensure consistent and fair evaluations for employees resulting in equitable yearly increases to employees and has helped us better control personnel cost. This system rewards employees for good performance and not just for being in the job one more year. We are also taking active steps to lower the experience rate in Worker Compensation by implementing a safety program in public works and a physical fitness incentive program for public safety. By reducing projected future claims, we believe we can reduce our Worker Compensation insurance rates. The City has changed its health insurance coverage from a low deductible plan (\$250) to a high deductible plan (\$1,000) in conjunction with a health reimbursement plan. Insurance premium rates are projected to rise by over 12% however based on our new plan the actual increase for health insurance coverage is projected to be approximately 7.7%. By taking these steps, the City has been successful in slowing the staggering growth in employee benefit costs.

Financial Position

The Financial Summaries section of this budget document includes a Budget Summary (all Funds) schedule and a Fund Balance Summary schedule that presents ending fund balances categorized by fund type and fund. The General Fund Balance is projected to remain near the same level as FY 06 at \$4,823,723. Administration's goal to propose a fiscally balanced budget keeps the General Fund Balance consistently near the same level. Even with the current unpredictable economic environment, the city's overall financial position will remain strong in FY 07 and FY 08, which again allows us to provide tax relief to our residents and invest over \$990,000 in infrastructure from the General Fund in FY 07 and invest over \$1,020,000 in FY 08.

The Special Revenue Funds' fund balances will decrease by approximately by \$227,419 in FY 07 and will increase by \$21,946 in FY08. This decrease in FY 07 is mainly due to the Capital Reserve Fund transferring \$300,000 for infrastructure investment.

Debt Service Funds are able to meet their debt obligations and the total fund balance of the funds will decrease from FY 06 to FY 08 by approximately \$118,655 as the city continues to pay off the special assessment bonds.

The Enterprise Funds fund balance also remains positive. In the operation section, the Enterprise Funds were able to maintain their fund balance with a reduced subsidy from the General Fund in FY 07. The Multi-Use Sports Complex (MUSC) Enterprise Fund's fund balance will continue to grow as the enterprise fund accumulates funds through a sales tax of ½ percent to retire the General Obligation Bond issued to fund the construction of the Multi-Use Sports Complex. The total Fund Balance in all three of the funds will increase by a total of \$568,693, a 14.6% increase in FY 07 and \$721,570, a16.2% in FY 08. The increase in fund balances attributed to the difference of the sales tax collected for retirement of the Multi-Use Sports Complex General Obligation and debt payment on that General Obligation Bond is \$545,665 in FY 07 and \$637,245 in FY 08. A more detailed explanation of each fund's fund balance increases and decreases can be seen in the individual fund section.

In the midst of an unpredictable economy, the City of Wasilla has worked toward a strong and healthy financial position through good planning and proper administration of public funds. Based on this strong financial position, the City will continue to provide a high level of service to its citizens and to continue its aggressive capital improvement program for capital expenditures through grants and local monies with no debt increase planned.

Future Outlook

The City of Wasilla, through responsible economic development and investment in the city's infrastructure, has chosen to make itself into the retail trade center for the Matanuska-Susitna (Mat-Su) Borough. It is estimated that we provide services to over 55,000 citizens on a daily basis. Based on the investment decisions of both large retail companies and small business entrepreneurs to locate in Wasilla, and the demographic trends projected for Mat-Su Borough, we project that the City of Wasilla will continue to retain its position as the financial and retail center in the Mat-Su Borough.

One of the key factors in the continued financial health of the City is population growth. The Mat-Su Borough's and the City's population has grown due to the quality of life here in the Valley, the availability of developable land, less expensive housing (compared to Anchorage), and our improved transportation infrastructure. It is projected to that the Borough's population could surpass 100,000 residents by the year 2018.

Other factors that will continue to fuel economic growth in Wasilla are the continued expansion of the tourism industry and the creation of private sector jobs. The City of Wasilla will continue to support the development of businesses in the City and the Mat-Su Borough. The City has reorganized its Planning Department and its Economic Development Department into one Department (Community and Economic Development Department) in order to provide better coordination of services and more efficient services to the citizens and businesses of the City. The Community and Economic Development Department is committed to enhancing the vitality of the City by providing economic development that creates and retains quality jobs and the establishment of a good quality of life for City residents through the administration of Wasilla Development Code.

Of course, while population growth is a key factor in the continuing financial health of the city by promoting economic development in the City, it is also one of our main challenges. As population grows, demand for services provided by the City grows as well. Additionally the demand by citizens that the City ensures development is done responsibly and does not decrease the quality of the life for our current residents. The city has initiated several planning projects that will help administration and the City Council with creating a strategic plan that will help guide the City into the next decade. These projects include: 1. complete a five-year Financial Plan, 2. complete the police-staffing plan for the next five years, 3. update and revise the city's transportation plan, 4. complete area plans for the South Wasilla Heights, Downtown, and Airport/Museum area, and 5. update and revise the city's Comprehensive Plan.

Acknowledgement

I would like to thank the entire City of Wasilla staff for the cooperative, efficient and dedicated service given to our residents and the community. Our city employees have a "roll up your sleeves and get the job done" attitude and I know our residents and community appreciate this. Because we face the challenges of increased population growth and a demand for quality services, our city departments began budget preparation work early this year and came together as a team to address our challenges. Individual departments were able to come up with creative solutions to satisfy the needs of their departmental customers and the citizens of the City of Wasilla, while holding the line on expenses so that the city could decrease the mill rate to zero.

Particularly, I would like to point out that the preparation of this budget document could not have been accomplished without the dedicated services of the Finance Department and the new Community and Economic Development Department. Based on their hard work and dedication the city again received the Distinguished Budgetary Presentation Award for Fiscal Year 2006.

I would like to express my appreciation to Sandra Garley, Jill Carricaburu, Ted Leonard, Susan Colligan, Sally Schug, Deborah Davis, Kelly Caldwell, Sharon Sinko, Kim Byrne, and April Dwyer from these departments for their contribution to the budget document.

I would like to also thank our Public Works Director Archie Giddings, Bill Harvey our Deputy Director of Public Works, our Police Chief and Deputy Chief John Glass and Angela Long as well as our Culture and Recreation Service Manager Bruce Urban.

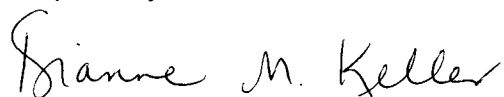
Thanks also go the clerk's office for their participation and cooperation in the budget process. Lastly, most especially special thanks to Mary Bixby my assistant- without her hard work and dedication the Mayor's office would not run as smoothly and efficiently for me, our residents, and businesses.

I would also like to thank the City Council for their support to this administration in planning and conducting the financial operations of the city in a fiscally conservative and responsible manner.

Conclusion

As my administration entered and worked through the budget process with the City Council for FY07 and FY 08, we addressed the demands for increased service and the trend of increased employee benefit costs. We were able to present a responsible, balanced and accountable budget to our residents while reducing the property taxes again for FY07 and FY 08. In doing so, we kept in mind the long-range goals and budget initiatives set out by the Council. With the changes to the budget our government will better serve our residents and surrounding community. Because of the dedication of the administrative team, our Council, and Commissioners the city is able to rise to the challenge to keep our government accountable and efficient, something we can all be proud of!

Respectfully submitted,

A handwritten signature in cursive script that reads "Dianne M. Keller".

Dianne M. Keller, Mayor

BUDGET CALENDAR

CITY OF WASILLA FISCAL YEAR 2007 & FISCAL YEAR 2008

The following schedule outlines the City of Wasilla's plan for the formation of the Fiscal Years 2007 – 2008 Biennial budget:

Date	Facilitator	Action
January 2006	Finance Director	Finance Director prepares preliminary revenue projections.
January 2006	Mayor/Council	Presents balance scorecard for first 6 months of operation for FY 06 Budget. Council sets goals and initiatives for FY 07 & FY 08 budgets.
January 30, 2006	Clerk	Work Session between Council and Clerk to discuss FY 07 & FY 08 budget planning and setting of goals and initiatives for Clerk's Office.
February 13, 2006	Finance Director	Distribution of budget worksheets to aid departments in submitting their budget request for FY 07 & FY 08.
March 1, 2006	Department Heads/ Clerk	Department Heads submit staffing needs to the Mayor based on FY 07 & FY 08 Budget Initiatives.
March 28, 2005	Finance Director	Finance Department submits estimated staffing costs to Department Heads for department budgets.
April 10, 2006	Finance Director	Proposed Department Budgets submitted to Mayor based on FY 07 & FY 08 Initiatives.
April 10 thru April 24, 2006	Mayor	Work meetings with the Department Heads to resolve or justify Fiscal Year differences of department budgets.
April 28, 2006	Mayor	Mayor submits approved proposed department budgets to the Finance Director with the Mayor's Budget Message.
May 8, 2006	Finance Director	Regular Council Meeting; Introduction of Operating Budget and distribution FY 07 & FY08 budget document to Council.
May 11, 2006	Council	Council Work Session, 6 p.m. Overview of proposed FY 07 & planned FY 08 budget by Finance Director.
May 22, 2006	Council	Regular Council Meeting, 7 p.m. Public Hearing on Operating Budget & Capital Program.
May 25, 2006	Council	Special Council Meeting, 6 p.m. Review of proposed budget; Possible adoption.
June 1, 2006	Council	Special Council Meeting, 6 p.m. Review of proposed budget; Possible Adoption.

June 5, 2006	Council	Special Council Meeting, 6 p.m. – Introduction of CIP Budget and presentation by Departments.
June 8, 2006	Council	Special Council Meeting, 6 p.m. – Reserved date, if needed.
June 12, 2006	Council	Regular Council Meeting, 7 p.m. Public Hearing on Fiscal Year 2007 Budget and adoption of Fiscal Year 2007 Budget Ordinance. Absolute deadline for adopting Fiscal Year 2007 mil rate and Operating Budget.
June 15, 2006	Finance Director/Clerk	Notification to Mat-Su Borough Finance Department of City mil rate.
June 28, 2006	Council	FY 07 Capital Budget adopted.
July 1, 2006	All Concerned	FY 07 Budget implementation and monitoring.
January 2007	Finance Director	Review and revise revenue projections and Budget assumptions for FY 08.
February 2007	Mayor/Council	Review FY 07 performance and revised FY 08 Initiatives if needed.
March 2007	Mayor/Dept Heads	Revise FY 08 Budget based on revised budget projections and initiatives.
April	Mayor	Submit revisions to FY 08 Operating and Capital Budget to Council
April	Council	Review FY 08 revised Operating and Capital Budget. Adopt revised Operating and Capital Budget. Set Fiscal Year 2008 Mill rate and notify Borough.
July 1, 2007	All Concerned	FY 08 Budget implementation and monitoring.

THE BUDGET PROCESS

The mission of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. Several essential features characterize the City of Wasilla's budget process:

- Incorporates a long-term perspective.
- Establishes linkage to broad organizational goals.
- Focuses budget decisions on results and outcomes.
- Involves and promotes effective communication with stakeholders.

This is the first year that the City of Wasilla is preparing a two-year budget (Biennial budget). The development of the City of Wasilla's Biennial Fiscal Year 2007-2008 biennial budget is an open process designed to reflect the needs and desires of the community. Through out the year, the Mayor, Council Members and City Staff have obtained input from the citizens in regards of what services are needed. The citizens' needs are incorporated into the goals and objectives for Fiscal Year 2007 and Fiscal Year 2008 and are reflected in the budget that is submitted to Council for adoption.

The budget process for the City of Wasilla's Biennial Budget for Fiscal Years 2007 through 2008 began in January 2006. During the first year of the Multi-year budget cycle, the Finance Department's staff prepared a financial forecast for both Fiscal Year 2007 and Fiscal Year 2008 including revenue projections and inflation projections in January.

During February through May, the departments and the Finance Department are working to complete a 5-year financial forecast for the next five years. This 5-year forecast will be used as a tool to help complete the Fiscal Year 07 and Fiscal Year 08 operating and capital budgets.

During March 2006, the Mayor met with the Department Heads to finish setting the goals and objectives for each department for the Fiscal Year 2007 budget and the Fiscal Year 2008 budget plan based on the goals and initiatives set at Council retreat. The Mayor and Department Heads agreed on which measurements would be used to assess whether or not the Fiscal Year 2007-2008 goals have been met. The Department Heads submitted to the Mayor an estimate of the number of needed personnel to meet the goals and the objectives of the City of Wasilla in the upcoming Fiscal Year. This approved list of personnel needs was then forwarded to the Finance Department to calculate the labor cost. In March, the Finance Department calculated the projected cost of labor based on the approved personnel needs. The cost of labor projections along with a nine-month expense summary was forwarded to the Department Heads to be used in the formulation of their budget request for both fiscal years. During March and April, the Department Heads with assistance from the Finance department completed their budget requests.

During April, work sessions were held between the Mayor, Finance Director, and Department Heads to review the department's budget request for both fiscal years. In these work sessions, the budget requests were compared to the City's goals and objectives for the department and how these budget requests will affect the performance and outcomes of the department and the City of Wasilla in the upcoming Fiscal Year.

In May, the proposed Biennial operating budget for Fiscal Year s 2007 through 2008 will be introduced with a budget ordinance for Fiscal Year 2007. Based on the City of Wasilla Municipal code only the Fiscal Year 2007 budget may be adopted. During the month of May, the Council will review the operating budget with the Mayor and Department Heads. During May, there will be at least one public hearing on the operating budget. The goal of the Council is to adopt the operating budget ordinance by June 13th, 2005 and set the millage rate for the upcoming Fiscal Year. The Fiscal Year 2007 Budget must be adopted before June 30th per WMC 6.02.020 (C).

In June, after the Fiscal Year 07 operating budget has been adopted, the Capital Budget will be introduced as a budget ordinance amending the Fiscal Year 2007 budget and Fiscal Year 2008 budget plan. In June 2006, a special meeting will be held for the Council to review the Fiscal Year 2007 and 2008 capital program. On June 27th, 2005, the Council will hold a public hearing on the Capital budget and adopt the Capital Budget for Fiscal Year 2007 at that meeting.

On July 1st, the Fiscal Year 2007 budget will be implemented. During Fiscal Year 2007, the departments will be accountable for budgetary control throughout the fiscal year. Expenditure patterns will be examined, compared to budget plans, and corrective action,

if necessary will be taken. The City Council throughout the year will be given financial reports disclosing the City's actual performance as compared to the budget plan.

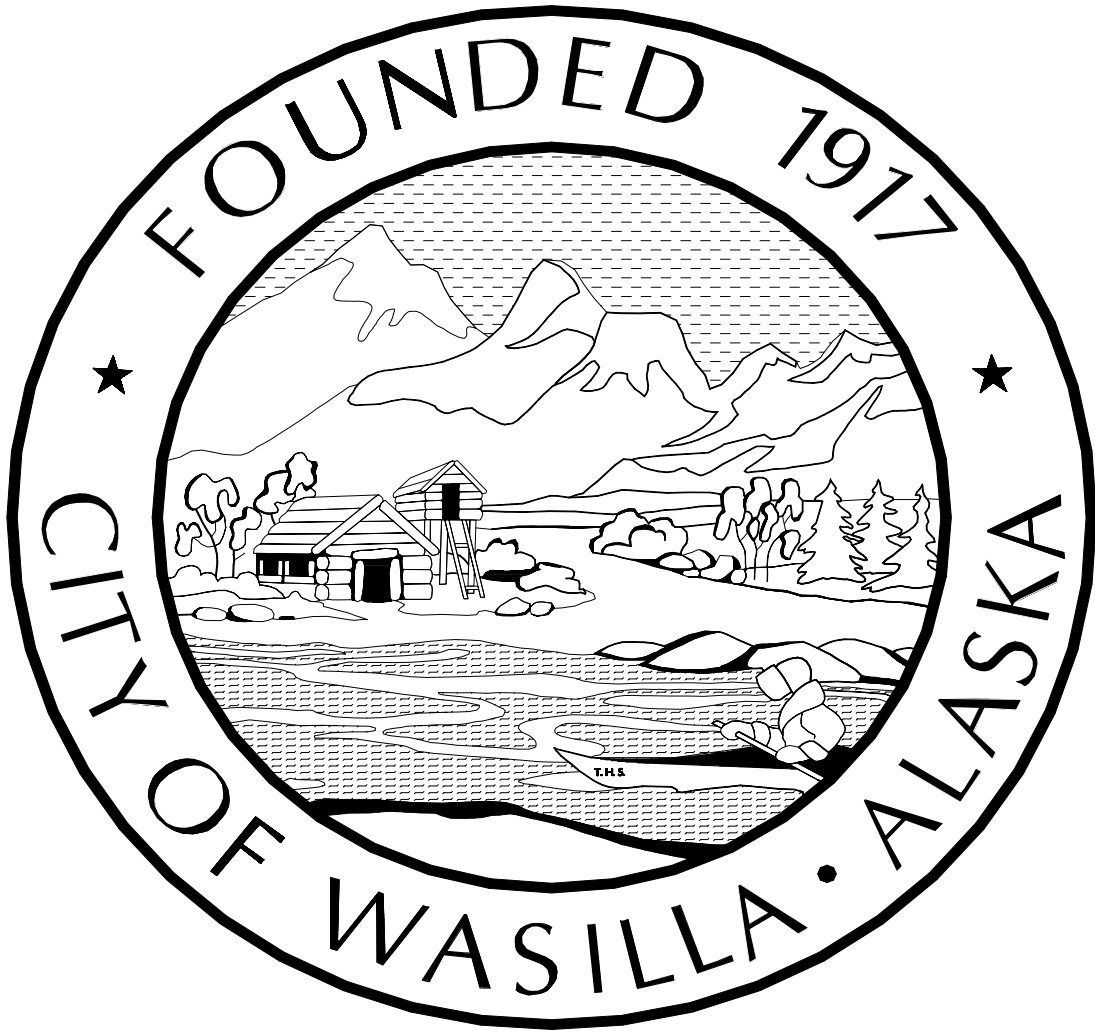
In January 2007, the Finance department's staff will review and revise if needed the Fiscal Year 2008 revenue projections and inflation projections. During January, the departments and the Finance Department will revise the 5-year financial forecast to include the next outlying year. This revised 5-year forecast will be used as a tool to help revise the Fiscal Year 08 capital budget and to revise the City's 5 year capital project plan.

During February 2007, the Mayor will meet with the Council to present the Balance scorecard for Fiscal Year 2006 and a mid-year report on meeting the Fiscal Year 2007 budget initiatives. Based on these reports, the Council and Mayor will revise the Fiscal Year 2008 Budget Initiatives.

During March 2007, the Mayor will meet with the Department Heads to review the goals and objectives for each department for the Fiscal Year 2008 budget and revise the goals and objectives based on any revisions the Council has made to the City's goals and initiatives set at the Council retreat. The Mayor and Department Heads will agree on which measurements will be used to assess whether or not the Fiscal Year 2008 goals have been met. The Department Heads will submit to the Mayor any revisions needed to be made to the Fiscal Year 2008 operating and capital budget plan approved by Council to meet the revised goals and objectives for Fiscal Year 2008.

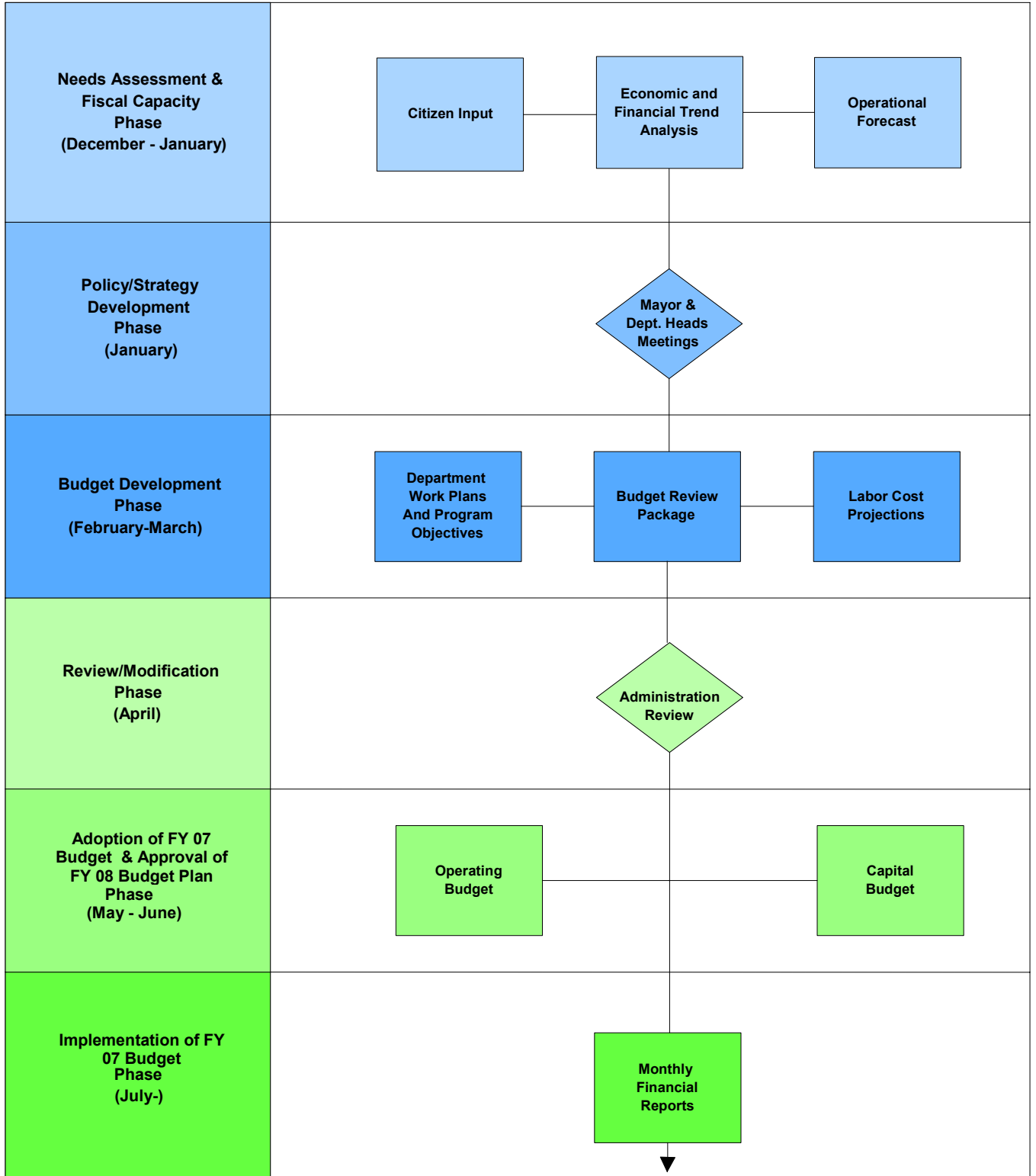
In April 2007, the proposed revisions to the Fiscal Year 2008 Operating and Capital Budget will be introduced with a budget ordinance to adopt the Fiscal Year 2008 Budget. During the month of April, the Council will review the operating budget with the Mayor and Department Heads. During April, there will be at least one public hearing on the operating budget. The goal of the Council is to adopt the Fiscal Year operating and capital budget ordinance by April and set the millage rate for the upcoming Fiscal Year.

On July 1st, 2007, the Fiscal Year 2008 budget will be implemented. During Fiscal Year 2008, the departments will be accountable for budgetary control throughout the fiscal year. Expenditure patterns will be examined, compared to budget plans, and corrective action, if necessary will be taken.

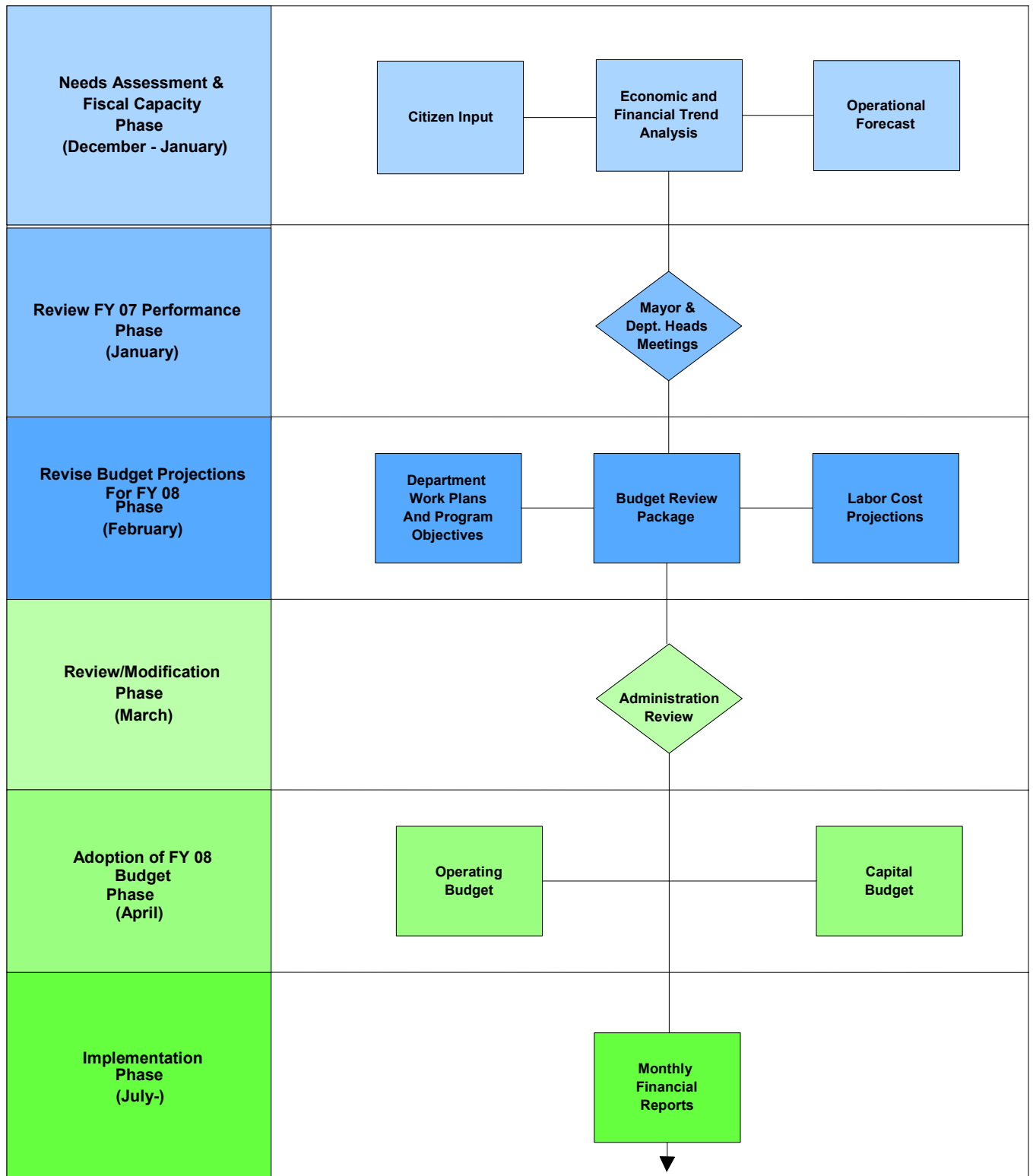


PROCESS FLOWCHART FY07-08 BIENNIAL BUDGET

January 2006 Through June 30, 2006:



January 2007 Though June 30, 2007:



AMENDING THE BUDGET

Amendments to the budget can occur anytime during the fiscal year through the Council or administrative action. Generally, the following actions are required at the level of the particular change:

1. All new appropriations and moving amounts between funds are authorized by an appropriation ordinance that amends the annual budget ordinance.
2. Within an accounting fund, the Council may by resolution transfer part or all of any unencumbered funds among functions, activities and departments. The Mayor has authority through administrative action to transfer part or all of any unencumbered funds within department and may transfer part or all of any unencumbered funds between departments up to ten thousand (\$10,000).

BASIS OF BUDGETING

The City of Wasilla uses the same basis for budgeting as it does for its financial record keeping and for financial statement presentation.

Governmental fund types (General Fund and Special Revenue Funds) are accounted for under the modified accrual basis of accounting. Revenues are recognized when measurable and available to finance current expenditures; expenditures are recognized when the liability has been incurred, with the exception that principal and interest payments on general long-term debt are recognized when due.

Proprietary fund types (Enterprise Funds) are accounted for using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of GAAP and on a budgetary basis. In most cases this conforms to the way the city prepares its budgets. Exceptions are as follows:

- Compensated absences liabilities, in the Enterprise funds that are expected be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) and opposed to being expended when paid (Budget).
- Principal payments on long-term debt within the Enterprise funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.
- Capital outlay within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- Depreciation expense is not recognized as an expense under the budget basis.

OTHER PLANNING PROCESS

The City of Wasilla is concentrating on two other planning processes that will have a significant affect on the City of Wasilla's future budgets and budget process.

Five-Year Financial Forecast and Five-Year Fiscal Plan

The City of Wasilla's staff is in the process of completing a five-year financial forecast and a five-year fiscal plan. It is projected that the five-year financial forecast and five-year fiscal plan will be completed by the end of December 2006. The completion of the forecast and financial plan will be critical to our long-term planning process and strategic planning.

Five-Year Capital Improvement Plan (CIP)

The other planning process that City of Wasilla has implemented in a FY 06 is a five-year CIP program. The CIP plan for the City of Wasilla is a community plan for short- and long-range physical development. It is intended to link Wasilla's fiscal plan and comprehensive plan to physical development (see diagram below), and provide a mechanism for:

- ▶ Estimating capital requirements
- ▶ Planning, prioritizing, scheduling and implementing projects during the next five years
- ▶ Developing funding policy for proposed projects
- ▶ Budgeting high priority projects
- ▶ Informing the public of planned capital projects.

At least once a year, the City Council adopts an updated CIP. The prioritized list is published for public comment prior to the public hearing, which will be held before the adoption of the CIP.

Process

The CIP is updated annually by the City Council after public review and comment. Before the Council considers the CIP, the Wasilla Planning Commission must prepare and forward recommendations on the draft CIP to the City Council as required under Section 2.60.010 B (8) of the Wasilla Municipal Code. The Wasilla Parks and Recreation Commission and the Airport Advisory Board will also review portions of the CIP before the Commission considers it.

The process of CIP preparation begins in August and is completed by January. Projects in the CIP cover a wide range of capital improvements, including: transportation, drainage, utilities, buildings, park improvements and information technology.

Project Review

Project Category	Review & Recommendation to Wasilla Planning Commission
Airport	Airport Advisory Commission
City Buildings & Utilities	WPC
IT	IT Committee
Library	Friends of the Library
Museum	WPC
Parks & Recreation	Parks & Recreation Commission
Public Safety	WPC
Trails	Parks & Recreation Commission
Transportation	WPC

The CIP covers a five-year planning horizon, and is updated each year to reflect on-going changes and additions. The CIP is based on submissions from City departments, the public and local organizations. Nominations are reviewed and evaluated by the Wasilla Planning Commission before the Commission makes a recommendation to the City Council for adoption of the CIP. The typical schedule for this process appears in the following CIP Calendar.

CIP Calendar

Due On or Before	Task	Responsibility
August 31	Staff Nominates FY 2007-2011 projects	City Department Heads
September 30	Public & outside organizations nominate FY 2006-2011 projects	Local residents & organizations
October 31	Staff prepares project background information & analysis	City staff
November 30	Review, evaluation & recommendations prepared for Planning Commission	Parks & Recreation Commission & Airport Advisory Board
December 14	Presentation to Planning Commission	City staff
January 25	Planning Commission Public Hearing	Planning Commission
January 31	City Council adoption of CIP	City Council

CIP as a budgeting tool

A CIP does not appropriate funds. It functions as a budgeting and planning tool, supporting the actual appropriations that are made through adoption of the annual budget.

The City's Financial Policies contain eight related to capital improvements:

- ▶ The City will make all capital improvements in accordance with an adopted capital improvements program.
- ▶ The City will develop a multi-year plan for capital improvements that considers its development policies and links the development process with the capital plan.
- ▶ The City will enact an annual capital budget based on the multi-year capital improvements program.
- ▶ The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital projects will be projected and included in operating budget forecasts.
- ▶ The City will maintain all its assets at a level adequate to protect its capital investments and to minimize future maintenance and replacement costs.
- ▶ The city will identify the "full-life" estimated cost and potential funding source for each capital project proposal before it is submitted to the Council for approval.
- ▶ The City will determine the total cost for each potential financing method for capital project proposals.
- ▶ The City will identify the cash flow needs for all new projects and determine which financing method best meets the cash flow of the project.

CIP Prioritization Criteria

With regard to the CIP's annual development, criteria used in prioritizing and including capital and maintenance projects and programs include:

Criteria	Weight Factor
▶ Corrects or lowers risk to public safety or health;	5
▶ Improves operating efficiency;	5
▶ Preservation of existing City facilities;	4
▶ Investment in new facilities;	4
▶ Part of systematic replacement program;	4
▶ Support of economic development;	3
▶ Increases the City's capacity to provide services to residents;	3
▶ Consistency with the City's Comprehensive Plan;	2
▶ Reinvestment/upgrade of existing facilities;	2
▶ Other, as defined by the Planning Commission	2

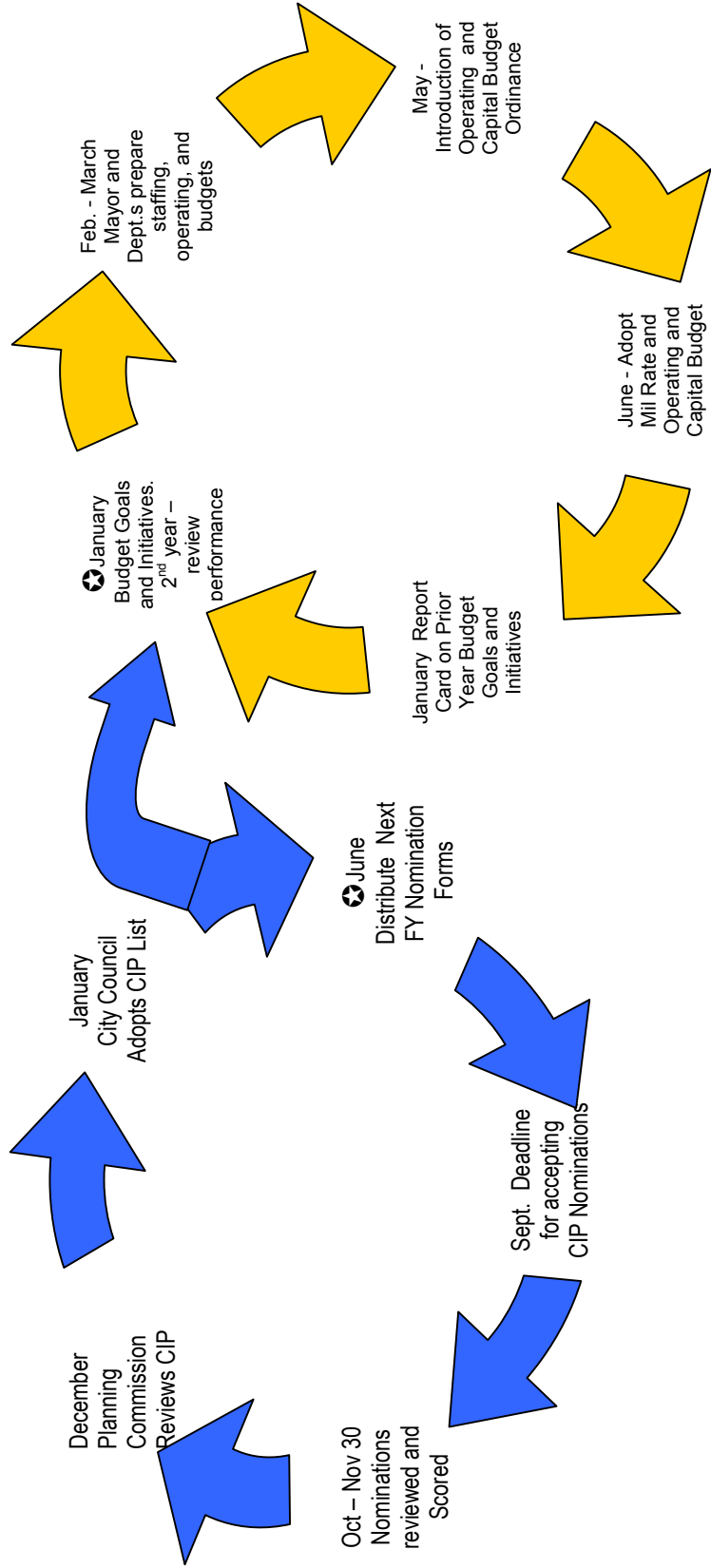
CIP Categories

The CIP is organized around several project categories. These categories include:

- ▶ Buildings
- ▶ Equipment
- ▶ Parks & Recreation
- ▶ Transportation (Roads, Vehicles, Airport)
- ▶ Utilities

The CIP should represent the City of Wasilla' on-going commitment to revitalizing aging infrastructure, and increasing its capacity to provide enhanced programs and services to the community

These two diagrams show the relationship of City of Wasilla Capital Improvement Plan (CIP) to the annual Budget cycle.



📌 Beginning of cycle.

Preparation of the Capital Improvement Plan begins in June of each year with the distribution of CIP Project Nomination Forms. Preparation of the City Budget for the upcoming fiscal year begins in February of each year with the setting of Budget Goals and Budget Initiatives.

City of Wasilla
Fiscal Years 2007 - 2011
Capital Improvement Planning Schedule

PROJECTS	Est. Cost	FY07			FY08		
		Local	State	Federal	Local	State	Federal
BUILDINGS AND EQUIPMENT							
City Hall Parking/ADA Improvements	\$42,776	\$25,000			\$17,776		
Council Chamber Sound System	\$12,000	\$12,000					
Dump Truck	\$125,000						
MASCOT Transit Building	\$25,000	\$25,000					
New City Shop Building	\$185,000	\$60,000			\$75,000		
New Library	\$8,078,000	\$78,000				\$8,000,000	
Steam Thaw Truck	\$130,000				\$55,000		
Vactor Truck	\$200,000					\$200,000	
GENERAL ADMIN							
City Events Marquee Sign	\$250,000					\$250,000	
Finance Software	\$30,000	\$30,000					
Records Retension Program	\$48,000	\$24,000			\$24,000		
Wasilla Gateway Signs	\$50,000						
Website Updates	\$250,000	\$50,000			\$50,000		
MUNICIPAL AIRPORT							
Aviation Avenue Extension	\$1,000,000						
Airport Community Drainfield	\$25,000				\$25,000		
Airport Maintenance Building	\$975,000						
Intermodal Train Terminal-Match	\$225,000						
Moose Mats	\$30,000	\$30,000					
Snow Removal Equipment	\$1,025,000						
Transient Aircraft Parking	\$760,000						
PARKS & RECREATION							
Bumpus Recreation Complex	\$240,000					\$45,000	
Cemetery Road Paving	\$80,000	\$40,000			\$40,000		
Cottonwood Creek Greenbelt & Park	\$450,000						
Iditapark to Completion	\$288,776	\$87,776			\$36,000		
Lake Lucille Study	\$50,000			\$50,000			
Museum Restoration	\$225,000						
Newcomb Park Renovation	\$20,000						
Nunley Park Renovation	\$20,000						
Parks Hydroseeding	\$60,000	\$30,000					
Parks Master Plan	\$40,000	\$40,000					
Pedestrian Tube Additional Parking	\$200,000						
Pedestrian Tube Video Equipment	\$35,000	\$35,000					
Smith Ballfields	\$90,000	\$15,000			\$25,000		
Wasilla to Big Lake Trail	\$1,700,000			\$1,700,000			
Wonderland Park FIBAR	\$25,000	\$25,000					
PLANNING							
Aerial Photo Updates	\$20,000				\$10,000		
Annexation Study	\$50,000				\$50,000		
Downtown Study Phase 2	\$40,000						
Economic Development Plan	\$90,000				\$30,000		
Transportation Plan Update	\$30,000				\$30,000		
POLICE							
COPS Technology Grant	\$148,000			\$148,000			
Police Staffing Study	\$25,000	\$25,000					
Police Station Air-conditioning	\$200,000	\$100,000			\$100,000		
Police Station Storage Area	\$100,000	\$25,000			\$25,000	\$50,000	
Police Training Room	\$25,000	\$25,000					
Squad Room Remodel	\$40,000	\$20,000			\$20,000		
Wideband Mobile Communications	\$4,670,320			\$4,250,000		\$105,080	
ROADS							
City Road Paving	\$4,225,000	\$15,000	\$1,000,000		\$435,000		
Cottonwood Creek Bridge	\$3,000,000						
Crusey Street Improvements-Match*	\$150,000	\$150,000					
Easements/ROW	\$220,000	\$20,000			\$50,000		

**City of Wasilla
Fiscal Years 2007 - 2011
Capital Improvement Planning Schedule**

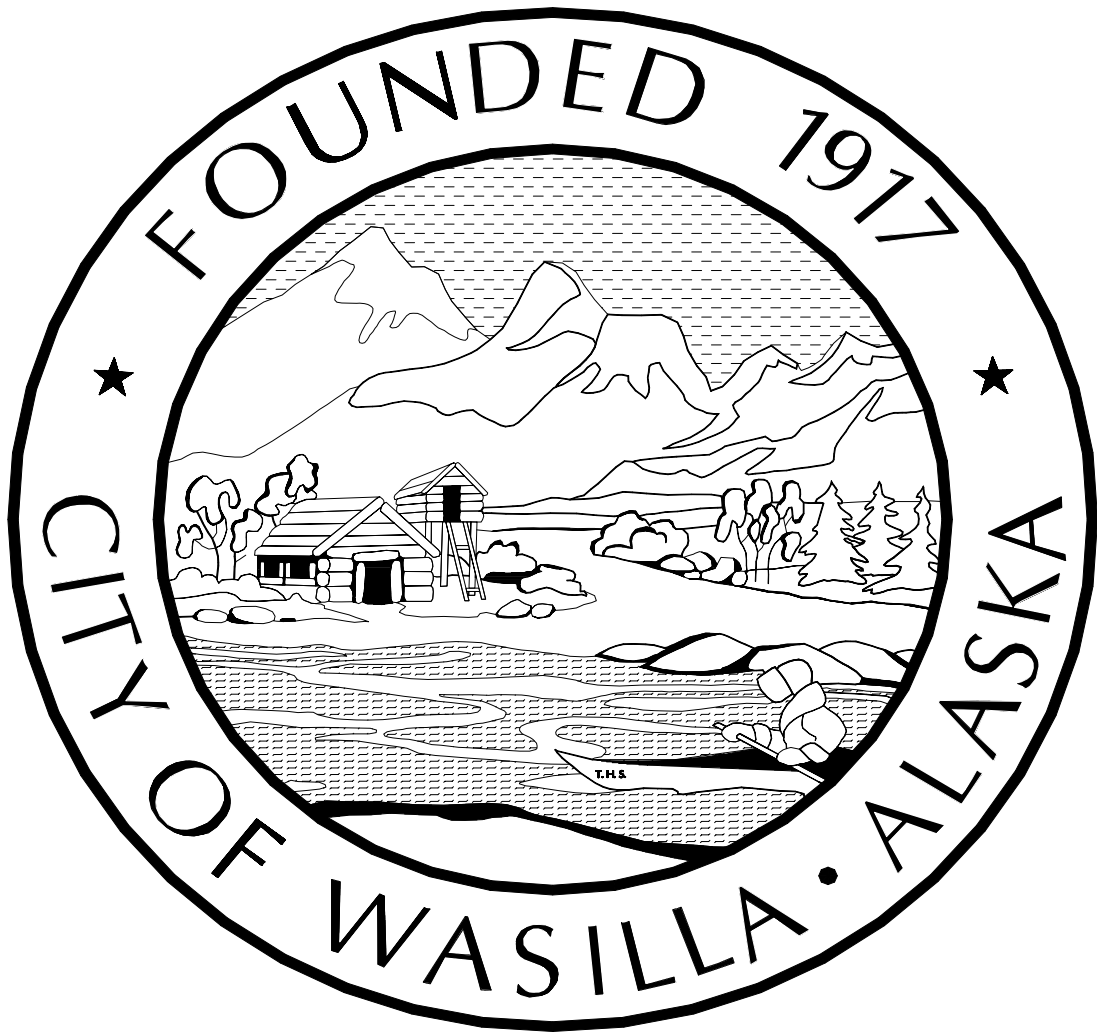
Local	FY09 State	Federal	Local	FY10 State	Federal	Local	FY11 State	Federal
			\$125,000					
\$50,000								
\$75,000								
\$50,000								
\$50,000			\$50,000			\$50,000		
\$25,000	\$25,000	\$950,000						
			\$24,375	\$24,375	\$926,250			
\$100,000			\$125,000					
			\$25,625	\$25,625	\$973,750			
						\$19,000	\$19,000	\$722,000
\$45,000			\$75,000			\$75,000		
		\$450,000						
\$45,000			\$45,000			\$75,000		
\$50,000	\$50,000		\$75,000	\$50,000				
\$20,000			\$20,000					
\$30,000								
\$25,000	\$175,000							
\$25,000			\$25,000					
			\$10,000					
\$40,000								
\$20,000			\$20,000			\$20,000		
	\$105,080			\$105,080			\$105,080	
\$425,000	\$500,000		\$425,000		\$500,000	\$425,000	\$500,000	
						\$300,000	\$300,000	\$2,400,000
\$50,000			\$50,000			\$50,000		

City of Wasilla
Fiscal Years 2007 - 2011
Capital Improvement Planning Schedule

PROJECTS	Est. Cost	FY07			FY08		
		Local	State	Federal	Local	State	Federal
E. Susitna Extension	\$1,000,000						\$1,000,000
Lucille Street Widen to 4-Lanes	\$8,500,000			\$500,000			
Lucus Road Improvements-Match*	\$100,000	\$15,000			\$85,000		
Riley Avenue Extension	\$2,700,000						
South Mack Drive Ext.-Match*	\$500,000			\$500,000			
Swanson Ave. Rehab (Main-Crusey)	\$550,000						
Traffic Signals	\$3,000,000					\$300,000	\$450,000
Upper Road Extension	\$450,000						\$450,000
SPORTS COMPLEX							
Ballfields	\$1,175,000						
MUSC Master Plan	\$70,000				\$35,000		
Parking Lot Paving & RV Park	\$750,000		\$250,000			\$250,000	
Portable Floor	\$75,000		\$75,000				
Stadium	\$2,500,000						
Trails	\$75,000					\$25,000	
UTILITIES							
Bumpus Well No. 2	\$100,000		\$100,000				
Garden Terrace Water Ext.-Match	\$133,000	\$133,000					
Half-Acre Well/Main Line Extension	\$3,750,000						
Irrigation Meter Grant Program	\$50,000	\$10,000			\$10,000		
Mission Hills Water Extension	\$500,000				\$100,000	\$400,000	
Pal-Was Hwy Sewer Extension	\$1,800,000		\$500,000	\$900,000			
Pal-Was Hwy Water Phase 3	\$1,610,000	\$100,000	\$400,000			\$1,110,000	
Pal-Was Hwy Water Phase 4	\$2,000,000						
Septic Tank Replacement	\$250,000	\$35,000			\$40,000		
Sewer Plant Expansion	\$4,285,500	\$28,000	\$27,500				
Sewer Plant Storage Building	\$25,000	\$25,000					
Water & Sewer Repairs	\$375,000	\$75,000			\$75,000		
PROJECT TOTAL	\$66,346,372						
TOTAL LOCAL		\$1,407,776			\$1,442,776		
TOTAL STATE			\$2,352,500			\$10,735,080	
TOTAL FEDERAL				\$8,048,000			\$1,900,000

City of Wasilla
Fiscal Years 2007 - 2011
Capital Improvement Planning Schedule

Local	FY09 State	Federal	Local	FY10 State	Federal	Local	FY11 State	Federal
							\$1,600,000	\$6,400,000
				\$1,000,000			\$700,000	\$1,000,000
	\$200,000	\$350,000						
	\$300,000	\$450,000		\$300,000	\$450,000		\$300,000	\$450,000
\$75,000	\$300,000		\$100,000	\$300,000		\$100,000	\$300,000	
\$35,000								
	\$250,000							
						\$100,000	\$2,400,000	
	\$25,000			\$25,000				
			\$250,000	\$2,000,000	\$900,000	\$600,000		
\$10,000			\$10,000			\$10,000		
\$400,000								
	2,000,000							
\$50,000			\$60,000			\$65,000		
\$30,000	\$100,000	\$200,000	\$400,000	\$1,200,000	\$2,300,000			
\$75,000			\$75,000			\$75,000		
\$1,800,000			\$1,990,000			\$1,964,000		
	\$4,030,080			\$5,030,080			\$6,224,080	
		\$2,400,000			\$6,050,000			\$10,972,000



Mission and Goals

Preface

The City of Wasilla is one of the fastest growing communities in the State of Alaska and the United States. The City of Wasilla's population has grown by approximately 82 percent since 1992. Along with this population growth has come dramatic economic expansion. An indication of this expansion is the growth in sales tax revenue over the last eleven years. It is projected that sales tax revenue has grown by over 238 percent since fiscal year 1994. Based on projections from state and local sources, these population and economic trends are predicted to continue into the foreseeable future.

Along with this expansion have come unique challenges for the City of Wasilla. It is the commitment of the City of Wasilla to ensure that the City meets these challenges and to ensure that the necessary services will be available when the citizens and businesses need them in the future to meet the dynamic growth that the City of Wasilla will continue to experience.

Mission Statement

It is the mission of the City of Wasilla to provide optimum service levels to the public as cost effectively as possible to ensure a stable and thriving economy, promote a healthy community, provide a safe environment and a quality lifestyle, and promote maximum citizen participation in government.

City Powers and Responsibilities

The City of Wasilla was organized to execute the powers that have granted to it through legislative action and voter mandate. Powers that have been given to the City of Wasilla include the following:

Taxation and Assessments	Police
Planning	Roads
Economic Development	Airport
Parks, Recreation and Library	Utilities (Water & Sewer)

Long-Range Goals and Fiscal Years 2007 & 2008 Budget Initiatives

The City of Wasilla has selected seven long-range goals as its priorities. These goals are multi-year in nature and will be revisited periodically to fit changing conditions as they occur. Along with these long-term goals, are the City of Wasilla's Fiscal Years 2007 - 2008 budget initiatives.

Wasilla Budget Goals and Initiatives for FY 07 and FY 08

GOAL: Keep local government efficient and accountable to the citizens of Wasilla

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
1	X		X													
2				X												
3		X			X							X				
4	X		X			X	X			X				X		
5	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
6	X			X												

1. Achieve balanced budget for Fiscal Year 2007 and 2008 to maintain and improve existing services while maintaining the lowest possible mill rate.
2. Refine the performance measurement system for each department in order to evaluate performance of the City's departments in providing services to citizens.
3. Enhance and expand city website to implement Electronic Government (e-government), to improve access to public notices, City maps and economic data, and to facilitate communication with the City over the internet.
4. Provide information on City's long-range goals and annual budget initiatives to employees to guide them in reaching department budget objectives.
5. Provide quality and timely service to, and efficient and timely record management for citizens, businesses, and visitors to Wasilla.
6. Ensure positioning of the City as a leader in municipal governance by employing a trained and effective work force; focus training on use of Intranet system to make communication more efficient, and on use of revised procurement process to ensure City obtains best price available when purchasing goods and services.

GOAL: Encourage a strong and diverse economic base in the City of Wasilla

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
7	X		X							X						
8			X													
9						X						X		X		
10						X										
11	X					X						X				
12						X						X				
13												X				
14													X			

7. Invest at least \$1,000,000 from the General Fund in city infrastructure improvements each fiscal year.
8. Develop strategic investment program tied to percentage for development of City infrastructure.
9. Encourage development of overnight accommodations and facilities in Wasilla to support and expand cultural, recreational, and tourism potential of the City.
10. Research information and report on to how the City might implement a tourism bureau.
11. Encourage new business to locate to and invest in the City of Wasilla through expansion of economic development tools and by actively marketing Wasilla as an attractive business location.
12. Revise the 1996 Comprehensive Plan to ensure that policies and information are up to date, and create an Economic Development Plan for the City that supports future development.
13. Develop a written strategic plan for annexation to ensure adequate space for expansion of residential, commercial, and industrial development.
14. Utilize local business preference in purchasing goods and services where possible.

GOAL: Refine and improve the long-term Capital Project Plan to preserve and improve City infrastructure to provide for future growth

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
15	X									X						
16										X						
17			X							X		X				
18					X		X	X								
19										X						
20	X									X						
21	X									X						
22	X					X						X				

- 15. Coordinate and integrate City transportation projects with Alaska Department or Transportation & Public Facilities, Matanuska-Susitna Borough, and Alaska Railroad to improve traffic flow and transportation safety in the City.
- 16. Pave remaining collector roads during FY 07 and FY 08 (estimate 5 miles of paving).
- 17. Develop written strategy and identify funding to maximize neighborhood participation in gravel to asphalt program via LID process.
- 18. Complete build-out of current communication system while pursuing Alaska Land Mobile Radio (ALMR) development and police mobile computers in partnership with State, Federal and Borough governments to ensure public safety through interoperability of communications between agencies.
- 19. Support community transit by completing construction of a maintenance building for MASCOT utilizing grant funds from Federal Transit Authority and Rasmussen Foundation.
- 20. Seek funding for construction of improvements to Lucille Street.
- 21. Seek funding for construction of the extension of S. Mack Drive to Knik-Goose Bay Road.

22. Study potential for co-location of various governmental and social service agencies in the City of Wasilla.

GOAL: Develop stable and equitable sources of revenue that will provide the needed funding to accomplish the mission statement

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
23	X		X													
24	X		X			X	X			X				X		
25	X	X	X			X	X			X				X		
26	X		X			X										
27	X					X								X		
28	X		X													

23. Improve and refine long-range financial planning process.

24. Lobby to obtain federal and state funding for needed infrastructure projects and programs.

25. Seek partnerships, funding, and other assistance from private businesses and foundations for infrastructure projects and community activities.

26. Remain proactive in maintaining sale tax revenue in the event the Borough or State moves to enact a sales tax.

27. Work with Tri-Cities and the Borough on dedicated funding formula for use of Bed Tax to support tourism development.

28. Support a continuing source of funding for Community Dividend, Revenue Sharing and/or other State aid to cities programs.

GOAL: Continue progress in making the enterprise funds (Water, Sewer, Airport, and Multi-use Sports Complex) self-sufficient while ensuring the systems meet environment and development needs of the citizens and the businesses in the City Of Wasilla

Department(s) Responsible for Supporting Specific Budget Initiative																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
29										X						
30										X						
31						X				X						
32	X	X	X			X	X			X				X		
33														X		

29. Encourage new water and sewer connections by businesses and residential property owners by extending mainlines and expanding utility infrastructure.

30. Develop plans for community sewer and water systems to serve the Wasilla Municipal Airport on an interim basis while continuing expansion of City's utilities west to the Airport and east along the Parks Highway.

31. Expand number of Airport tie-down spaces and lease lots, expand taxiway, and construct turf landing strip during FY 07 and FY 08 to accommodate aviation community and to expand Airport revenue.

32. Promote use of the Multi-use Sports Complex for events such as national, state, and regional sporting events, trade shows, conferences and conventions.

33. Develop Master Plan for next phases of development of the Multi-Use Sports Complex.

GOAL: Continue to provide the citizens with the highest quality of law enforcement service possible in the most efficient and effective manner available

Department(s) Responsible for Supporting Specific Budget Initiative																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
34							X									
35							X						X			
36							X									
37	X						X									
38	X						X									
39							X	X								
40	X			X			X					X				

34. Support increased enforcement of drug and alcohol laws to reduce crimes involving abuse and violence related to drug and alcohol use through grants and use of City funding.
35. Update law enforcement equipment and related response capabilities to improve critical response capacity of Police Department personnel.
36. Utilize highly visible neighborhood patrolling to enhance safety of City residents and businesses by increasing preventative presence and visibility in neighborhoods.
37. Fund law enforcement training to update Police Officer skills where new police techniques and technologies are being developed and by maintaining skills training and certification programs established by the Police Department or required by practice, regulation or law.
38. Work with State to establish a Child Abuse Investigation position under the Police Department in partnership with Alaska Department of Public Safety.
39. Improve service to the public by promptly responding to calls and by providing and enhancing law enforcement dispatch services for which we are contractually and ethically obligated to perform.
40. Complete the police staffing and deployment study to provide guidance in projecting future staffing needs based on the City's growing population and increased business development, and the desires and needs determined by the community and City administration.

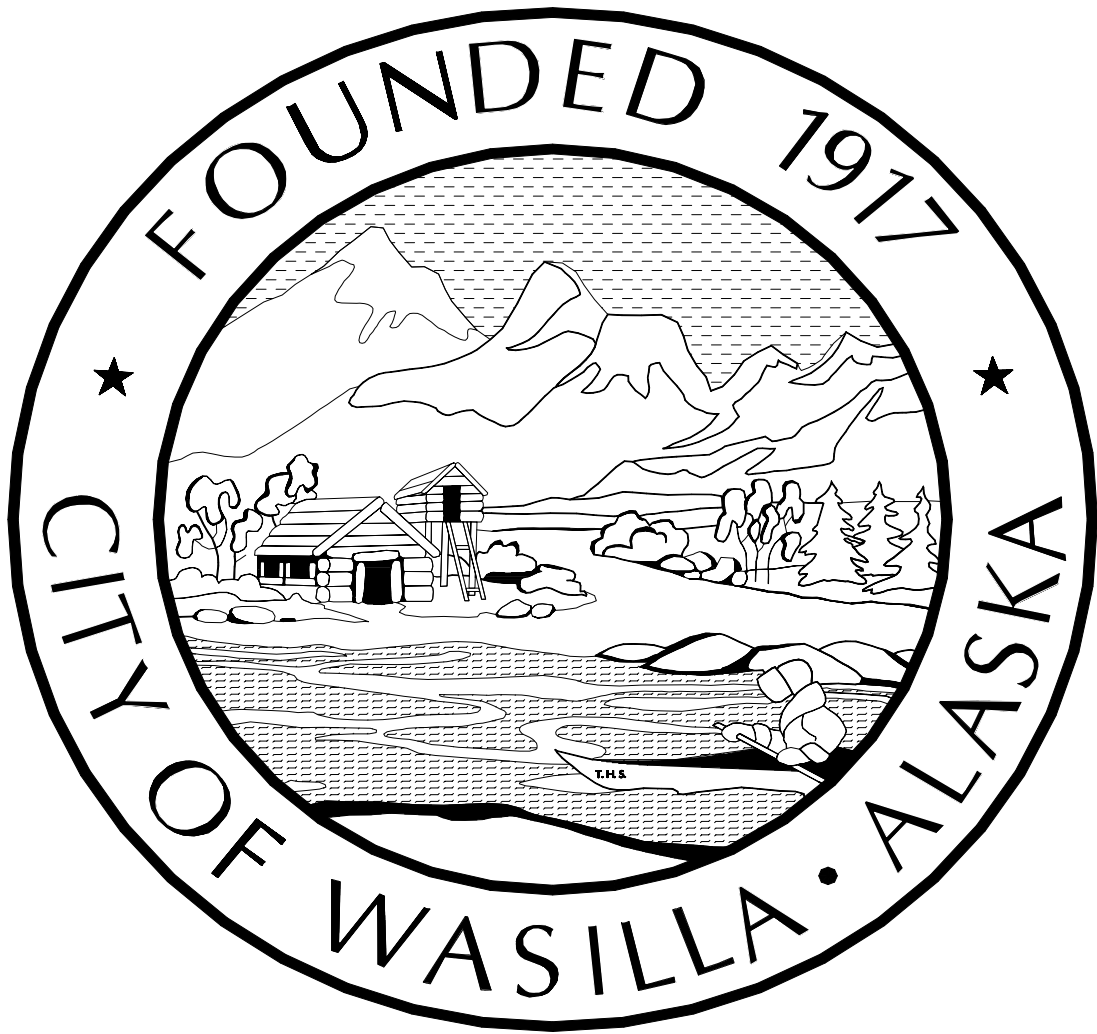
GOAL: Preserve and enhance the quality of life for current and future residents of Wasilla and for visitors to this community.

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>																
	Admin	City Clerk	Finance	Human Resources	MIS	Economic Development	Police	Mat-Comm	Code Compliance	Public Works	Parks, Property & Roads	Planning	Purchasing	Recreation & Cultural Services	Library	Museum
41	X					X								X		
42												X		X		
43	X		X			X	X			X		X		X		
44												X				
45										X				X		
46										X						
47	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
48	X									X		X				
49	X	X														
50	X									X		X				
51	X											X		X	X	

- 41. Encourage and promote cultural and recreation programs, events, and activities to improve the quality of life of the City’s residents and visitors through the use of City facilities (such as parks, museums and library).
- 42. Develop a Parks and Recreation Master Plan to improve access and utilization of City parks, lakes, trails, and open space.
- 43. Make Wasilla an increasingly attractive place to live, work, and play by encouraging high quality and diversified development.
- 44. Establish citizen focus groups and continue to conduct community surveys to assist in the development of long-term plans and policies to accommodate future growth.
- 45. Ensure that public facilities owned by the City are well maintained and improved so that they are available now and in the future.
- 46. Ensure sewer and water systems meet community and environmental requirements.
- 47. Promote positive image of Wasilla and its readiness for growth.
- 48. Begin work on location for future Sewer Treatment Plant to preserve environment and quality of life of City and Borough core area residents.

49. Continue Tri-Cities meetings to work on items of mutual interest and work to establish an annual Tri-Cities/Borough meeting.
50. Work with Borough to transfer platting powers to Wasilla for subdivisions within city limits.
51. Begin planning process leading to construction of a new library for Wasilla.

The goals and budget initiatives in this year's budget reflect the dedication of the city's elected officials to the City of Wasilla's commitment to provide the highest level of public service while tackling the complex issues that the City of Wasilla must address to preserve the quality of life our residents desire and deserve. The departments of the City have used these long-range goals and budget initiatives as the foundation in building their mission, goals, objectives and strategies for Fiscal Year 2007 and Fiscal Year 2008. The goals and objectives of each department will be listed in the appropriate sections of this budget document.



FUND STRUCTURE

The City accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. Operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. City resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in this report are grouped into six generic fund types within three broad fund categories. All funds of the City of Wasilla are appropriated. The City of Wasilla's fund structure for budgetary proposes is the same as the fund structure for its Audited Financial Statements.

Governmental Fund Types

General Fund – The General Fund is the operating fund of the City and is used to account for all financial resources, except those required to be accounted for in another fund. This fund is classified as a major fund under GASB 34.

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. There are five funds under this category: 1. Library; 2. Youth Court; 3. Asset Forfeiture; 4. Technology Replacement; and 5. Capital Reserve. None of these funds are classified as major funds under GASB 34 (see Special Revenue section for detailed description of funds).

Debt Service Funds – The Debt service Funds are used to account for the accumulation of, resources for, and the payment of general long-term debt principal, interest, and related costs. There are six funds listed under this category: 1. General Obligation Debt Service; 2. Sewer Special Assessment; 3. Water Special Assessment; 4. Gas Special Assessment; 5. Paving Special Assessment; and 6. Bond Guarantee. None of these funds are classified as major funds under GASB 34 (see Debt Service section for detailed description of funds).

Capital Project Funds – Capital Projects Funds are used to account for financial resources to be used for acquisition or construction of major capital facilities and equipment. There are five funds listed under this category: 1. Capital Project; 2. Vehicle; 3. Right Of Way; 4. Honor Garden; and 5. Regional Dispatch Center. Out of these funds the Capital Project Fund and Regional Dispatch Fund are classified as major funds under GASB 34 (see Capital Project section for detailed description of funds).

Proprietary Fund Types

Enterprise Funds – Enterprise Funds are used to account for the operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. There are three funds listed under this category: 1. Utility; 2. Airport; and 3. Multi-Use Sports Complex. The Utility and Multi-Use Sport Complex funds are classified as major funds under GASB 34 (see Enterprise section for detailed description of funds).

Permanent Funds Types

Permanent Funds – Permanent Funds account for assets held in a trustee capacity or as an agent for individuals, private organizations and other funds. These include non-expendable trust funds and agency funds. Non-expendable trust funds are accounted for in essentially the same manner as proprietary funds since capital maintenance is essential. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. There is one fund listed under this category: 1. Cemetery. This fund is not classified as major fund under GASB 34 (see Permanent Fund section for detailed description of fund).

FINANCIAL POLICIES

INTRODUCTION

The financial policies establish the framework for overall fiscal planning and management and set forth guidelines for both current activities and long-range planning. These policies are reviewed annually to assure the highest standards of fiscal management. The Mayor and the Department Director's have the primary role of reviewing financial actions and providing guidance on financial issues to the City Council.

OVERALL GOALS

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the city is in a solid financial condition at all times. This can be defined as:
 - A. Cash Solvency – the ability to pay bills
 - B. Budgetary Solvency – the ability to balance the budget
 - C. Solvency – the ability to pay future costs
 - D. Service Level Solvency – the ability to provide needed and desired services
2. **Flexibility:** To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** As set by the Government Finance Officers' Association standards for financial reporting and budgeting, the Governmental Accounting Standards Board, and other professional standards.

Based on the overall goals listed above the following Financial Policies are provided:

1. Operating Budget Policies

The budget is a plan for allocating resources. The objective is to enable service delivery with allocated resources. Services must be delivered to the citizens at a level that will meet real needs as efficiently and effectively as possible.

- The City's goal is to pay for all recurring expenditures with recurring revenues and to use non-recurring revenues for non-recurring expenditures.
- It is important that a positive undesignated fund balance and a positive cash balance be shown in all governmental funds at the end of each fiscal year.

- When deficits appear to be forthcoming within a fiscal year, spending during the fiscal year must be reduced sufficiently to create a positive undesignated fund balance and a positive cash balance.
- When possible, the City will integrate performance measurement and productivity indicators within the budget. This should be done in an effort to improve the productivity of City programs and employees. Productivity analysis should become a dynamic part of the City administration.
- The budget must be structured so that the Council and the general public can readily establish the relationship between expenditures and the achievement of service objectives.
- The individual department budget submissions must be prepared with the basic assumption that the Council will always attempt to maintain the current tax rates.
- Budgetary review by the Administration and Council will focus on the following basic concepts:

Staff Economy

The size and distribution of staff will be a prime concern. The Council will seek to limit staff increases to areas where approved program growth and support absolutely requires additional staff and to reduce staff where this can be done without adversely affecting approved service levels.

Capital Construction

Emphasis will be placed upon continued reliance on a viable level of pay-down capital construction to fulfill needs in a City approved comprehensive capital improvements program.

Program Expansions

Proposed expansion to existing programs and services must be submitted as budgetary increments requiring detailed justification. Every proposed program or service expansion will be scrutinized on the basis of its relationship to the health, safety, and welfare of the community.

New Programs

New programs or services must also be submitted as budgetary increments requiring detailed justification. New programs or services will be evaluated on the same basis as program expansion plus an analysis of long term fiscal impacts.

Existing Service Costs

The justification for base budget program costs will be a major factor during budget review.

Administrative Costs

In all program areas, administrative overhead costs should be kept to an absolute minimum.

Functions of all departments and agencies should be reviewed in an effort toward reducing duplicate activities within the City government.

The budget will provide for adequate maintenance of capital plant and equipment and for its orderly replacement.

The administration will maintain budgetary controls at the character level within each organizational unit. (Characters are broad classifications of expenditures: fringe benefits, contractual services.)

The preparation and distribution of monthly budget status reports, interim financial statements, and annual financial reports is required.

The City will develop and annually update a long-range (three to five years) financial forecasting system that will include projections of revenues, expenditures, and future costs and financing of capital improvements that are included in the capital budget.

2. Debt Policies

- The City will not fund current operations from the proceeds of borrowed funds.
- The City will consider short-term borrowing or lease/purchase contracts for financing major operating capital equipment when the Finance Director, along with the City's Financial Advisor, determines that this is in the City's best financial interest. Lease/purchase decisions should have the concurrence of the appropriate operating Manager.
- The ratio of short-term debt as a percent of revenue should not exceed five percent and ratio of short-term debt as a percent of total debt should not exceed 20 percent.
- When the City finances capital projects by issuing bonds, it will repay the debt within a period not to exceed the expected useful life of the project.
- Target debt ratios will be annually calculated and included in the review of financial trends.
- The ratio of general obligation debt service expenditure as a percent of General Fund Revenue should not exceed 20 percent of General Fund Revenue.
- The City will maintain good communications about its financial condition with bond and credit institutions.
- The City will follow a policy of full disclosure in every annual financial statement and bond official statement.
- The City will avoid borrowing on tax anticipation and maintain an adequate fund balance.

3. Revenue Policies

- The City will try to maintain a diversified and stable revenue structure to shelter it from short-run fluctuations in any one-revenue source.

- The City will attempt to maintain a diversified and stable economic base by supporting policies that promote tourism, agriculture, commercial, and industrial employment.
- The City will estimate its annual revenues by an objective, analytical process.
- The City, where possible and reasonable, will institute user fees and charges for specialized programs and services. Rates will be established to recover operational, as well as capital or debt service costs.
- The City will regularly review user fee charges and related expenditures to determine if pre-established recovery goals are being met.
- The City should routinely identify governmental aid funding possibilities. However, before applying for and accepting intergovernmental aid, the City will assess the merits of a particular program as if it were funded with local tax dollars. Local tax dollars will not be used to make up for losses of intergovernmental aid without first reviewing the program and its merits as a budgetary increment.

4. Investment Policies

- The City will maintain an investment policy based on the Government Finance Officers Association (GFOA) model investment policy.
- The City will conduct an analysis of cash flow needs on an ongoing basis. Disbursements, collections, and deposits of all funds will be scheduled to ensure maximum cash availability and investment potential.
- When permitted by law, the City will pool its various funds for investment purposes.
- The City will obtain the best possible return on all investments consistent with the underlying criteria of liquidity and safety of principal.
- The City will regularly review contractual opportunities for consolidated banking services.

5. Accounting, Auditing, and Reporting Policies

- The City will establish and maintain a high standard of accounting practices in conformance with Generally Accepted Accounting Principles (GAAP).
- The accounting system will maintain records on a basis consistent with accepted standards for government accounting according to the Government Accounting Standards Board (GASB).
- Regular monthly financial statements and annual financial reports will present a summary of financial activity by departments and agencies within all funds.
- Where possible, the reporting system will also provide monthly information on the total cost of specific services by type of expenditure and revenue by fund.

- An independent firm of certified public accountants will perform an annual financial and compliance audit and will publicly issue an opinion, which will be incorporated into the Comprehensive Annual Financial Report (CAFR).
- The City will annually strive for the GFOA Certificate of Achievement for Excellence in Financial Reporting and the GFOA Distinguished Budget Presentation Award.

6. Capital Budget Policies

- The City will make all capital improvements in accordance with an adopted capital improvements program.
- The City will develop a multi-year plan for capital improvements that considers its development policies and links the development process with the capital plan.
- The City will enact an annual capital budget based on the multi-year capital improvements program.
- The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital projects will be projected and included in operating budget forecasts.
- The City will maintain all its assets at a level adequate to protect its capital investments and to minimize future maintenance and replacement costs.
- The City will identify the “full-life” estimated cost and potential funding source for each capital project proposal before it is submitted to the Council for approval.
- The City will determine the total cost for each potential financing method for capital project proposals.
- The City will identify the cash flow needs for all new projects and determine which financing method best meets the cash flow needs of the project.

7. Fund Stabilization Policy

- The City will maintain the fund balances and retained earnings of the various city operating funds at levels sufficient to maintain the city’s creditworthiness, and to provide financial resources for unforeseeable emergencies.
- The City will maintain in the undesignated fund balance of the General Fund an amount between sixty (60) percent and fifty (50) percent of the sum of total budgeted general fund operating expenditures, plus the budget amount of general obligation debt (not including GO Debt with dedicated sales tax source).
- The City will transfer to the Capital Reserve Fund any amount over the 60 percent target set for the undesignated fund balance of the General Fund when the annual audit is accepted by the City Council

- The City will not approve an appropriation from the general fund that would cause the undesignated general fund balance to be less than the minimum undesignated fund balance, except in an emergency expenditure or a major capital purchase.
- The City will maintain a positive retained earnings balance in each of the enterprise funds to provide sufficient reserves for emergencies and revenue for emergencies and revenue shortfalls. Sufficient retained earnings will be defined as twenty percent of total budgeted expenditures less budget expenditures for debt service and the budgeted allowance for depreciation.
- The City will maintain a reserve in each of its debt service funds in an amount not less than the sum of all reserve fund balances required by the bond ordinances applicable to that fund.

FISCAL YEAR 2007 AND FISCAL YEAR 2008 BUDGET ASSUMPTIONS & FINANCIAL PROJECTIONS

Certain assumptions and projected financial forecasts were decided on as a foundation for developing the City of Wasilla's Biennial Budget. These assumptions and revenue forecasts were used to guide the City Council, the Mayor and City staff in determining the goals, budget initiatives and the level of services that will be provided to the citizens and how those services will be funded.

General Assumptions

1. The population of the City of Wasilla will increase by approximately 3.6% in Fiscal Year 2007 and Fiscal Year 2008. Total population is estimated to be approximately 7,005 by Fiscal Year 2008.
2. Annexations. No major new annexations planned during the budget period.
3. Inflation for FY 07 is projected to be approximately 3 percent, up slightly from the percentage forecasted in FY 06. The inflation rate is based on the Anchorage Municipality CPI-U.

Revenue Assumptions

1. Sales and Use Taxes – Collections for sales taxes are projected to increase by 7.3% in FY 07 and 6.32% in FY 08. Total sales tax revenue is projected to be \$11,709,734 in FY 07 and 12,470,390 in FY 08. This trend is consistent with the growth trend over the past 5-years and is based on the 10-year sales tax forecast generated by Northern Economics for the City of Wasilla.
2. Property Taxes – The City's mill levy for FY 07 will be 0.0 mills and 0.0 mills in FY 08 based on the projection that the City is receiving municipal assistance from the State of Alaska. The City is also projecting to reserve \$113,000 of FY 07 revenue in order to have the mill rate set at 0.0 mills for FY 09. See appendix for historic detail for property tax rates, assessed valuations and property tax collections.
3. Intergovernmental Revenue – Intergovernmental revenue consist of grants from Local, State and Federal governmental sources. It is projected that total intergovernmental revenue funds for general government funds (not including Capital Funds) will be approximately \$1,624,884 for Fiscal Year 2007 and \$1,098,559 in FY 08. FY 07 intergovernmental revenue is approximately 26% higher than FY 06's intergovernmental revenue based on the projection that the City will receive \$545,109 municipal assistance from the State of Alaska to help defray the City's FY 07 retirement and higher energy cost. Since the municipal assistance is not being funded at the State level from a reoccurring funding source, the City is treating the municipal assistance as a one time revenue source and will not use it to fund current operations. The City is not projecting that it will receive the assistance in FY 08. It is projected that the downward trend that the City has experience with intergovernmental revenue in the past will start again in FY 08 and continue In future years.
4. User Fees and Charges – User fees and charges mainly consist of fees charged for utility services and fees charged at the Multi-Use Sports Complex. Total user fees and charges are projected to \$2,317,225 in FY 07 and \$2,469,749 in FY08. User fees and charges are projected to increase by approximately 4.7% in FY 07 and 6.5% in FY 08. The main increases in user fee revenue will be in the utility and multi-use sports complex funds. These projected increases are based on the City completing several infrastructure projects that will allow the City to increase the

utility customer base by approximately 7 percent and an increase customer base for the Multi-Use Sports Complex. Based on FY 07 projected revenue and future Fiscal Year's projections, the city will not have to adjust the utility rates in the foreseeable future. See enterprise fund section for historical trend of collection of user charges for enterprise funds.

5. Local Revenue - The single largest component of local revenue is interest earned on investments (87%). The City of Wasilla is projecting an increase in investment earnings this year based on the fact that interest rates are moving upwards.
6. Other Revenue - The main component of other revenue are the fees from providing dispatch services for agencies. The revenue for dispatch services will be \$1,303,783 for FY 07 and \$1,344,783 in FY08. The increase in revenue from this source is closely tied to the growth rate in dispatch expenditures. The other agencies contribute approximately 71% of the total dispatch cost. Based on projected increase in dispatch cost over future years, this revenue is projected to increase approximately 3.1% to 3.5% in future years.

Expenditure Assumptions

1. Personnel Services – This category includes expenditures for wages (including overtime) and salaries and other forms of compensation – life and health insurance, Medicare contribution, and pension contributions (PERS). The cost of personnel is provided to departments by the Finance Department. Proposed personal services are based on the following assumptions:
 - a) Average merit increase of 3.5 for all eligible employees for both Fiscal Years.
 - b) Health Insurance premiums will increase by 12% but the total average increase in health insurance coverage will be approximately 7% based on switching to high deductible plan in conjunction with Health Reimbursement plan.
 - c) Workers Compensation will increase by 10% for both Fiscal Years.
 - d) PERS retirement contribution will increased to 18.91% of wages – a 15% increase and level out in Fiscal Year 2008.
2. Operating Expenditures and Capital Outlays (over \$5,000) – This category includes expenditures for running a governmental program not classified as personnel services or expenditure for a Capital Project. The following assumptions were used for the FY 06 budget:
 - a) Projected increases (and decreases) are based on a department level decision-making process.
 - b) The departments are given a total departmental target budgets and given complete flexibility over allocation in the various line items. The departments are expected to come in within the target budget. Expenditures associated with proposed “increments” to existing service levels (due to Council goals and budget initiatives) were added to the budget.
 - c) Inflationary factors for Fiscal Year 2007 & 2008 and projected increase in fuel prices (32% projected increase in FY 07 and 20% in FY 08) will be offset by the savings the City will gain from switching from decentralized purchasing to centralized purchasing.
3. Insurance - This category includes expenditures for property insurance and general liability insurance. Based on projections from our Insurance Broker, property will be going up by approximately 15% each of the Fiscal Years and general liability and auto rates will remain flat during the next two Fiscal Years. The only increases in these line items will be due to increased number of vehicles or increased total salaries.

FY 07 and FY 08 Core Service Increment Additions

The City of Wasilla uses a zero budgeting process in preparing its Biennial Budget. First the departments build a budget based on meeting the services levels that the City is currently providing. Once that budget is built, the City investigates what new core services or core service improvements that are needed. These core service increment requests are then prioritized and selected based on funding available after the core budget has been funded. The total net cost of these core service increments will be \$228,814 in FY 07 and \$300,832 for FY 08. Listed below are the core service increment additions recommended for funding based on priority:

- 1) **Funding of 1 FTE of Child Abuse Investigator.** This position was discontinued in FY 06 due to lack of funding from the state. Based on community concerns for the safety of our children throughout the Valley, the City and community leaders will be able to convince the State that this position is needed in the Borough. It is estimated that \$110,000 of funding will be available to offset the cost of this position. **Net cost for FY 07 will be \$17,161 and \$21,489 in FY 08.**
- 2) **Funding of 1,386 hours of Park Ranger FTE (.67 FTE).** A major concern raised by citizen in the community survey was that they did not feel safe in the park at night. The City proposes funding two park rangers to patrol the parks in the evening from May through August. **Net cost for FY 07 will be \$33,522 and \$36,179 for FY 08.**
- 3) **Funding of 1 FTE of Road Technician 1.** Another concern raised in the community survey was the level of road maintenance the City was providing. This position will allow improved response for road maintenance and airport runway maintenance. This position will allow the City to reduce contract road maintenance cost by \$20,000 per year. **Net cost for FY 07 will be \$39,915 and \$42,576 for FY 08.**
- 4) **Funding of 1 FTE of Property Maintenance Technician 1.** This position will help the city continue to improve its preventive maintenance program and allow the City to complete special building projects in-house. This position will allow the City to save approximately \$19,000 in temporary labor cost. **Net cost for FY 07 will be \$42,411 and \$45,068 in FY 08.**
- 5) **Funding to lease a new grader.** The City is proposing to lease a new grader starting in FY 08 to allow the City to have three full-time graders available for road maintenance. By adding a leased grader to our road fleet, it will allow the City to reduce repair expenditures by \$5,000 projects it. **Net cost for FY 08 will be \$52,600.**
- 6) **Funding special incentives for all employees.** The City implemented a special incentive program for the police department in FY 06. Based on the performance of the program, the City is proposing to expand the program to include all employees. Also, the City is proposing to provide employees with the ability to use the running track at the Multi-use Sports complex. Due to the fact that the City is partially self-insured for health insurance coverage, it is in the best interest of the City to help in improving employee health. **Net cost for FY 07 will be \$45,805 in FY 07 and \$46,020 in FY 08.**
- 7) **Funding for the research and implementation of a tourism bureau in the City of Wasilla.** The Council has set a budget initiative to research and implement a tourism bureau in partnership with the private sector in order to encourage the development of overnight accommodations and facilities in the City of Wasilla to support and expand tourism, cultural, and recreation potential of the City of Wasilla. It is also believed that this bureau by encouraging the City as a tourism destination will encourage new business to locate and invest in the City. By actively marketing Wasilla as an attractive business location. **Net cost for FY 07 will be \$50,000 and \$50,000 in FY 08.**
- 8) **Funding for upgrading the City Clerk's Printer.** The clerk office's is requesting to purchase a HP printer that will allow color printing and duplexing of documents. The Clerk's office will save approximately \$900 a year in lease payments for a printer. **Net cost for FY 08 will be \$6,900.**

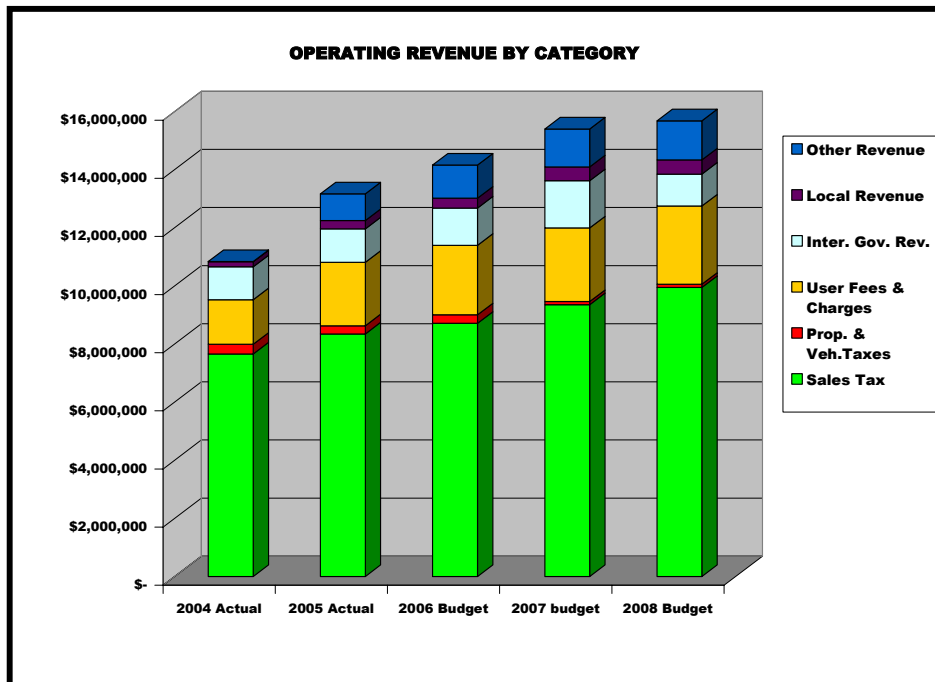
OPERATING BUDGET SUMMARY

OPERATING REVENUE

Total revenue for financing the Fiscal Year (FY) 07 operating budget is \$15,400,838 and \$15,681,280 for FY 08. The projected increase in operating revenue for FY 07 is \$1,242,145 (8.77% increase) and the projected increase in revenue for FY 08 is \$280,442 (1.82% increase). As seen in the Operating Revenue by Category Graph and the Operating by Revenue tables on the following page, the main increases in revenues for Fiscal Year 07 is from sales tax and municipal assistance. In FY 07, the increase in sales tax is \$643,513 (7.3% increase) and the increase in sales tax revenue is projected to be \$611,263 (6.3% increase) for FY 08. For FY 07, the city is projecting to receive \$545,109 in municipal assistance from the State of Alaska. Since this assistance is not from a reoccurring funding source at the State, the City is treating this as one time revenue and not projecting receiving municipal assistance in FY 08.

Sales Tax revenue is projected to increase due to the normal population growth rate and increased economic development in the City. User Fees are projected to increase by \$141,629 in FY 07 and \$158,110 in FY 08. The main increase in this area is due to the steady growth in the customer base for the utility fund and the increased customer base for the Multi-Use Sports Complex. The rate of growth of this revenue is projected to be between 5.6% and 6.3%. Based on expansion of recreation programs and our water and sewer service areas, we project that this growth trend will continue for the next 4 years. The trend in the reduction in intergovernmental revenue will be reversed in FY 07 due to the fact that legislature is providing the city with \$545,109 of municipal assistance to help defray the City's retirement and high energy cost. In FY 08, the City is not projecting to receive this assistance and is projecting that the trend in reduce intergovernmental assistance will start again. The City is projecting that intergovernmental revenue will be reduced by approximately 33% (\$526,325). The City of Wasilla continues to look at new ways to generate local revenue to offset the loss of intergovernmental revenue though economic development.

Please see the fund sections for the breakdown by category of revenues for each function. The fund sections will discuss the trends in revenues for each fund.



OPERATING BUDGET SUMMARY

OPERATING REVENUE BY FUND	Fiscal Year 2004 Actual	Fiscal Year 2005 Actual	Fiscal Year 2006 Budget	Fiscal Year 2007 Budget	Fiscal Year 2008 Budget
General Fund	8,828,778	10,479,352	11,335,778	12,459,561	12,588,394
Library Fund	402,555	403,572	385,944	392,094	387,994
Youth Court Fund	159,312	172,848	160,740	158,642	161,642
Asset Forfeiture Fund	-	4,865	100	100	100
Tech. Replacement Fund	14	1,167	400	3,500	3,500
Capital Reserve Fund	224	3,568	500	3,500	1,200
Cemetery Fund	171	2,725	1,500	3,000	3,000
Utility Fund	1,332,483	1,412,472	1,493,731	1,542,609	1,627,506
Airport Fund	45,059	56,284	62,500	71,136	75,443
Multi-Use Sports Complex Fund	69,978	631,167	717,500	766,696	835,500
	<u>10,838,574</u>	<u>13,168,020</u>	<u>14,158,693</u>	<u>15,400,838</u>	<u>15,684,279</u>

OPERATING REVENUE BY CATEGORY	Fiscal Year 2004 Actual	Fiscal Year 2005 Actual	Fiscal Year 2006 Budget	Fiscal Year 2007 Budget	Fiscal Year 2008 Budget
Sales Tax (sales tax dedicated to debt serv. Not inc.)	7,659,612	8,346,749	8,712,000	9,355,513	9,946,776
Prop. & Veh. Tax	330,766	280,272	292,900	105,463	110,200
User Fees, Licenses, Permits & Fines	1,533,300	2,182,878	2,392,413	2,534,042	2,692,152
Intergovernmental Revenue	1,133,664	1,154,815	1,285,074	1,624,884	1,098,559
Local Revenue	175,469	286,655	335,528	475,653	487,560
Other Revenue	5,763	916,651	1,140,778	1,305,283	1,349,032
Total Operating Revenue (transfers not inc.)	<u>10,838,574</u>	<u>13,168,020</u>	<u>14,158,693</u>	<u>15,400,838</u>	<u>15,684,279</u>

* Note: FY 05 is the first year that the City started providing dispatch services to other Agencies
The reimbursement for this service is included in other revenue

OPERATING BUDGET SUMMARY

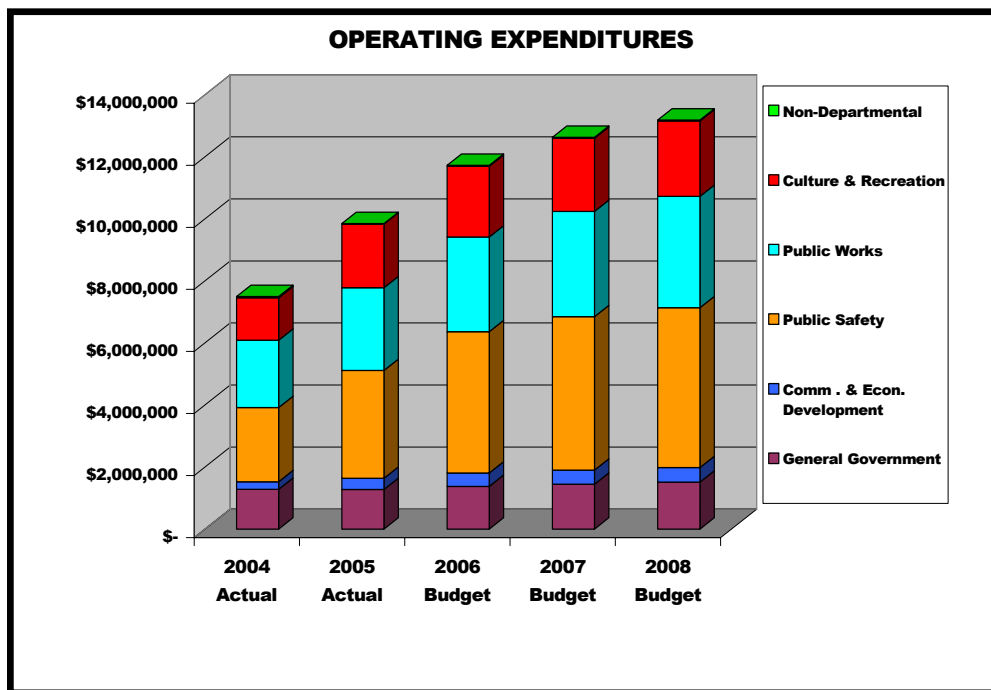
OPERATING EXPENDITURES

The FY 07 operating budget was balanced without the need for increases in any taxes. The total operating expenditures for FY 07 (not including transfers or debt service) will be \$13,140,971, which will be an increase of \$1,030,249 (8.5% inc.) over the FY 06 Budget. The total operating expenditures for FY 08 (not including transfers) is projected to be \$13,705,790, which is a projected increase of \$564,819 (4.29% inc.) over the FY 07 Budget.

As seen in the graph below and the expenditure tables on the next page, the main increases in expenditures are in the public safety function and the public works function. The total increases between these two departments comprise up to approximately 71% of the total increases in both fiscal years. The Public Safety Function will increase by over \$390,643 in FY 07 and \$205,649 in FY 08. Approximately all of the expenditure increases in the public safety function are due to increases in personnel costs in FY 07 and 90% of the increase cost in FY 08 will be personnel related costs. For FY 07, the City is proposing to add a child abuse investigator (1.0 FTE), a call taker for dispatch (1.0 FTE), a technology specialist (1.0 FTE) and 2 part-time park rangers (.66 FTE). The projected cost of adding these positions is approximately \$293,035. Out of these costs, \$180,807 will be funded by outside sources.

The public works function will increase by \$338,790 (11.1% inc.) in FY 07 and \$196,596 (5.8% incr.) in FY 08. The main increases in the public works function are in the road maintenance division (\$153,192 in FY07) and in the property maintenance division (\$83,274). In the road division, the City is adding 1 road technician and increasing contracting services for road maintenance in order to increase the level of investment in road maintenance during the next two fiscal years. The City is adding one new property technician in order to complete preventive maintenance on facilities that has not been done consistently in the past.

Please see the fund sections for the breakdown by category of expenditures for each function. The fund sections will discuss the trends in expenditures for each fund.



OPERATING BUDGET SUMMARY

(Does Not Include Debt Service)

Oper. Expenditure by Fund	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2004 Actual	2005 Actual	2006 Budget	2007 Budget	2008 Budget
General Fund	5,774,536	7,328,477	9,057,504	9,911,556	10,335,452
Library Fund	663,472	685,315	708,892	722,235	756,462
Youth Court Fund	153,315	141,012	153,733	156,416	162,227
Asset Forfeiture Fund	-	-	6,181	-	-
Tech. Replacement Fund	23,723	25,568	38,000	89,769	97,769
Capital Reserve Fund	-	-	-	-	-
Cemetery Fund	-	-	-	-	-
Utility Fund	941,589	1,085,991	1,178,716	1,249,028	1,296,094
Airport Fund	76,089	96,098	140,969	147,520	154,819
Musc. Fund	209,675	789,294	826,727	864,447	902,967
Total Operating Expenditures	<u>7,842,399</u>	<u>10,151,755</u>	<u>12,110,722</u>	<u>13,140,971</u>	<u>13,705,790</u>

Oper. Expenditure by Function	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2004 Actual	2005 Actual	2006 Budget	2007 Budget	2008 Budget
Clerk\Council	347,581	365,809	390,305	515,829	525,017
General Government	1,279,361	1,274,690	1,375,270	1,444,568	1,512,817
Community and Econ. Development	245,608	359,712	430,311	454,433	468,040
Public Safety	2,391,950	3,477,378	4,555,422	4,946,065	5,151,714
Public Works	2,166,740	2,601,830	3,054,399	3,393,189	3,589,785
Culture & Recreation	1,371,005	2,055,745	2,274,715	2,356,887	2,428,417
Non-Departmental	40,154	16,591	30,300	30,000	30,000
Total Operating Expenditures	<u>7,842,399</u>	<u>10,151,755</u>	<u>12,110,722</u>	<u>13,140,971</u>	<u>13,705,790</u>

*Note: FY 05 is the first year that the City of Wasilla provided dispatch services to state agencies and first full year of operation of the Multi-Use Sports Complex.

BUDGET SUMMARY
ALL FUNDS
For Fiscal Year 2007

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Enterprise Funds	Permanent Funds	Total
Beginning Unreserved Fund							
Balance Available 07/01/06	\$ 4,817,820	\$ 549,210	\$ 667,952	\$ 538,334	\$ 3,959,392	\$ 179,505	\$ 10,712,213
Sources							
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Taxes	9,355,513	-	-	-	2,354,221	-	11,709,734
Vehicle Taxes	105,463	-	-	-	-	-	105,463
Licenses, Permits & Fines	217,017	-	-	-	-	-	217,017
Intergov. Revenues	1,131,298	493,586	-	8,148,000	2,252,500	-	12,025,384
User Fees & Charges	-	31,400	-	-	2,285,625	10,000	2,327,025
Local Revenues	344,987	32,850	9,950	-	94,816	3,000	485,603
Special Assessment Revenue	-	-	82,500	-	59,191	-	141,691
Other Revenues	1,305,283	-	-	-	-	-	1,305,283
Transfers In	3,000	496,165	433,810	1,218,776	533,451	-	2,685,202
Total Sources	\$ 12,462,561	\$ 1,054,001	\$ 526,260	\$ 9,366,776	\$ 7,579,804	\$ 13,000	\$ 31,002,402
Total Available Funds	\$ 17,280,381	\$ 1,603,211	\$ 1,194,212	\$ 9,905,110	\$ 11,539,196	\$ 192,505	\$ 41,714,615
Uses							
Council/Clerk	\$ 515,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 515,829
General Government	1,414,568	30,000	-	-	-	-	1,444,568
Comm. & Econ Dev.	454,433	-	-	-	-	-	454,433
Public Safety	4,759,649	186,416	-	-	-	-	4,946,065
Public Works	1,996,641	-	-	-	1,396,548	-	3,393,189
Culture & Recreation	740,436	752,004	-	-	864,447	-	2,356,887
Non-Departmental	30,000	-	-	-	-	-	30,000
Debt Service	-	-	569,660	-	2,147,116	-	2,716,776
Capital Outlay	-	-	-	9,344,776	2,688,500	-	12,033,276
Contingency	45,805	-	-	-	-	-	45,805
Transfer To Other Funds	2,279,402	313,000	55,300	-	34,500	3,000	2,685,202
Reserve of Fund Bal. - Future Prop Tax Relief	219,895	-	-	-	-	-	219,895
Total Use of Funds	\$ 12,456,658	\$ 1,281,420	\$ 624,960	\$ 9,344,776	\$ 7,131,111	\$ 3,000	\$ 30,841,925
Ending Unreserved Fund							
Balance Available 6/30/07	\$ 4,823,723	\$ 321,791	\$ 569,252	\$ 560,334	\$ 4,408,085	\$ 189,505	\$ 10,872,690
Change in Unreserved Fund Balance	\$ 5,903	\$ (227,419)	\$ (98,700)	\$ 22,000	\$ 448,693	\$ 10,000	\$ 160,477

*Note - Based on the City receiving municipal assistance from the State of Alaska, the City is proposing to use \$375,078 of FY 07 revenues for Property tax relief. \$155,183 will be used in FY 07 and \$291,895 will be reserved out of FY 07 revenues for property tax relief in FY 08 & FY 09.

BUDGET SUMMARY
ALL FUNDS
For Fiscal Year 2008

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Enterprise Funds	Permanent Funds	Total
Beginning Unreserved Fund Balance Available 07/01/07	\$ 4,823,723	\$ 321,791	\$ 569,252	\$ 560,334	\$ 4,408,085	\$ 189,505	\$ 10,872,690
Sources							
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Taxes	9,946,776	-	-	-	2,523,614	-	12,470,390
Vehicle Taxes	110,200	-	-	-	-	-	110,200
Licenses, Permits & Fines	222,403	-	-	-	-	-	222,403
Intergov. Revenues	604,973	493,586	-	10,950,080	1,785,000	-	13,833,639
User Fees & Charges	-	27,300	-	-	2,442,449	10,000	2,479,749
Local Revenues	355,010	33,550	10,050	-	96,000	3,000	497,610
Special Assessment Revenue	-	-	82,500	-	76,500	-	159,000
Other Revenues	1,346,033	-	-	200,000	-	-	1,546,033
Transfers In	3,000	496,968	431,310	1,088,276	351,343	-	2,370,897
Use of Res Fund Bal for Prop. Tax Relief	106,555	-	-	-	-	-	106,555
Total Sources	\$ 12,694,950	\$ 1,051,404	\$ 523,860	\$ 12,238,356	\$ 7,274,906	\$ 13,000	\$ 33,796,476
Total Available Funds	\$ 17,518,673	\$ 1,373,195	\$ 1,093,112	\$ 12,798,690	\$ 11,682,991	\$ 202,505	\$ 44,669,166
Uses							
Council/Clerk	\$ 525,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,017
General Government	1,475,048	37,769	-	-	-	-	1,512,817
Community and Economic Development	468,040	-	-	-	-	-	468,040
Public Safety	4,959,487	192,227	-	-	-	-	5,151,714
Public Works	2,108,872	30,000	-	-	1,450,913	-	3,589,785
Culture & Recreation	768,988	756,462	-	-	902,967	-	2,428,417
Non-Departmental	30,000	-	-	-	-	-	30,000
Debt Service	-	-	525,799	-	2,219,926	-	2,745,725
Capital Outlay	-	-	-	12,232,856	2,070,000	-	14,302,856
Contingency	46,020	-	-	-	-	-	46,020
Transfer To Other Funds	2,302,621	13,000	17,776	-	34,500	3,000	2,370,897
Total Use of Funds	\$ 12,684,093	\$ 1,029,458	\$ 543,575	\$ 12,232,856	\$ 6,678,306	\$ 3,000	\$ 33,171,288
Ending Unreserved Fund Balance Available 6/30/08	\$ 4,834,580	\$ 343,737	\$ 549,537	\$ 565,834	\$ 5,004,685	\$ 199,505	\$ 11,497,878
Change in Unreserved Fund Balance	\$ 10,857	\$ 21,946	\$ (19,715)	\$ 5,500	\$ 596,600	\$ 10,000	\$ 625,188

**FUND BALANCE SUMMARY
ALL FUNDS
FOR FISCAL YEAR 2007**

	Beginning Unreserved Fund Balance 07/01/06	Revenues	Transfers In	Total Sources
GOVERNMENTAL FUNDS				
GENERAL OPERATING FUND	4,817,820	12,459,561	3,000	12,462,561
SPECIAL REVENUE FUNDS				
Library Fund	39,725	392,094	343,141	735,235
Youth Court	52,836	158,642	-	158,642
Asset Forfeiture	100	100	-	100
Technology Replacement	166,949	3,500	115,500	119,000
Capital Reserve	289,600	3,500	37,524	41,024
TOTAL SPECIAL REVENUE FUNDS	549,210	557,836	496,165	1,054,001
DEBT SERVICE FUNDS				
General Obligation	-	-	433,810	433,810
Sewer Special Assessment	236,677	10,300	-	10,300
Water Special Assessment	148,685	15,350	-	15,350
Gas Special Assessment	37,524	-	-	-
Paving Special Assessment	197,452	66,000	-	66,000
Bond Guarantee	47,614	800	-	800
TOTAL DEBT SERVICE FUNDS	667,952	92,450	433,810	526,260
CAPITAL FUNDS				
Capital Fund	86,324	6,148,000	791,776	6,939,776
Road Fund	-	2,000,000	180,000	2,180,000
Vehicle	393,006	-	227,000	227,000
Right of Way	59,004	-	20,000	20,000
Honor Garden	-	-	-	-
Regional Dispatch Center	-	-	-	-
TOTAL CAPITAL FUNDS	538,334	8,148,000	1,218,776	9,366,776
TOTAL GOVERNMENTAL FUNDS	6,573,316	21,257,847	2,151,751	23,409,598
PERMANENT FUNDS				
Cemetery	179,505	13,000	-	13,000
TOTAL PERMANENT FUNDS	179,505	13,000	-	13,000
PROPRIETARY FUNDS				
ENTERPRISE				
Utility	1,996,500	3,529,300	286,000	3,815,300
Airport	169,551	71,136	106,384	177,520
Multi-Use Sports Complex	1,793,341	3,445,917	141,067	3,586,984
TOTAL PROPRIETARY FUNDS	3,959,392	7,046,353	533,451	7,579,804
TOTAL	10,712,213	28,317,200	2,685,202	31,002,402

**FUND BALANCE SUMMARY
ALL FUNDS
FOR FISCAL YEAR 2007**

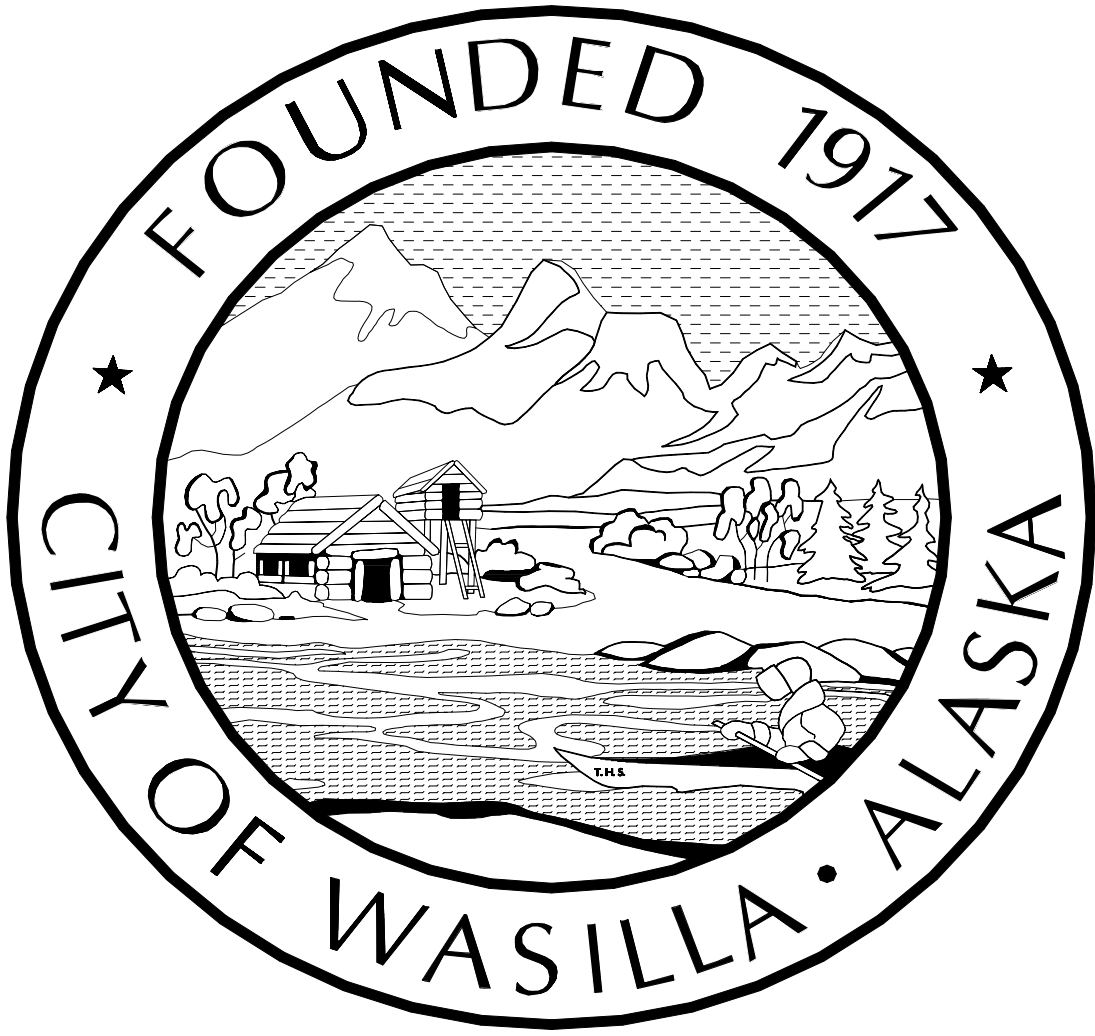
Operating Expenditures	Capital Outlays*	Transfers Out	Debt Service	Reserve of Fund Balance	Total Uses	Ending Unreserved Fund Balance 06/30/07	Change	
							In Fund Balance	% Change
9,957,361	-	2,279,402	-	219,895	12,456,658	4,823,723	5,903	0.12%
722,235	-	13,000	-	-	735,235	39,725	-	0.00%
156,416	-	-	-	-	156,416	55,062	2,226	4.21%
-	-	-	-	-	-	200	100	100.00%
89,769	-	-	-	-	89,769	196,180	29,231	17.51%
-	-	300,000	-	-	300,000	30,624	(258,976)	-89.43%
968,420	-	313,000	-	-	1,281,420	321,791	(227,419)	-41.41%
-	-	-	433,810	-	433,810	-	-	0.00%
-	-	-	10,002	-	10,002	236,975	298	0.13%
-	-	17,776	6,695	-	24,471	139,564	(9,121)	-6.13%
-	-	37,524	-	-	37,524	-	(37,524)	-100.00%
-	-	-	119,153	-	119,153	144,299	(53,153)	-26.92%
-	-	-	-	-	-	48,414	800	1.68%
-	-	55,300	569,660	-	624,960	569,252	(98,700)	-14.78%
-	6,919,776	-	-	-	6,919,776	106,324	20,000	0.00%
-	2,180,000	-	-	-	2,180,000	-	-	0.00%
-	225,000	-	-	-	225,000	395,006	2,000	0.00%
-	20,000	-	-	-	20,000	59,004	-	0.00%
-	-	-	-	-	-	-	-	0.00%
-	-	-	-	-	-	-	-	0.00%
-	9,344,776	-	-	-	9,344,776	560,334	22,000	0.00%
10,925,781	9,344,776	368,300	569,660	219,895	21,428,412	6,275,100	(298,216)	-4.54%
-	-	3,000	-	-	3,000	189,505	10,000	5.57%
-	-	3,000	-	-	3,000	189,505	10,000	5.57%
1,249,028	2,333,500	28,000	339,560	-	3,950,088	1,861,712	(134,788)	-6.75%
147,520	30,000	-	-	-	177,520	169,551	-	0.00%
864,447	325,000	6,500	1,807,556	-	3,003,503	2,376,822	583,481	32.54%
2,260,995	2,688,500	34,500	2,147,116	-	7,131,111	4,408,085	448,693	11.33%
13,186,776	12,033,276	2,685,202	2,716,776	219,895	30,841,925	10,872,690	160,477	1.50%

**FUND BALANCE SUMMARY
ALL FUNDS
FOR FISCALYEAR 2008**

	Beginning Unreserved Fund Balance 07/01/07	Revenues	Transfers In	Use of Res. Fund Bal.	Total Sources
GOVERNMENTAL FUNDS					
GENERAL OPERATING FUND	4,823,723	12,585,395	3,000	106,555	12,694,950
SPECIAL REVENUE FUNDS					
Library Fund	39,725	387,994	381,468	-	769,462
Youth Court	55,062	161,642	-	-	161,642
Asset Forfeiture	200	100	-	-	100
Technology Replacement	196,180	3,500	115,500	-	119,000
Capital Reserve	30,624	1,200	-	-	1,200
TOTAL SPECIAL REVENUE FUNDS	321,791	554,436	496,968	-	1,051,404
DEBT SERVICE FUNDS					
General Obligation	-	-	431,310	-	431,310
Sewer Special Assessment	236,975	10,300	-	-	10,300
Water Special Assessment	139,564	15,350	-	-	15,350
Paving Special Assessment	144,299	66,000	-	-	66,000
Bond Guarantee	48,414	900	-	-	900
TOTAL DEBT SERVICE FUNDS	569,252	92,550	431,310	-	523,860
CAPITAL FUNDS					
Capital Fund	106,324	8,650,080	607,776	-	9,257,856
Road Fund	-	2,500,000	220,000	-	2,720,000
Vehicle	395,006	-	210,500	-	210,500
Right of Way	59,004	-	50,000	-	50,000
Honor Garden	-	-	-	-	-
Regional Dispatch Center	-	-	-	-	-
TOTAL CAPITAL FUNDS	560,334	11,150,080	1,088,276	-	12,238,356
TOTAL GOVERNMENTAL FUNDS	6,275,100	24,382,461	2,019,554	106,555	26,508,570
PERMANENT FUNDS					
Cemetery	189,505	13,000	-	-	13,000
TOTAL PERMANENT FUNDS	189,505	13,000	-	-	13,000
PROPRIETARY FUNDS					
ENTERPRISE					
Utility	1,861,712	3,214,006	100,000	-	3,314,006
Airport	169,551	75,443	104,376	-	179,819
Multi-Use Sports Complex	2,376,822	3,634,114	146,967	-	3,781,081
TOTAL PROPRIETARY FUNDS	4,408,085	6,923,563	351,343	-	7,274,906
TOTAL	10,872,690	31,319,024	2,370,897	106,555	33,796,476

**FUND BALANCE SUMMARY
ALL FUNDS
FOR FISCALYEAR 2008**

Operating Expenditures	Capital Outlays*	Transfers Out	Debt Service	Total Uses	Ending Unreserved Fund Balance 06/30/08	Change In Fund Balance	% Change
10,381,472	-	2,302,621	-	12,684,093	4,834,580	10,857	0.23%
756,462	-	13,000	-	769,462	39,725	-	0.00%
162,227	-	-	-	162,227	54,477	(585)	-1.06%
-	-	-	-	-	300	100	50.00%
97,769	-	-	-	97,769	217,411	21,231	10.82%
-	-	-	-	-	31,824	1,200	3.92%
1,016,458	-	2,315,621	-	1,029,458	343,737	21,946	6.82%
-	-	-	431,310	431,310	-	-	0.00%
-	-	-	9,757	9,757	237,518	543	0.23%
-	-	17,776	6,455	24,231	130,683	(8,881)	-6.36%
-	-	-	78,277	78,277	132,022	(12,277)	-8.51%
-	-	-	-	-	49,314	900	1.86%
-	-	17,776	525,799	543,575	549,537	(19,715)	-3.46%
-	9,237,856	-	-	9,237,856	126,324	20,000	0.00%
-	2,720,000	-	-	2,720,000	-	-	0.00%
-	225,000	-	-	225,000	380,506	(14,500)	0.00%
-	50,000	-	-	50,000	59,004	-	0.00%
-	-	-	-	-	-	-	0.00%
-	-	-	-	-	-	-	0.00%
-	12,232,856	-	-	12,232,856	565,834	5,500	0.00%
11,397,930	12,232,856	2,333,397	525,799	26,489,982	6,293,688	18,588	0.30%
-	-	3,000	-	3,000	199,505	10,000	5.28%
-	-	3,000	-	3,000	199,505	10,000	5.28%
1,296,094	1,735,000	28,000	333,557	3,392,651	1,783,067	(78,645)	-4.22%
154,819	25,000	-	-	179,819	169,551	-	0.00%
902,967	310,000	6,500	1,886,369	3,105,836	3,052,067	675,245	28.41%
2,353,880	2,070,000	34,500	2,219,926	6,678,306	5,004,685	596,600	13.53%
13,751,810	14,302,856	2,370,897	2,745,725	33,171,288	11,497,878	625,188	5.75%

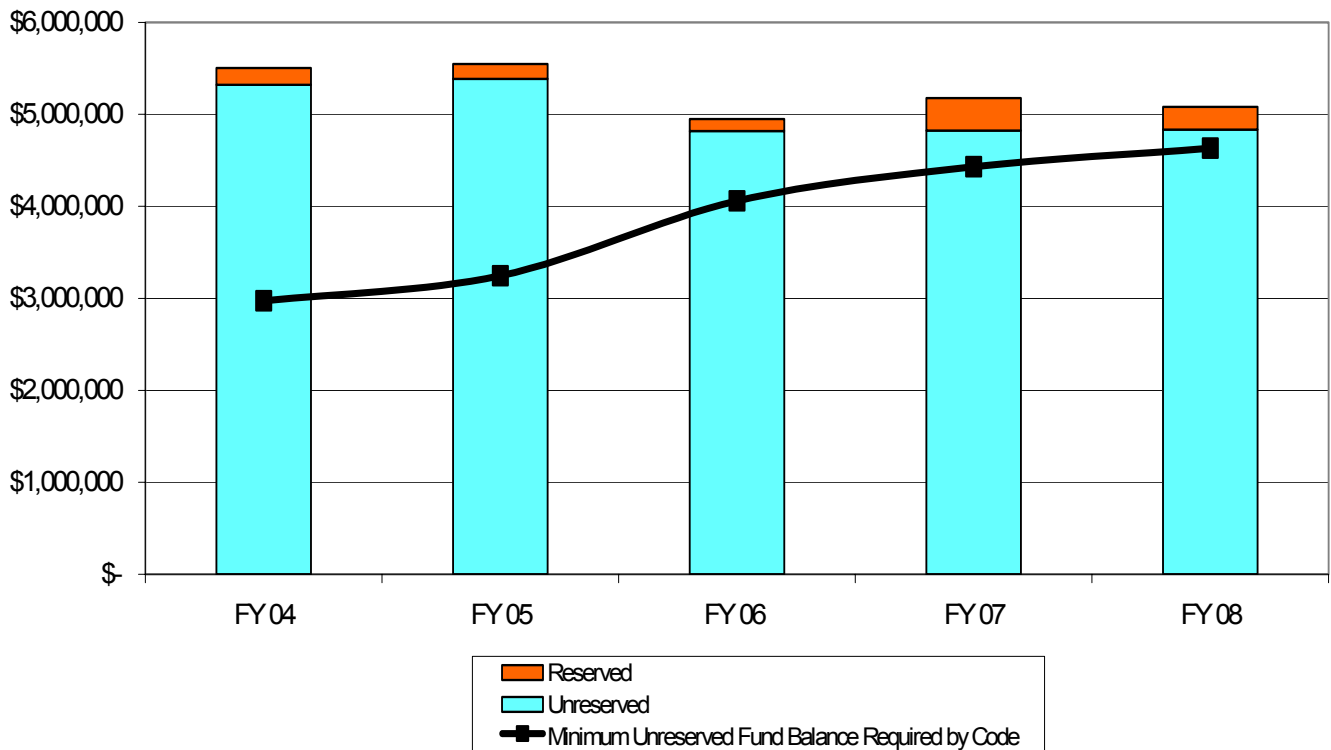


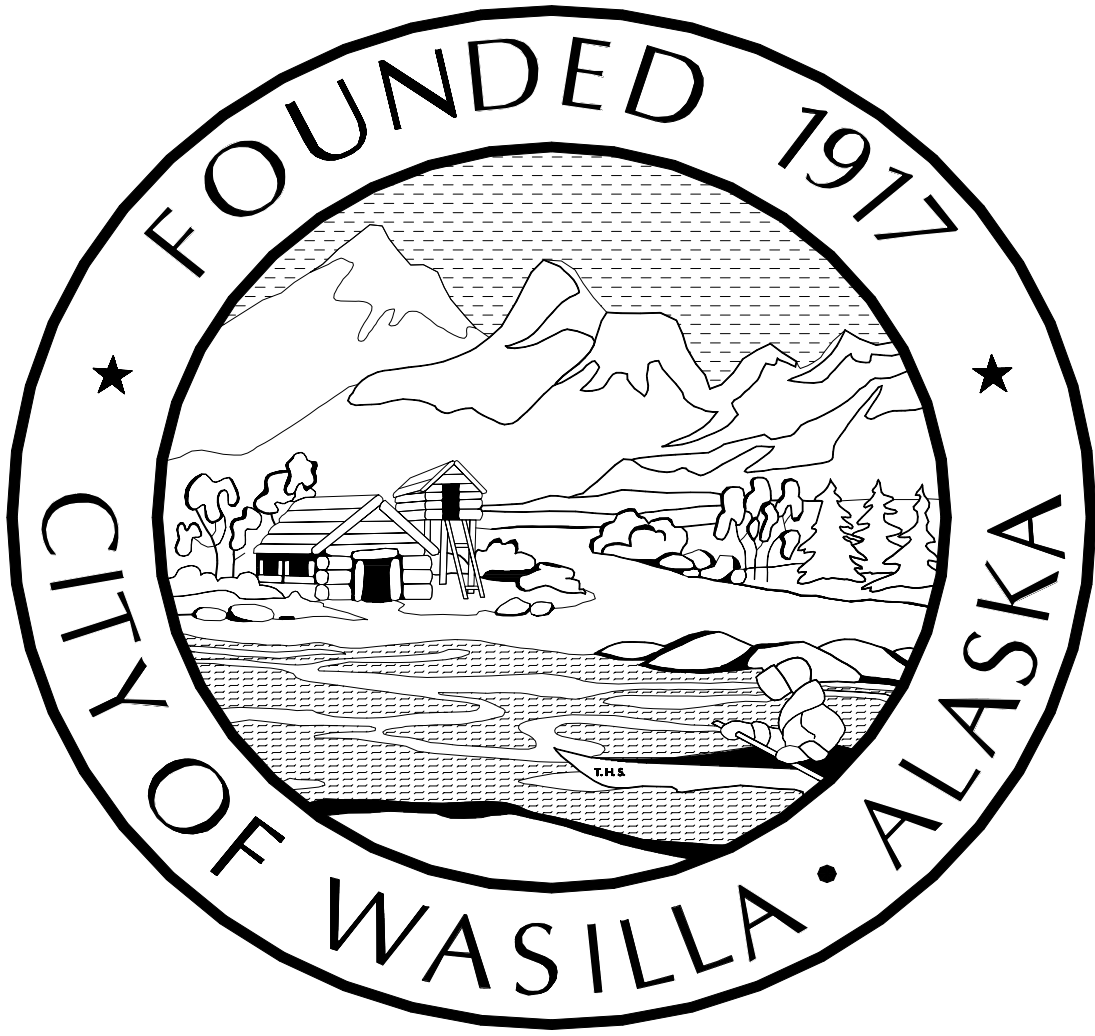
GENERAL FUND BALANCE

Based on the projected budgets for Fiscal Year (FY) 07 & Fiscal Year 08, the total General Fund's fund balance will be approximately \$5,176,570 in FY 07 (4.5% increase from FY 06) and \$5,080,872 (2% from FY 07) in FY 08. The main reason for the increase in FY 07 is due to the fact that the City of Wasilla is projected to receive municipal assistance from the State of Alaska of \$545,078 to help defray retirement and higher energy and other costs. The City of Wasilla is treating this as one-time revenue and will not use it to fund increased operations but will use it to fund current operational expenses. Based on treating this municipal assistance as one-time revenue, the City is proposing to use revenue that would have been used to fund current expenses for property tax relief for FY 07 through FY 09. The City is proposing to reserve \$219,895 of FY 07's Fund Balance for property tax relief for FY 08 (\$106,555) and FY 09 (\$113,340). Total reserved fund balance for FY 07 will be \$352,847 and for FY 08 will be \$246,292.

The Wasilla City Council enacted a Fund Stabilization policy (WMC 5.04.025) in Fiscal Year 2001 that sets the targeted General Fund Unreserved Fund Balance at 50% to 60% of the year's budgeted General Fund expenditures (net of any budgeted reimbursement of such expenditures) and general obligation debt service (not including debt service with dedicated revenue source). The unreserved General Fund's fund balance target set by fiscal policy WMC 5.04.025 will be in the range of between \$4,429,752 and \$5,315,705 for FY 07 and between \$4,630,702 and \$5,556,842 for FY 08. The projected General Fund's unreserved fund balance for FY 07 will be \$4,823,723 and \$4,834,580 in FY 08.

General Fund Balance – 5 Years





GENERAL FUND REVENUES

Revenue Sources and Estimates

Sales Taxes. Alaska Statutes (AS) 29.45.700-29.45.710: A general retail sales tax of two percent is levied on all retail sales, rentals and services made within the city limits per WMC 5.16. In Fiscal Year 2007 (FY 07), it is estimated that the amount of General sales tax collected will be \$9,355,513, which is approximately 7.39% higher than the amount of sales tax that is projected to be collected in FY 06 and it is estimated that the City will collect \$10,163,481 (6.32% increase from FY 07) in FY 08. The voters of Wasilla have enacted a temporary sales tax of ½ of 1 percent in FY 2002. These funds are reported in the Multi-Use Sports Complex Enterprise Fund.

Real Property Taxes. Based on the projection that the City will receive state municipal assistance, the City is proposing to set the mill rate for FY 07 and FY 08 at 0.0 mills. The City is also projecting to reserve enough fund balance out of FY 07 net revenues to set the mill rate at 0.0 mill rate for FY 09. By the City not setting the mill rate at the 2-mill cap, the City is saving the property owners over \$1,577,514 in FY 07 and \$1,889,002 in FY 08 in property taxes not assessed.

Motor Vehicle Taxes. Alaska Statute (AS) 29.10.431 provides an alternative to the collection of property tax on motor vehicles. A motor vehicle tax is levied and collected by the Department of Public Safety, Division of Motor Vehicles, and remitted to the Matanuska-Susitna Borough, which then passes through the amount collected for the City of Wasilla. Revenue from this source is estimated to be approximately \$105,463 in FY 07 and \$110,200 in FY 08.

Licenses, Permits & Fines. This category includes revenue from the City of Wasilla issuance of licenses & permits, foreclosure fees, animal control fines and vehicle fines. It is estimated that revenue from this source will be \$172,744 in FY 07 and \$177,023 in FY 08. The City of Wasilla Finance Department will be making a concerted effort to collect over due fines and is projecting that this effort will result in approximately \$30,000 increased collections over prior fiscal years

Intergovernmental Revenue. This category includes revenue from Federal, State and Borough sources:

1. **Federal Sources:** The main sources of revenue from the Federal government are federal grants for public safety: 1. a grant to offset cost of a Police Officer to participate in a statewide drug control and system improvement multitask group, and 2. grants to help offset cost of funding two police officers. Total estimated funding for federal grants is \$115,079 in FY 07. This is approximate 36% percent reduction from the previous year. FY 07 is the last year for federal funding of the motorcycle officer. FY 08's federal funding will be reduced by 18.04 percent to \$94,324.
2. **State Sources:** The main source of revenue under State sources is the projected municipal assistance from the State of Alaska to help defray retirement and high energy cost (\$545,109). Based on the fact that the assistance is not being funded from a reoccurring funding source, the City is not projecting to receive the same assistance in FY 08. The other main source of state funding is the Electric and Telephone Cooperative Revenue Sharing (AS 10.25.570). The Electric and Telephone Cooperative Revenue is a refund to local governments of the gross revenue tax collected from electric and telephone cooperatives within the City, less the cost expended by the State in their Collection. The estimate for this source is approximately \$277,651 in FY 07 and \$308,327. In FY 08, state revenue is

projected to decrease by 52% (\$507,462) from FY 07 due to the projection that the municipal assistance is being treated as one-time revenue.

3. **Local Governmental Sources:** The main source of revenue projected to be received will be funding from the Matanuska-Susitna Borough School District to help fund a School Resource Officer. The School District is projected to fund \$46,331 of the cost of the position of the School Resource Officer.

Estimated total revenue from intergovernmental will be \$1,131,298 for FY 07, which is an estimated 40.8% increase from the previous Fiscal Year and the total revenue from intergovernmental will be \$604,973 for FY 08, which is an estimated 46.5% decrease from the FY 07.

Local Revenue: This category includes revenue from interest earning for investment of City's monies, revenues generated from animal licensing and fines, sales of copies and maps, and other miscellaneous revenues. Total revenue generated from these sources is estimated to be \$394,987 for FY 07 and \$355,010 for FY 08. Approximately 67% of local revenue is from investing of available monies, which are invested under the guidelines established by Wasilla Municipal Code Chapter 5.12. Estimated revenue from Interest Earnings will be approximately \$231,395 in FY 07 and \$254,395 in FY 08.

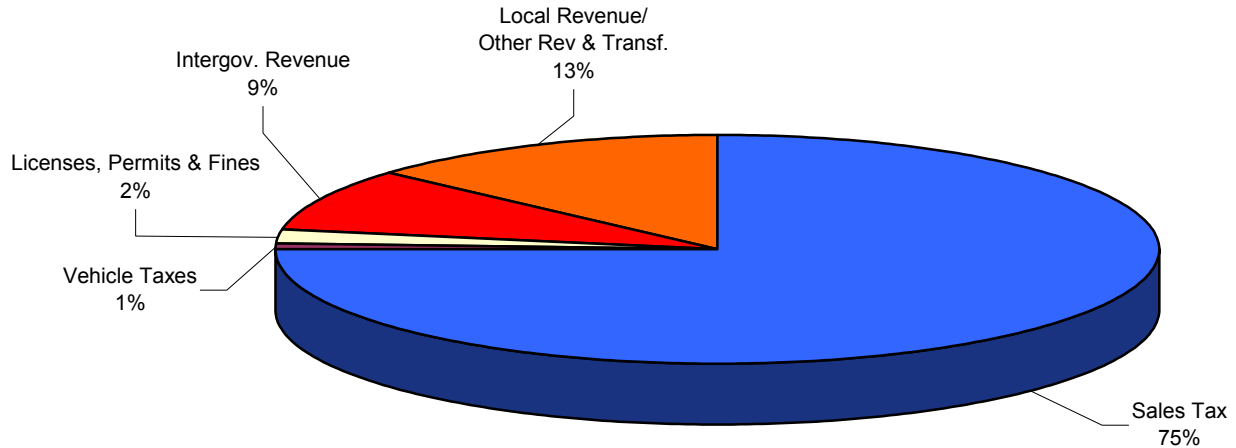
Other Revenues: This category includes revenue generated from special assessments, administration fees charged to other funds, sales of fixed assets, other financing sources, and operating transfers in from other funds. The estimated revenue from these sources is approximately \$1,308,284 in FY 07 and \$1,349,032 in FY 08. The main revenue source in this category is the revenue generated from providing dispatch services to the State agencies and other municipalities. These contracts for dispatch services are projected to generate \$1,265,283 in FY 07 and \$1,306,033 if FY 08.

General Fund Revenue Summary (not including transfers)

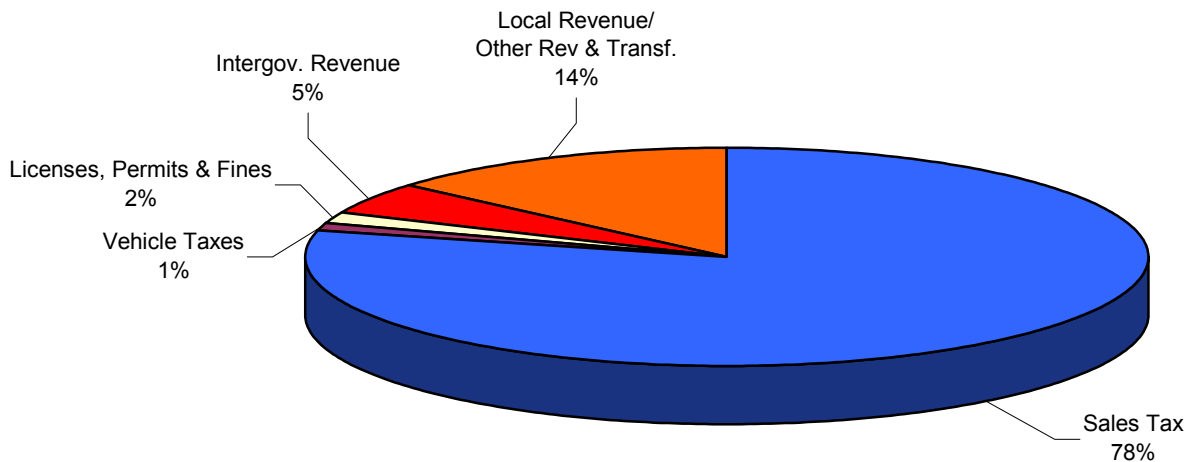
	<u>Fiscal Year 2004 Actual</u>	<u>Fiscal Year 2005 Actual</u>	<u>Fiscal Year 2006 Budget</u>	<u>Fiscal Year 2007 Budget</u>	<u>Fiscal Year 2008 Budget</u>
Sales Tax	\$ 7,659,612	\$ 8,346,749	\$ 8,712,000	\$ 9,355,513	\$ 9,946,776
Property Tax	235,621	179,547	192,175	-	-
Vehicle tax	95,145	100,725	100,725	105,463	110,200
Licenses, Permits & Fines	74,839	133,621	181,835	217,017	222,403
Intergovernmental Revenue	606,014	605,721	803,180	1,131,298	604,973
Local Revenue	151,784	196,338	205,095	344,987	355,010
Other Revenues	5,763	916,651	1,140,778	1,305,284	1,349,032
Total General Fund Revenue	<u>\$ 8,828,778</u>	<u>\$ 10,479,352</u>	<u>\$ 11,335,788</u>	<u>\$ 12,459,562</u>	<u>\$ 12,588,394</u>

General Fund Revenue Breakdown

FISCAL YEAR 2007



FISCAL YEAR 2008

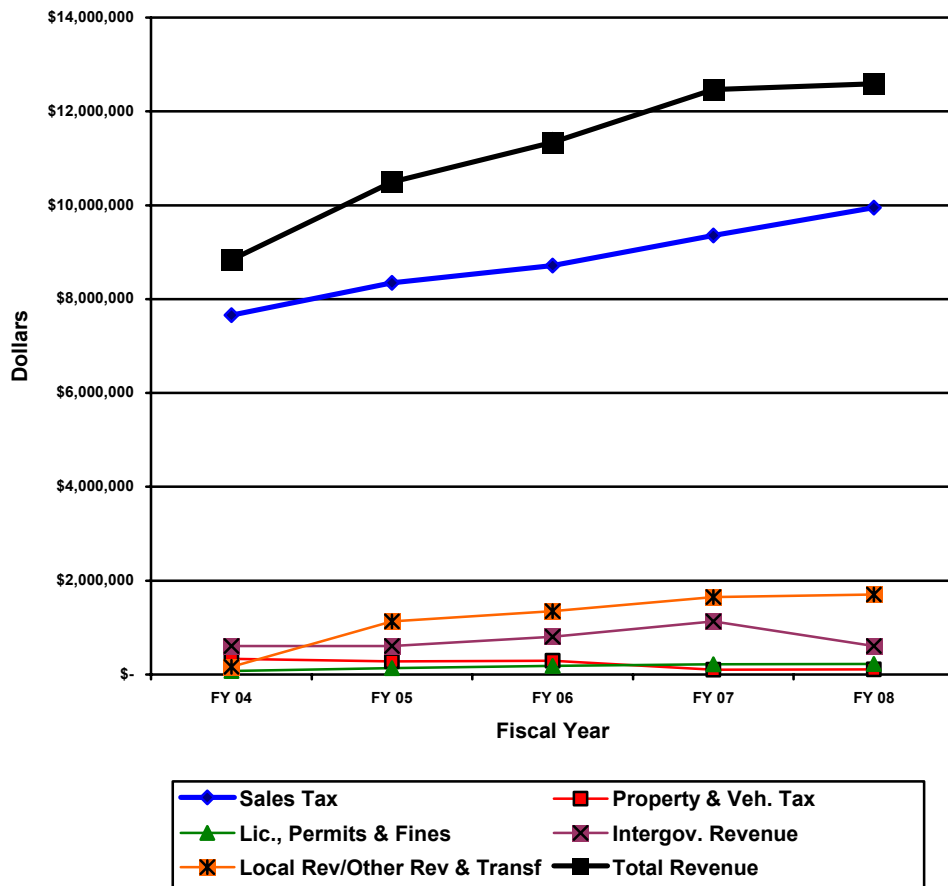


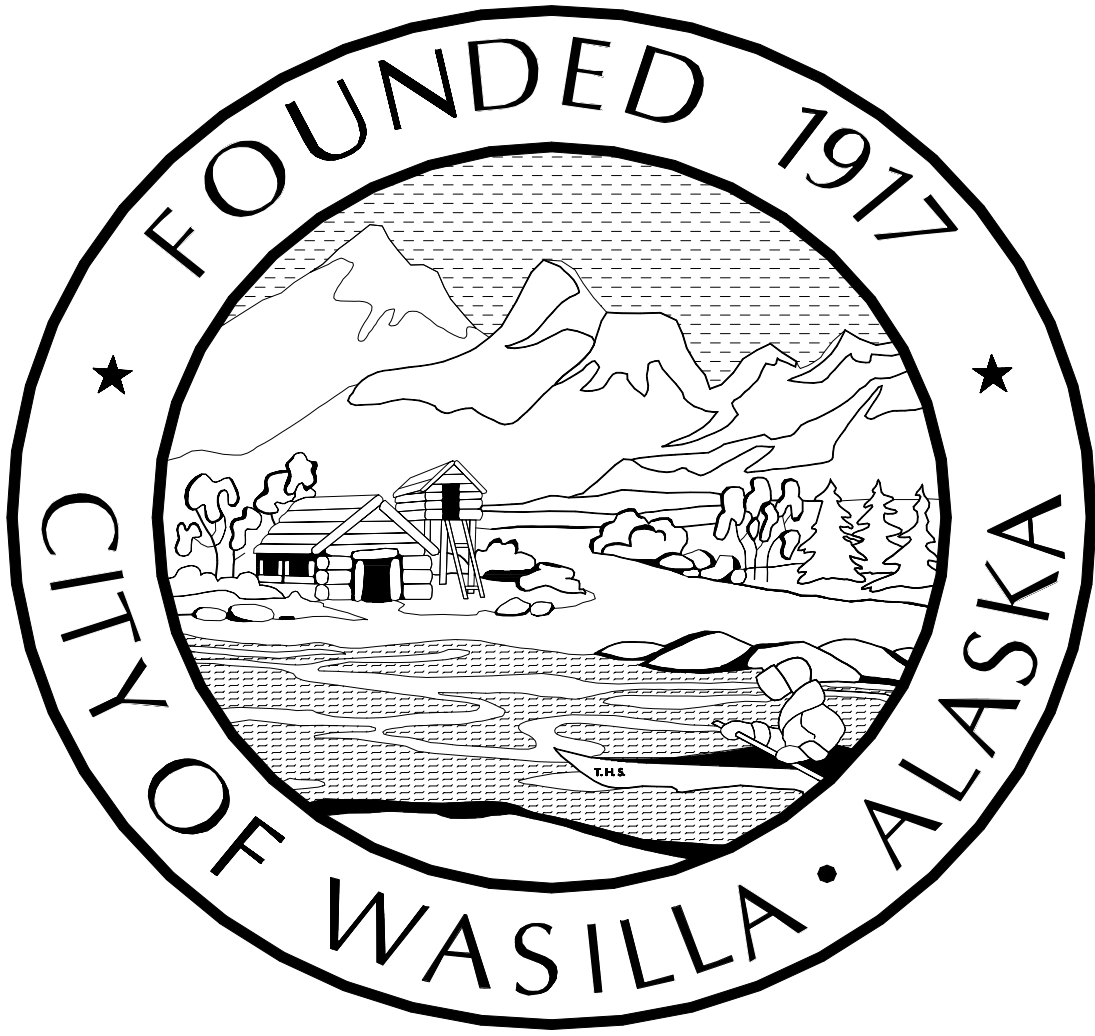
The largest single source of revenue for the General Fund continues to be Sales Tax Revenue at 75% of total revenue in FY 07 and 78% in FY 08. All other local taxes including property taxes are predicted to account for 1% of the General Fund Revenue budget and all other locally generated revenue including transfers for other funds will account for 15% of the budget in FY 07 and 16% in FY 08. Total revenue generated locally will be approximately 91% of the budget in FY 07 and 95% in FY 08 while Intergovernmental Revenue generated from Federal, State and Local governmental sources will be approximately 9% of the total General Fund Revenue budget for FY 07 and 5% in FY08.

In comparing the proposed Fiscal Year 2007 budget with the Fiscal Year 2006 budget, total revenue will increase by approximately 9.93% and will increase an additional 1.01% in FY 08. The increase in

revenue for both fiscal years is mainly the result of the projected growth in the sales tax based on the growth trend that sales tax revenues have consistently had over the previous years and projected economic development in the City of Wasilla in FY 07 & FY 08. The City projects that the intergovernmental revenue will increase in FY 07 due to the project State assistance helping to defray the City's retirement and higher energy cost (\$545,109). Since the funding for this assistance was not from a sustainable source, the City is treating this as one-time revenue. Based on the treatment of this assistance as a one-time revenue source and as State and Federal governments continue to cut assistance to local municipal government, the City is projecting that intergovernmental revenue will be reduced by 46.52% in FY 08. Based on the Governor's press release, the City is hopeful that the Governor and our legislators will find a recurring funding source to fund municipal assistance. The main increase in local revenue is due to Interest earnings on local funds projected to increase by approximately \$83,396 from FY 06, due to rising interest rates.

General Fund Revenue Trends





GENERAL FUND REVENUES

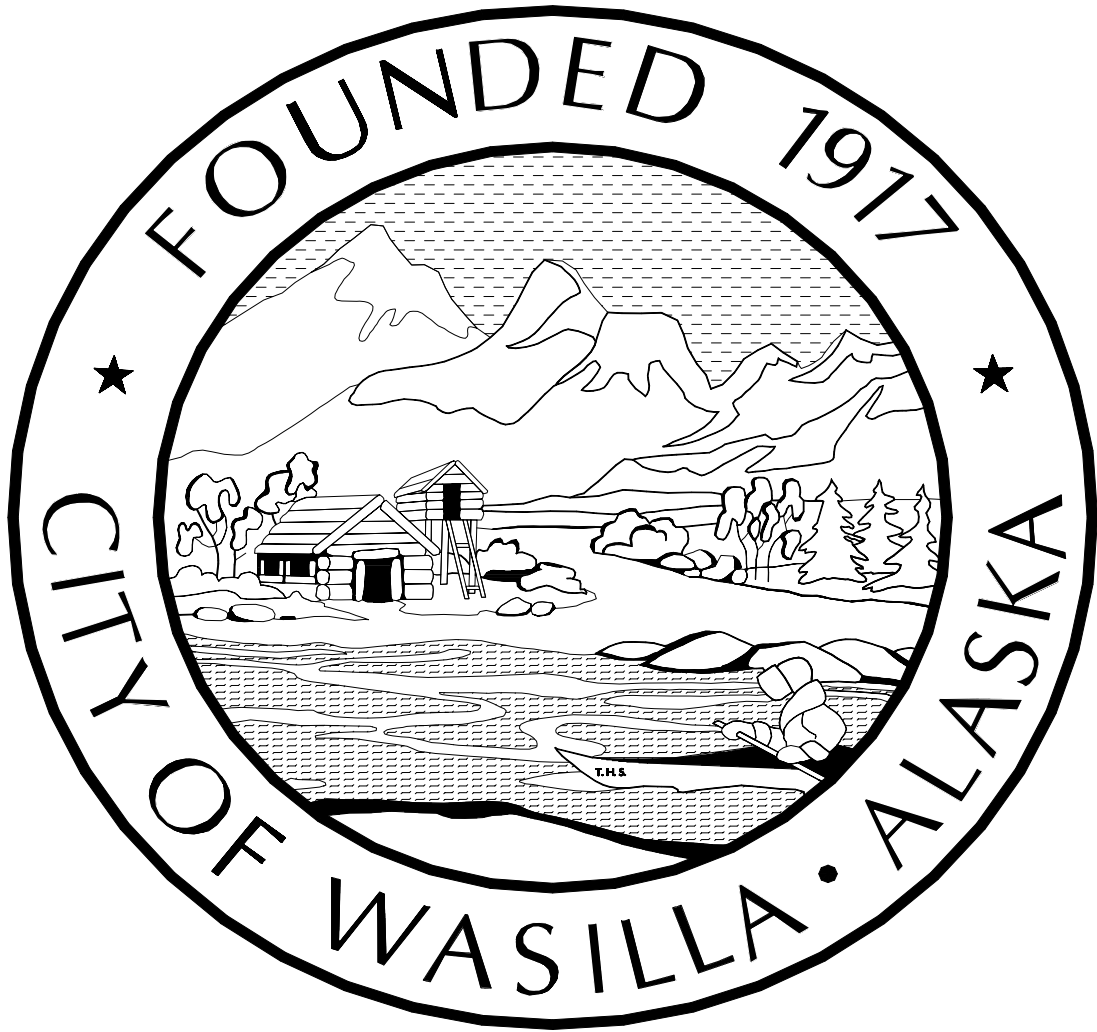
Revenue Details

	F.Y. 2004	F.Y. 2005	F.Y. 2006	Proposed	\$ Increase	% Increase	Proposed	\$ Increase	% Increase
	Actual	Actual	Projected	F.Y. 2007	Over	Over	F.Y. 2008	Over	Over
			Budget	Budget	FY 06 Budget	FY 06 Budget	Budget	FY 07 Budget	FY 07 Budget
TAXES (INC. PENALTIES & INTEREST)									
Property	\$ 235,621	\$ 179,547	\$ 192,175	\$ -	\$ (192,175)	-100.00%	\$ -	\$ -	#DIV/0!
Sales	7,659,612	8,346,749	8,712,000	9,355,513	643,513	7.39%	9,946,776	591,263	6.32%
Vehicle	95,145	100,725	100,725	105,463	4,738	4.70%	110,200	4,737	4.49%
TOTAL TAXES	\$ 7,990,378	\$ 8,627,021	\$ 9,004,900	\$ 9,460,976	\$ 456,076	5.06%	\$ 10,056,976	\$ 596,000	6.30%
LICENSES & PERMITS									
City License	\$ 18,875	\$ 20,615	\$ 24,000	\$ 23,250	\$ (750)	-3.13%	\$ 24,231	\$ 981	4.22%
Animal License	120	140	150	154	4	2.67%	158	4	2.60%
Taxi Cab Permits	1,350	150	-	-	-	0.00%	-	-	0.00%
Land Use Permits	16,225	15,700	15,000	16,000	1,000	6.67%	16,000	-	0.00%
Utility Permits	1,872	50	2,500	2,563	63	2.52%	2,627	64	2.50%
Drive Way Permits	2,250	2,400	1,700	1,743	43	2.53%	1,787	44	2.52%
Vendor Permits	420	100	550	563	13	2.36%	577	14	2.49%
TOTAL LICENSES & PERMIT FEES	\$ 41,112	\$ 39,155	\$ 43,900	\$ 44,273	\$ 373	0.85%	\$ 45,380	\$ 1,107	2.50%
FINES									
Animal Fines	\$ 505	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	0.00%
Foreclosure Fees	-	-	-	-	-	0.00%	-	-	0.00%
Court Fines	33,222	94,466	137,935	172,744	34,809	25.24%	177,023	4,279	2.48%
TOTAL FINES	\$ 33,727	\$ 94,466	\$ 137,935	\$ 172,744	\$ 34,809	25.24%	\$ 177,023	\$ 4,279	2.48%
INTERGOVERNMENTAL REVENUE									
Federal Revenue									
Cop Hiring Grants	\$ -	\$ -	\$ 50,422	\$ 25,450	\$ (24,972)	-49.53%	\$ 22,489	\$ (2,961)	-11.63%
Bullet Proof Vest	734	790	9,246	1,000	(8,246)	-89.18%	1,000	-	0.00%
Conservation Assessment	5,206	2,684	-	-	-	0.00%	-	-	0.00%
Technology Policing Equipment Grant	48,335	3,816	-	-	-	0.00%	-	-	0.00%
Public Safety Grant (Byrne)	61,580	60,688	70,835	70,835	-	0.00%	70,835	-	0.00%
Motor Cycle Grant	24,514	30,038	29,109	17,794	(11,315)	-38.87%	-	(17,794)	-100.00%
Public Safety Grant (Byrne)	63,617	73,077	-	-	-	0.00%	-	-	0.00%
Homeland Security Grant	39,620	138,308	10,000	-	(10,000)	-100.00%	-	-	0.00%
Other	2,681	22,159	11,855	-	(11,855)	-100.00%	-	-	0.00%
Total Federal Revenue	\$ 246,287	\$ 331,560	\$ 181,467	\$ 115,079	\$ (66,388)	-36.58%	\$ 94,324	\$ (20,755)	-18.04%
State Revenue									
Museum Grant-In-Aid	\$ 9,077	\$ 5,817	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	0.00%
Imp. Driving Sust. Ef.	1,670	5,381	7,340	-	(7,340)	-100.00%	-	-	0.00%
ABC Grant	-	-	-	-	-	0.00%	-	-	0.00%
ERAD Grant	1,876	615	1,500	-	(1,500)	-100.00%	-	-	0.00%
Museum Exhibit Dev Wsorkshop	1,183	-	-	-	-	0.00%	-	-	0.00%
Safety-Seatbelt Grant	2,296	-	2,500	-	(2,500)	-100.00%	-	-	0.00%
Public Safety Grant -Viol ag women	-	-	-	75,000	75,000	0.00%	75,000	-	0.00%
Other Grants	5,000	3,800	61,000	30,000	(31,000)	-50.82%	30,000	-	0.00%
Safe Communities/DCCED	96,368	-	-	316,729	316,729	100.00%	-	(316,729)	0.00%
State Pers Contribution	-	-	173,593	228,380	54,787	31.56%	-	(228,380)	0.00%
Alcoholic Beverage Taxes	15,800	17,500	26,000	38,629	12,629	48.57%	45,000	6,371	16.49%
Electric & Telephone Co-op Taxes	219,512	225,103	250,000	277,651	27,651	11.06%	308,327	30,676	11.05%
Aviation Fuel Tax	1,445	1,413	2,000	2,500	500	25.00%	3,000	500	0.00%
Total State Revenue	\$ 354,227	\$ 259,629	\$ 523,933	\$ 968,888	\$ 444,955	84.93%	\$ 461,327	\$ (507,562)	-52.39%
Local Governments									
Solid Waste - Mat-Su Bor.	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%	\$ 1,000	\$ -	0.00%
Parks & Recreation	-	-	-	-	-	0.00%	-	-	0.00%
MSB Tourism Infr. Grant	-	13,532	-	-	-	0.00%	-	-	0.00%
Mat-Su School District - SRO Funding	-	-	96,780	46,331	(50,449)	-52.13%	48,322	1,991	0.00%
Other	4,500	-	-	-	-	0.00%	-	-	0.00%
Total Local Government Revenue	\$ 5,500	\$ 14,532	\$ 97,780	\$ 47,331	\$ (50,449)	-51.59%	\$ 49,322	\$ 1,991	4.21%
TOTAL INTERGOVERNMENTAL REVENUE	\$ 606,014	\$ 605,721	\$ 803,180	\$ 1,131,298	\$ 328,118	40.85%	\$ 604,973	\$ (526,326)	-46.52%
LOCAL REVENUE									
Investment Revenue									
Interest Earnings	\$ 73,174	\$ 152,326	\$ 150,000	\$ 231,395	\$ 81,395	54.26%	\$ 254,395	\$ 23,000	9.94%
Total Investment Revenue	\$ 73,174	\$ 152,326	\$ 150,000	\$ 231,395	\$ 81,395	54.26%	\$ 254,395	\$ 23,000	9.94%
Rental Revenue									
City Hall	\$ 10,800	\$ 10,800	\$ 10,800	\$ -	\$ (10,800)	-100.00%	\$ -	\$ -	0.00%
Museum Facilities	-	-	-	-	-	0.00%	-	-	0.00%
Outdoor Facilities	100	100	500	513	13	2.50%	525	13	2.44%
Valley Performing Arts	100	100	100	103	2	2.50%	105	3	2.44%
Total Rental Revenue	\$ 11,000	\$ 11,000	\$ 11,400	\$ 615	\$ (10,785)	-94.61%	\$ 630	\$ 15	2.44%
Other Local Revenue									
Miscellaneous Revenue	\$ 51,572	\$ 10,190	\$ 16,500	\$ 20,000	\$ 3,500	21.21%	\$ 25,000	\$ 5,000	25.00%
Community Support	4,876	40	2,000	35,000	33,000	1650.00%	20,000	(15,000)	-42.86%
Alpar Youth Liter Patrol	3,500	3,500	5,000	5,000	-	0.00%	5,000	-	0.00%

GENERAL FUND REVENUES

Revenue Details

	F.Y. 2004	F.Y. 2005	F.Y. 2006	Proposed	\$ Increase	% Increase	Proposed	\$ Increase	% Increase
	Actual	Actual	Projected	F.Y. 2007	Over	Over	F.Y. 2008	Over	Over
			Budget	Budget	FY 06 Budget	fy 06 Budget	Budget	FY 07 Budget	FY 07 Budget
NSF Fees	350	200	200	205	5	2.50%	225	20	9.76%
Copy Machine Fees	130	135	180	185	4	2.50%	185	1	0.27%
Maps & Publication Fees	380	482	500	550	50	10.00%	575	25	4.55%
Vehicle Ins. Fees/ Const. Zone Enf.	-	-	3,315	35,000	31,685	955.81%	30,000	(5,000)	-14.29%
Sewer Loan Application Fees	500	350	500	500	-	0.00%	500	-	0.00%
Museum Admission Fees	2,538	4,372	6,500	7,000	500	7.69%	7,500	500	7.14%
Recreation Fees	2,964	6,423	7,500	8,000	500	6.67%	9,000	1,000	12.50%
Other Local Revenue	800	7,320	1,500	1,538	37	2.50%	2,000	463	30.08%
Total Other Local Revenue	\$ 67,610	\$ 33,012	\$ 43,695	\$ 112,977	\$ 69,282	158.56%	\$ 99,985	\$ (12,992)	-11.50%
TOTAL LOCAL REVENUE	\$ 151,784	\$ 196,338	\$ 205,095	\$ 344,987	\$ 139,892	68.21%	\$ 355,010	\$ 10,023	2.91%
OTHER REVENUE									
Special Assessment Revenue									
Aspen Gas - Principal	\$ 209	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	0.00%
Aspen Gas - Interest	13	-	-	-	-	0.00%	-	-	0.00%
Total Special Assessment Revenue	\$ 222	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	0.00%
Administration Fees									
Dispatch Contracts	\$ -	\$ 915,995	\$ 1,119,778	\$ 1,264,783	\$ 145,005	12.95%	\$ 1,305,533	\$ 40,750	3.22%
Admin Fees - Special Assessments	920	656	1,000	500	(500)	-50.00%	500	-	0.00%
Total Administration Fees	\$ 920	\$ 916,651	\$ 1,120,778	\$ 1,265,283	\$ 144,505	12.89%	\$ 1,306,033	\$ 40,750	3.22%
Transfers from Funds									
For Exp. Paid By General Fund									
Capital Fund	7,000	13,246	-	-	-	0.00%	-	-	0.00%
Cemetery Fund	171	2,725	1,500	3,000	1,500	100.00%	3,000	-	0.00%
Total Transfers From Funds	7,171	15,971	1,500	3,000	1,500	100.00%	3,000	-	0.00%
Other Financing Sources									
Sale Of General Fixed Assets	\$ 4,621	\$ -	\$ 20,000	\$ 40,000	\$ 20,000	100.00%	\$ 40,000	\$ -	0.00%
Shop Loan Repayment	-	-	-	-	-	0.00%	-	-	0.00%
Total Other Financing Sources	\$ 4,621	\$ -	\$ 20,000	\$ 40,000	\$ 20,000	100.00%	\$ 40,000	\$ -	\$ -
TOTAL OTHER REVENUE	\$ 12,934	\$ 932,622	\$ 1,142,278	\$ 1,308,283	\$ 166,005	14.53%	\$ 1,349,033	\$ 40,750	3.11%
TOTAL REVENUES, OTHER FINANCING SOURCES	\$ 8,835,949	\$ 10,495,323	\$ 11,337,288	\$ 12,462,562	\$ 1,125,274	9.93%	\$ 12,588,394	\$ 125,833	1.01%



GENERAL FUND EXPENDITURES

General Fund Operating Expenditures By Function (not including transfers)

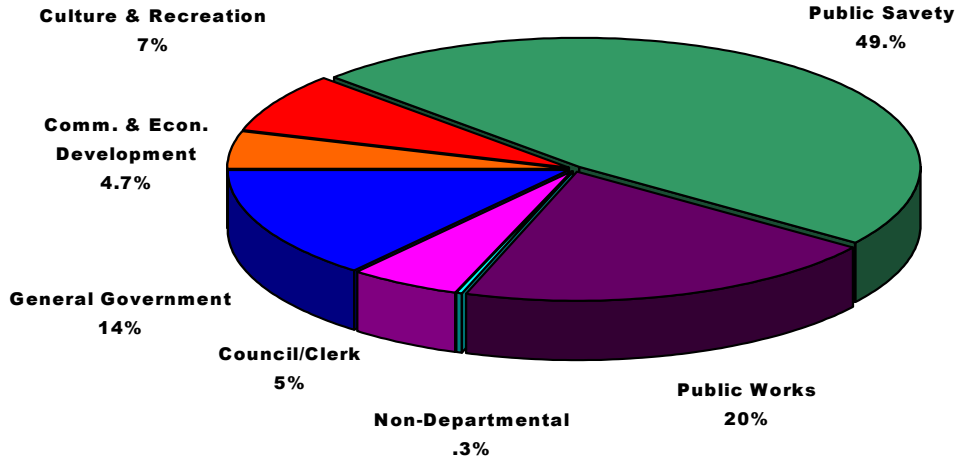
The total General Fund Operating Budget for Fiscal Year 2007 (FY 07) is \$9,911,556 (not including transfers) and the planned General Fund Operating Budget for Fiscal Year 2008 (FY 08) will be \$10,335,462. The percentage increase from FY 06 to FY 07 is approximately 9.42% and the percentage increase from FY 07 to FY08 is 4.27%. The total General Fund Budget including transfers is for FY 07 will be \$12,236,763, a 2.94% increase over last Fiscal Year and the total planned General Fund Budget including transfers for FY 08 will be \$12,684,093, a 3.66% increase from FY 07.

As seen in the following table, the expenditures for Public Safety are the largest function of expenditures (approximately 49%) in the General Fund Operating Budget. It is projected that expenditures for Public Safety will increase by 8.61% over FY 06 and by 4.20% from FY 07 to FY 08. The increases in expenditures in this function are mainly attributed to increases in personnel (1.4 FTE in police, 1.6 FTE in Dispatch and .67 FTE in code compliance). These staff increases are being implemented to address the safety concerns such as safety in the parks at night raised by citizens in the community survey. The City is adding park rangers to patrol the parks at night and a Child Abuse Investigator. Approximately 33% (\$1,610,015) of the expenditures in Public Safety are projected to be funded by other government agencies. Council/Clerk expenditures will be approximately 5% of the budget for FY 07 & FY 08. General Government expenditures will account for approximately 14% of the Operating Budget for FY 07 & FY 08, a 1% reduction from last Fiscal Year. The reduction is based on the City's philosophy of keeping government efficient and accountable to citizens and ensuring that increases in the growth of government goes to departments that directly serve the citizens. The Community and Economic Development budget will be approximately 4.7 % in FY 07 and approximately 4.5% of the operating budget in FY 08. In FY 06, the city combined the planning division of public works and the economic development department into the Community and Economic Development department in order to more efficiently address the growth of the city. The Public Works budget is projected to be 20% of the budget in FY 07 and 21% in FY 08, an increase in projected expenditures of 15.97% over last fiscal year and a projected 5.62% increase in expenditures from FY 07 to FY 08. The substantial increases in Public Works are largely attributed to the City investing more funds into the City's road division to increase the level of maintenance of the City's roads. Culture and Recreation Budget, which includes the Museum, Recreation Services, and Recreation Facilities Maintenance departments is projected to be approximately 7% of the Operating Budget for both FY 07 & FY 08. This represents a 1 % reduction from FY 06. The Non-Departmental budget is projected to be .3% of the budget.

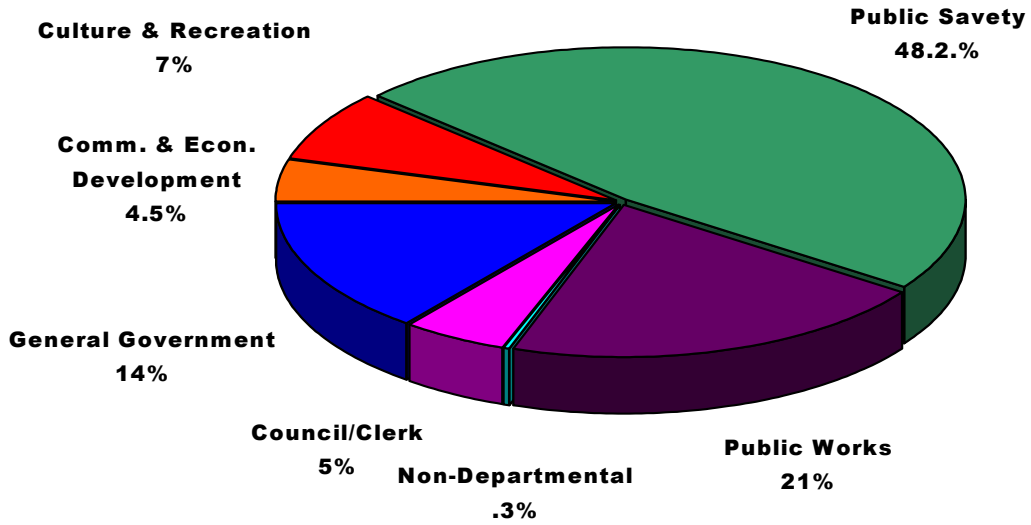
	Fiscal Year 2004 Actual	Fiscal Year 2005 Actual	Fiscal Year 2006 Budget	Proposed Fiscal Year 2007 Budget	Planned Fiscal Year 2008 Budget
Council/Clerk	\$ 347,581	\$ 365,809	\$ 390,305	\$ 515,829	\$ 525,017
General Government	1,255,638	1,249,122	1,363,270	1,414,568	1,475,048
Comm & Econ Dev.	245,608	359,712	430,311	454,433	468,040
Culture & Recreation	497,858	581,136	739,096	740,436	768,988
Public Safety*	2,238,635	3,336,366	4,382,508	4,759,649	4,959,487
Public Works	1,149,062	1,419,741	1,721,714	1,996,641	2,108,872
Non-Departmental	40,154	16,591	30,300	30,000	30,000
Total	\$ 5,774,536	\$ 7,328,477	\$ 9,057,504	\$ 9,911,556	\$ 10,335,452

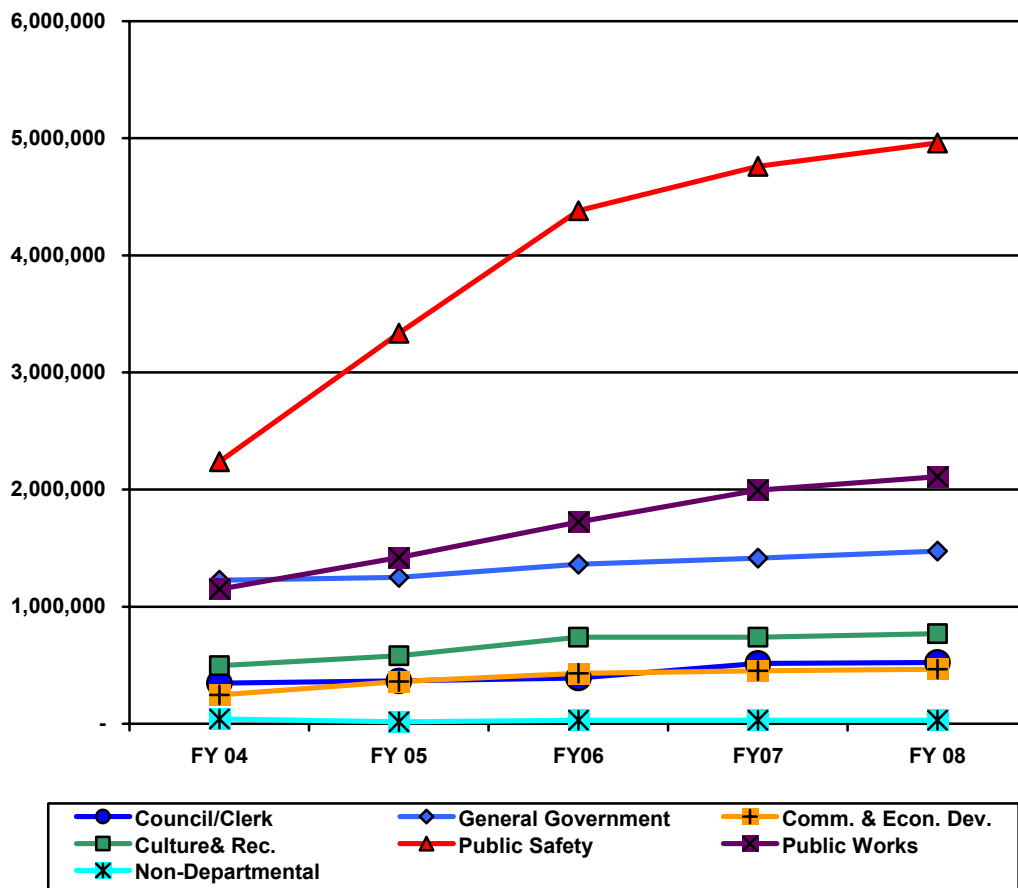
* FY05 was the first Fiscal Year that the City contracted to provide other agencies dispatch services. Budget attributed to cost of providing dispatch services to other agencies (reimbursed by agencies) is \$1,264,783 in FY 07 and \$1,305,533 in FY08.

Fiscal Year 07



Fiscal Year 08





- **Note – Fiscal Year 2005 was the first year that City of Wasilla contracted with other agencies to provide dispatch services. These expenditures attributed to providing other agencies dispatch services are included in the Public Safety Department.**

General Fund Expenditures By Category

Personnel Cost

As seen in the graph on the following pages, personnel services and benefits comprise the largest category of expenditures in the General Fund Operating Budget. The cost in this category includes all wages and fringe benefits of permanent and temporary employees. Personnel services and benefits will be 56% of the total General Fund Budget in FY 07 and are projected to be 57% in FY 08. The total personnel cost increase for FY 07 from FY 06 will be \$781,945 and for FY 08 from FY 07 is projected to be \$268,935.

Approximately \$373,289 (48%) of the increase from FY 06 to FY 07 is attributed to salary and benefit cost of new staff (5.91 Full-time Equivalent). Over 97% (\$363,399) of new personnel cost for FY 07 is for staff that will provide direct service to citizens such as a new Child Abuse Investigator, and is not going to fund general government staff. Based on private sector market surveys, the average merit increase is projected to be 3.5% for both FY 07 and FY 08. The merit increase and miscellaneous pay adjustment will be \$226,331 for FY 07. The cost of the Public Employee Retirement System (PERS) contribution for

City Employees continues to increase (15%). The contribution rate for retirement will increase from 16.44% of total salaries to 18.91%. The contribution increase will increase benefit cost in FY 07 by \$110,664. It is projected that the city contribution rate will remain constant for FY 08. The other main increase in benefit cost will be for health insurance coverage for the City's employees. Blue Cross Primera is projecting a 12% increase in premium rates for FY 07. It is projected that this rate increase will cost the General Fund approximately \$75,840.

The City is not projecting to add any staff in FY 08. The personnel cost increase from FY 07 will be attributed to a 3.5% merit increase and benefit cost increases such as health insurance cost. The City is projecting that the merit increases will be approximately \$156,811. The main increase in benefit cost will be another projected 12% increase in Health Insurance premiums. The premium cost increase from FY 07 to FY 08 for health insurance is projected to increase by \$78,220. The total increase in health care cost will average approximately 7.3% increase for both FY 07 & FY08. In order to slow the dramatic trend in the growth rate of the cost of health insurance coverage for the City's employees, the City of Wasilla changed its Health Care Insurance plan from a \$250 deductible plan to a \$1000 deductible plan in coordination with a Health Reimbursement plan. The change to the new system is projected to save the City over \$300,000 in health insurance premiums over the next two fiscal years.

Goods and Services

Goods and services will be 24 % of the total General Fund Budget in FY 07 (\$2,866,777) and are projected to be 24.2% in FY 08 (\$3,078,938). The total increase from FY 06 to FY 07 will be \$47,983. The main increase in this area for FY 07 will be a \$50,000 economic development cost to develop tourism in the City. If this increase were factored out there would be no increase in FY 07. The reason that the city has been able to slow the growth of expenditures in this area is attributed to the City switching from decentralize purchasing to centralized purchasing in FY 06. The increase in goods and services from FY 07 to FY 08 will be approximately \$192,161. A large component of this increase is in road division of public works. In order to continue the City's investment in better maintaining its roads, the City will be leasing a new road grader to add to its road maintenance fleet at a cost of \$57,600 per year.

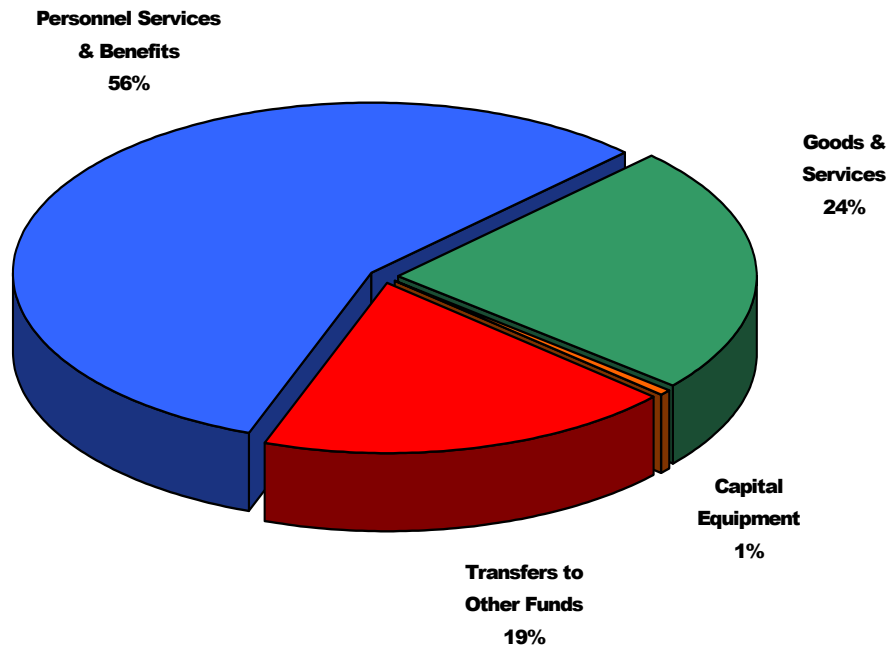
Capital Equipment

Capital equipment expenditures are estimated to be approximately 1 % of the total budget in FY 07 and less than 1% in FY 08. Capital equipment expenditures are for the purchase of operating equipment, which has a value of over \$5,000. Capital expenditures for FY 07 are projected to be \$65,000 and \$27,800 for FY 08. The main capital equipment expenditure for FY 07 will be for the Road Division to purchase a piece for equipment (\$40,000) that will work as sidewalk sweeper in summer and will work for removing snow from sidewalks in the winter.

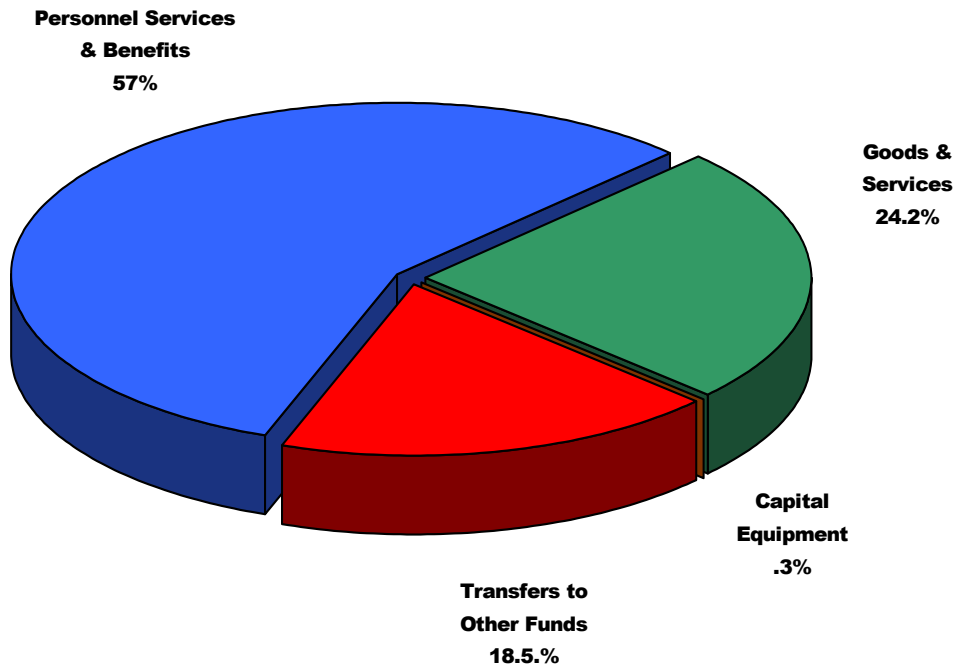
Transfers

Transfer to other funds represents funds transferred to fund the city's share of library expenses, fund operating losses in the enterprise funds and to fund construction of infrastructure. The total funds that will be transferred will be \$2,279,402 in FY 07 and \$2,302,621 in FY 08. A large component of the difference between FY 06 and FY 07 is that in FY 06 the City transferred \$386,276 from the General Fund to Capital Reserve Fund in FY 06. The City is not projecting that the General Fund will make a transfer to the Capital Reserve Fund in FY 07 or FY 08.

Fiscal Year 2007



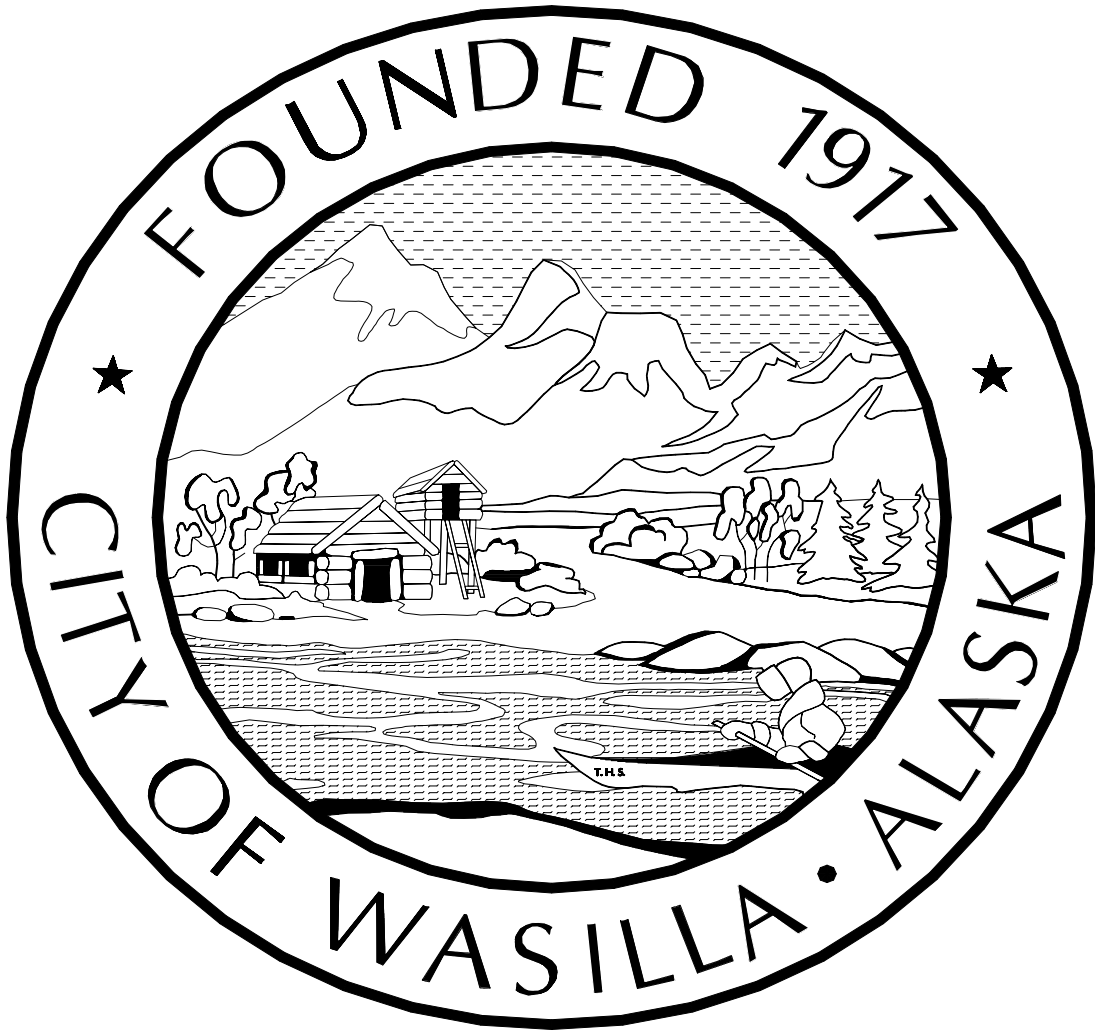
Fiscal Year 2008



GENERAL FUND EXPENDITURES

Total Expenditures & Transfers By Department & Function

DEPARTMENT	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	\$ INCREASE OVER LAST FISCAL YR	% BUDGET OVER LAST YEAR'S BUDGET	PLANNED F.Y. 2008 BUDGET	\$ INCREASE OVER LAST FISCAL YR	% BUDGET OVERLAST YEAR'S BUDGET
Clerk's Office	\$ -	\$ -	\$ -	\$ 320,911	\$ -	-	\$ 331,814	\$ 10,903	3.40%
Council	-	-	-	147,918	-	-	146,203	(1,715)	-1.16%
Council - Comm & Econ. Development	-	-	-	50,000	-	-	50,000	-	0.00%
Legislative	\$ 349,581	\$ 368,309	\$ 393,305	\$ 518,829	\$ 125,524	31.92%	\$ 528,017	\$ 9,188	1.77%
Mayor	200,311	203,069	212,917	225,373	12,456	5.85%	231,620	6,247	2.77%
General Administration Services	378,264	363,595	341,001	361,530	20,529	6.02%	361,781	251	0.07%
Finance	497,248	530,582	644,597	648,225	3,628	0.56%	688,105	39,880	6.15%
Management Information Services	200,315	179,876	192,255	208,940	16,685	8.68%	223,042	14,102	6.75%
General Government	1,276,138	1,277,122	1,390,770	1,444,068	53,298	3.83%	1,504,548	60,480	4.19%
Community & Econ. Development	247,108	361,212	431,811	456,933	25,122	5.82%	470,540	13,607	2.98%
Community & Econ. Development	247,108	361,212	431,811	456,933	25,122	5.82%	470,540	13,607	2.98%
Police	2,311,135	3,473,366	4,565,758	4,952,149	386,391	8.46%	5,135,487	183,338	3.70%
Public Safety	2,311,135	3,473,366	4,565,758	4,952,149	386,391	8.46%	5,135,487	183,338	3.70%
Public Works - Administration	289,308	346,692	470,023	508,484	38,461	8.18%	526,065	17,581	3.46%
Public Works - Road Maint.	617,981	694,421	830,369	983,561	153,192	18.45%	1,049,087	65,526	6.66%
Public Works - Property Maint.	296,273	433,128	476,322	559,596	83,274	17.48%	588,720	29,124	5.20%
Public Works	1,203,562	1,474,241	1,776,714	2,051,641	274,927	15.47%	2,163,872	112,231	5.47%
Museum	87,166	98,862	141,451	159,708	18,257	12.91%	168,251	8,543	5.35%
Recreation Services	-	73,885	85,285	96,996	11,711	13.73%	95,982	(1,014)	-1.05%
Recreation Facilities Maintenance	422,692	420,889	524,860	496,232	(28,628)	-5.45%	517,255	21,023	4.24%
Culture and Recreation	509,858	593,636	751,596	752,936	1,340	0.18%	781,488	28,552	3.79%
Non-departmental	40,154	16,591	30,300	30,000	(300)	-0.99%	30,000	-	0.00%
Transfers-Other Funds/Contingencies	2,399,744	2,886,135	2,547,571	2,030,207	(517,364)	-20.31%	2,070,141	39,934	1.97%
Non-Departmental	2,439,898	2,902,726	2,577,871	2,060,207	(517,664)	-20.08%	2,100,141	39,934	1.94%
Total Expenditures									
Including Transfers	\$ 8,337,280	\$ 10,450,612	\$ 11,887,825	\$ 12,236,763	\$ 348,938	2.94%	\$ 12,684,093	\$ 447,330	3.66%



DEPARTMENT BUDGET SUMMARY

Council/Clerk

Mission

The mission of the Office of the City Clerk is to provide efficient administrative support to the City Council, administer the city's records management program and city elections, serve as custodian of all Council legislation and provide policy guidance, direction, and assistance to the public and Administration. The Office of the City Clerk acts as the liaison between the public and City Council, as well as, the City Council and Administration.



Program

The Wasilla City Council is the legislative body of the City of Wasilla. The City Council enacts the laws of the City and sets the policy for Administration, sets the mill rate for property taxes within the city, and approves the annual budget for the city to include operations, maintenance, and capital projects. The City Council appoints the City Clerk and City Attorney. The Office of the City Clerk is responsible for administrative support to the City Council, and the Administration of elections, records management, and public information. Other areas of responsibility are defined in Alaska Statute.

Department Statistics

City Clerk	Actual FY 2005	Estimated FY 2006	Proposed FY 2007/ 2008
Number of Ordinances presented to Council	83	90	95
Number of Resolutions presented to Council	47	50	50
Number of Cemetery Plots Sold	94	35 as of 4/06	50
Number of Council Meetings Held	45	51	55
Pounds of Paper Destroyed in accordance with Records Management Schedule	0	5,400	5,500

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 2005	Estimated FY 2006	Proposed FY 2007/ 2008
Goal: Enhance and expand the City Clerk's Website.				
1.	Objective: Post agenda and related materials. % of completion	0%	50%	98%/98%
2.	Objective: Provide minutes and legislation on Website for easy access to public. % of completion	0%	5%	98%/98%
Goal: Provide efficiency and accuracy in the records management program.				
1.	Objective: Implementation of a City-Wide Vital Records Protection Plan Measure: % of Vital Records Identified and Stored Off-Site	2%	10%	60%/60%
2.	Objective: During the Annual Records Audit, all departments have a rating of four or higher which shows that all are properly following the Records Management Program.	0	4	8/8
3.	Objective: Creation and implementation of storage plan % Creation of new records storage area in City Hall	0%	20%	100%/100%

Council/Clerk Continued

#	Performance Goals, Objectives & Measures	Actual FY 2005	Estimated FY 2006	Proposed FY 2007/ 2008
	Goal: Ensure accuracy of legislation submitted to Council.			
	Objective:			
1.	Create system that secures draft and final documents in the custody of the City Clerk.	0%	20%	90%/90%
	Creation and Implementation of system %	0%	10%	40%/40%
2.	Objective:			
	Save server and hard space on city network			
	% of Departments using the system	0%	20%	90%/90%

Significant Budget changes

The City Council and City Clerk Budgets have been split into two divisions for FY-07 and FY-08, therefore, it is difficult to anticipate the expenses that only the Council may have in their budget.

Clerk's Budget increases include Legal Services which allows for the appeal process and also other legal services that would be required in the case of an initiative or recall petition being submitted to the Clerk for review; Other Professional Fees will increase since many records management processes are now operational rather than a capital budget expense; and Advertising has increased with the incorporation of more scheduled Council meetings which results in more advertising and noticing requirements and the need to include filler for other departments which were previously charged to individual departments. With the additional responsibilities and support the Deputy Clerk has this year in serving as the President of the Alaska Association of Municipal Clerk's the areas of Communication, Travel, Staff Development, Other Professional Services, and Printing and Binding have also increased in the Clerk's Budget. And lastly, we would like to purchase a new printer for the Clerk's Office to replace our current rental which is in the Equipment Purchase line item.

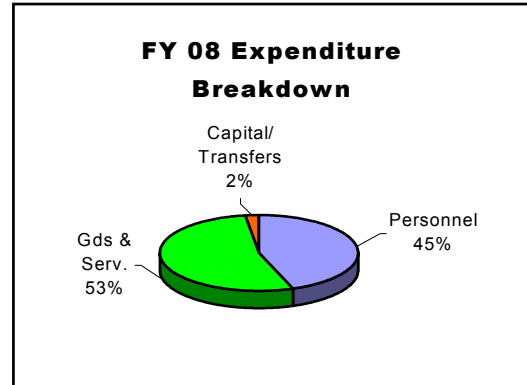
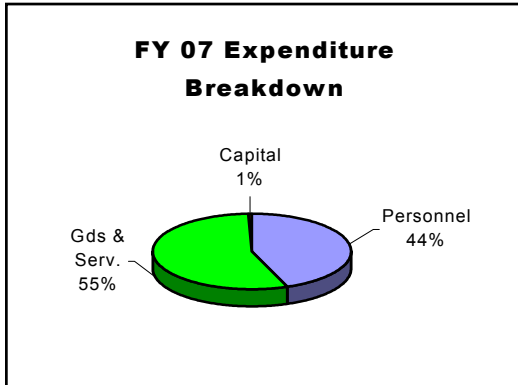
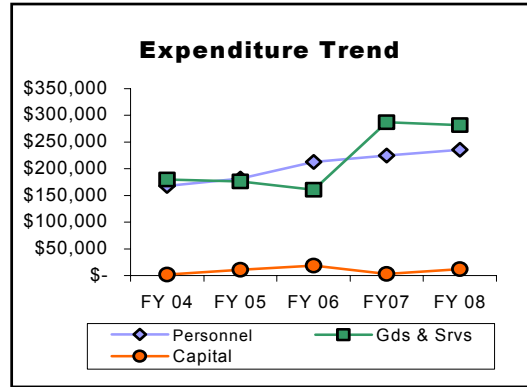
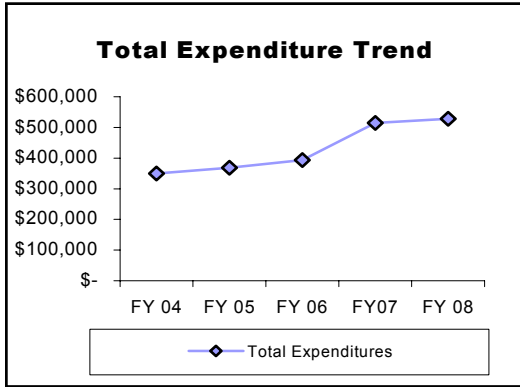
With the upgrade of the recording equipment last year, in the Council Chambers, it is now time to upgrade our speaker equipment. We need a few additional pieces of microphone equipment which has resulted in an increase to Small Tools and Equipment, Repair and Maintenance, and Capital Equipment in the Council's budget. Travel and Staff Development in the Council budget have a significant increase due to the inclusion of the Conus rate for travel and also other training opportunities for the Council.

In FY 07, the City Council is implementing funding to research and implement a tourism bureau. It is dedicating \$50,000 in FY 07 & FY 08. These funds are included in the Goods and Services line item.

Previous Year's Accomplishments

- Continued implementation of records processes throughout the City to include following the records retention schedule, annual purge process, and audit procedures.
- Continued implementation of the City's Vital Records Protection Plan to aide the city in the case of a fire or other disaster at city hall.
- Streamlined procedures to aide public in understanding procedures for City Council and administrative processes.
- Updated forms and election information including past election results on the City's Web Page.

Council/Clerk Continued



Council/Clerk Continued

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Clerk's Office	\$ -	\$ -	\$ -	\$ 320,911	\$ 331,814
Council	-	-	-	147,918	146,203
Council - Comm & Econ Dev.	-	-	-	50,000	50,000
Total	\$ 349,581	\$ 368,309	\$ 393,305	\$ 518,829	\$ 528,017

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 132,560	\$ 137,719	\$ 148,351	\$ 159,428	\$ 163,291
Fringe Benefits	34,957	43,788	65,577	69,611	72,436
Support Goods & Services	180,064	176,033	160,502	286,790	281,490
Capital Outlay	-	8,269	15,875	-	7,800
Transfers to Other Funds	2,000	2,500	3,000	3,000	3,000
Total	349,581	368,309	393,305	518,829	528,017

* Council's direct expenditures reported separately starting in Fy 07.

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
General Fund	\$ 349,581	\$ 368,309	\$ 393,305	\$ 518,829	\$ 528,017
Total	\$ 349,581	\$ 368,309	\$ 393,305	\$ 518,829	\$ 528,017

Personnel

BY POSITON	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Clerk	1.00	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00

DEPARTMENT BUDGET SUMMARY

Administration

Program

As set forth in WMC 2.16.005, the Mayor is the chief administrator of the city and has the same powers and duties as those of a manager under AS Title 29. The Mayor performs all duties required by law, including serving as personnel officer, preparing and executing the annual budget and capital improvement program, exercising legal custody over all city property, supervising the enforcement of city law, presiding at council meetings and acting as ceremonial head of the city while participating in community events.



Goal

To continue our successful service to Alaska's fastest growing community in the most fiscally conservative, accountable and accessible manner possible by:

- prioritizing budgets to ensure infrastructure improvements are planned; and
- expand our efforts to become a more self-sufficient and self-determined city; and
- continuing the Mayor's Office "open door" policy of hearing all concerned citizens and putting forth extreme effort to find solutions for concerns brought to our attention; and
- spending our residents' tax dollars judiciously and watchfully while leveraging resources to produce positive gain; and
- fostering teamwork in our organization by encouraging team members who recognize and respect our mission here, which is to *literally* serve the public and continue training programs that will enhance their job skills to better serve the public; and
- continuing our success with securing grants for our major infrastructure projects, versus relying on sales tax revenues to meet all needs; and
- continuing to foster and encourage responsible development to attract new businesses and assist current businesses with their business needs; and
- continuing to encourage responsible construction of homes and multi-family development projects within the city limits; and
- advertising the multi-use sports complex to the public as well as increasing advertising sales to offset operating costs; and
- ensuring that the City of Wasilla staff are trained to address emergency management issues that from time to time may arise, and
- identifying and training an incident management team to work with the cities of Houston and Palmer as well as the Matanuska-Susitna Borough to support emergency management functions when needed; and
- create and update memorandums of agreement and memorandums of understanding to pre-determine associated costs and levels of service from outside agencies that may be needed during an emergency event.

Administration Cont.

Significant Budget Changes

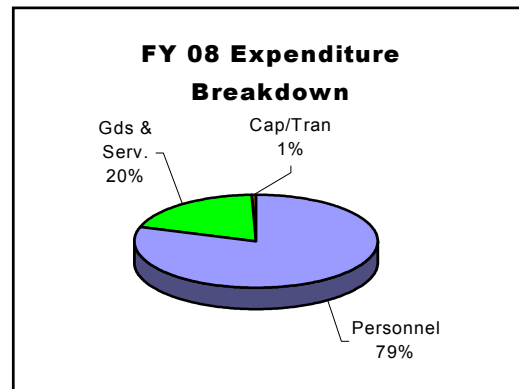
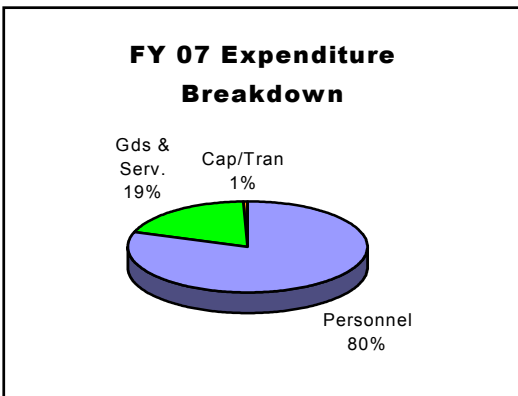
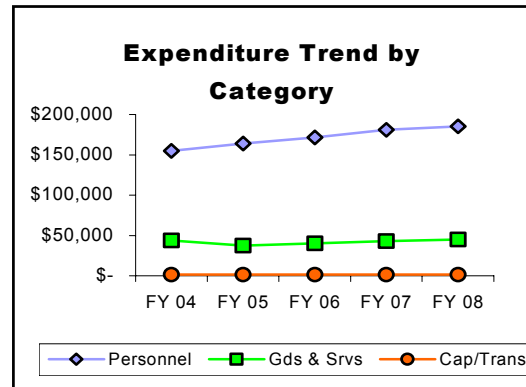
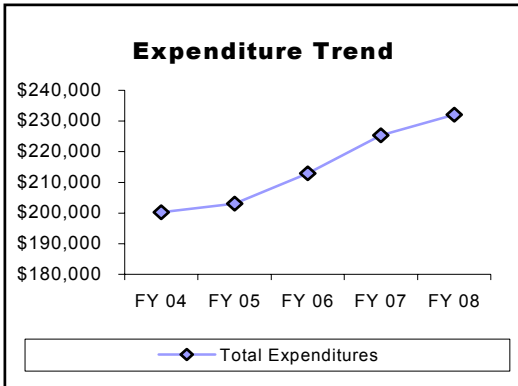
Submitted an operation budget that reflects the Mayor's directive to all general government departments to again hold the line, and even reduce operation costs and property taxes while considering personnel and inflationary costs. The City of Wasilla has adopted a bi-annual budgeting process that will allow us to set the budget for FY07 and FY08 budget this year. This will produce a cost savings in time for administration and elected officials and fewer resources will be necessary to complete the bi-annual process.

Previous Year's Accomplishments

- Continued agenda of serving and progressing Alaska's fastest growing community.
- Oversaw major capital improvement projects and operations in all city departments that allowed property taxes to be lowered by **25% (.1 mill reduction)** to .2 mill and encouraged progress, which leads to a higher quality of life with more private-sector services and jobs available in our community.
- Wasilla voters mandate a non-intrusive, yet energetic and pro-active local government that allows positive private-sector progress. We continued to support and meet this mandate.
- Organized and coordinated meetings between the Cities in the Borough to discuss and work on joint concerns and problems that affect all the Cities of the Borough in order to provide better services to all of our citizens.
- Organized and coordinated meetings between the Cities and the Borough to discuss and work on joint concerns and problems that affect all the Cities and the Borough in order to provide better services to valley residents.
- Secured \$860,000 in funding to provide an additional generator and to design and construct a kitchen facility at the Wasilla Multi-Use Sports Complex which will allow the American Red Cross to feed and shelter those in need during a disaster.
- Continue to encourage and recognize the volunteers that make Wasilla a wonderful place to live and work. Presidential awards were given to those in our community who provided exceptional hours of volunteer service and we are the only city in the Borough to participate in this program.
- Successfully reorganized the Finance department, Public Works department and the Economic Development department. In doing so, we created the city of Wasilla Community and Economic Development department to more efficiently serve the public. This reorganization will allow the department heads from Finance and Public Works to focus on their respective departments.
- Added several outdoor programs to take advantage of the use of our parks and added opportunities for private sector businesses to support our programs such as the Music in the Park events at Iditapark.
- Successfully worked with representatives of the National Junior A Hockey league to establish a team that calls Wasilla home.
- Created and completed the first community survey which is used to gather information from the city residents about the service provided by the city of Wasilla staff and to provide benchmarks for administrative staff.
- Added the first in the state moose mats to the Wasilla Municipal Airport which has resulted in no moose entering the secure area and reduced safety concerns for pilots and visitors at the Wasilla Municipal Airport.

Administration Cont.

- All accomplishments are attributed to the outstanding staff at Wasilla City Hall, and to the support and vision provided by Wasilla’s residents and City Council.



Administration Cont.

Summary Of Expenditures

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 BUDGET	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Administration	\$ 200,311	\$ 203,069	\$ 212,917	\$ 225,373	\$ 231,620
Total	\$ 200,311	\$ 203,069	\$ 212,917	\$ 225,373	\$ 231,620

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 BUDGET	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Personnel Services	\$ 115,924	\$ 118,386	\$ 117,244	\$ 121,326	\$ 123,197
Fringe Benefits	39,050	45,758	54,123	59,522	62,023
Support Goods & Services	43,837	37,425	40,050	43,025	44,900
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	1,500	1,500	1,500	1,500	1,500
Total	\$ 200,311	\$ 203,069	\$ 212,917	\$ 225,373	\$ 231,620

Summary Of Resources

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 BUDGET	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
General Fund	\$ 200,311	\$ 203,069	\$ 212,917	\$ 225,373	\$ 232,120
Total	\$ 200,311	\$ 203,069	\$ 212,917	\$ 225,373	\$ 232,120

Personnel

BY POSITON	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Mayor	1.00	1.00	1.00	1.00	1.00
Deputy Administrator	0.00	0.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00

DEPARTMENT BUDGET SUMMARY

General Administration Services

Mission

To provide general support services to the City departments in the most efficient and cost effective way possible and to maintain an effective risk management program for the City of Wasilla.

Program

The General Administration Services include a variety of functions that are necessary to the overall efficient operation of the City. These functions include providing for human resource services, insurance coverage, and maintenance of general office equipment; and stocking of standard office supplies for all of the departments.



Department Statistics

	Actual FY 05	Estimated FY 06	Projected FY 07	Projected FY 08
Number of Permanent Employees	100.90	110.66		
Number of Positions Filled including temporary positions	81	47	50	50
Employee Turnover (%)	10%	6.4%	3%	3%
Number of Employee Newsletters Published	2	4	4	4

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07/08
	Goal: To maintain a competitive pay and rewards structure for employees.			
	Objective:			
1.	To have a salary study of market completed by July 1 st of each fiscal year.			
	Measure: Salary study completed by July 1 st of each Fiscal Year.	Yes	Yes	Yes
	Objective:			
2.	To audit job descriptions to ensure that they are up to date and that each position is placed correctly on the Salary Schedule.			
	Measure: % of job positions audited per year.	50%	80%	100%/100%
	Objective:			
3.	Enhance supervisors' and managers' understanding of the principles of modern compensation and performance management system design.			
	Measure: % of the City's supervisor's and managers that receive training in HR issues.	100%	100%	100%

General Administration Services Cont.

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07/08
	<p>Goal: To play a major role in positioning the City of Wasilla as a leader in municipal government by consistently hiring the best talent available.</p> <p>Objective:</p> <p>1. Enhance departmental staff's skills and ability to make hiring decisions.</p> <p>Measure: % of hiring managers which indicate a high level of satisfaction with hiring decision at close of probation.</p>	85%	85%	95%/95%
	<p>2. Revise Employment Application on the City's website in order for it to be filled out online and submitted electronically.</p>	No	No	No/Yes
	<p>Goal: Maintain an effective Risk Management program to ensure City of Wasilla has the best insurance coverage and that the City has an effective program to reduce liability exposure.</p> <p>Objective:</p> <p>1. To provide City of Wasilla with best insurance program at the lowest cost possible.</p> <p>Measure: Review insurance program and cost against the market each year.</p>	Yes	Yes	Yes/Yes

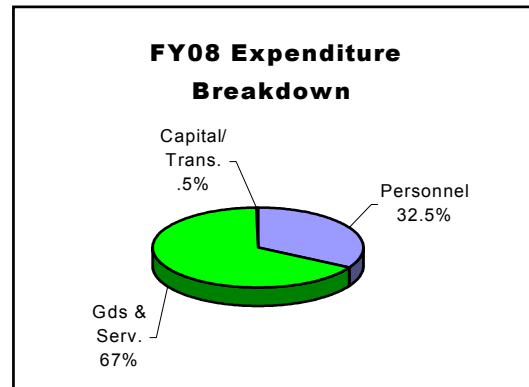
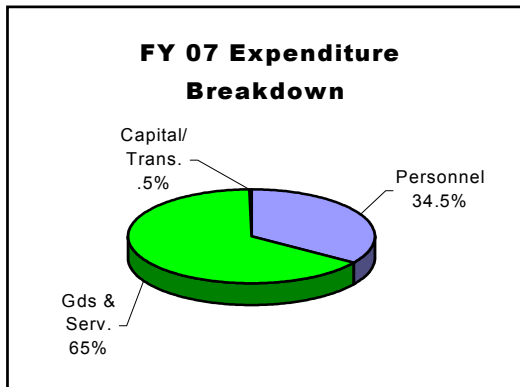
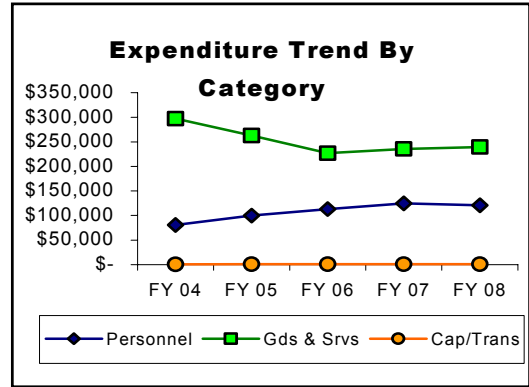
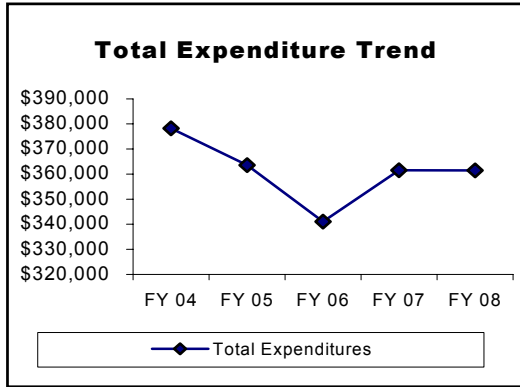
Significant Budget Changes

The most significant change in the budget for FY 07 and FY 08 is the allocation of salaries to this division. In FY 06, 25% of the Finance Director's salary and benefits was charged to this division. Due to the organizational restructuring in FY 06, 25 % of the Deputy Administrator's salary and benefits for will be allocated to the division for management of Human Resources and General administration and 5% of the Director of Finance's salary and benefits will be allocated to this division for Risk Management. The goal for the division through the budget process was to maintain level funding in comparison with FY 06 while at the same time absorbing all salary and benefit increases due to the restructuring for FY 07 & FY 08. The City staff has recommended changes that will reduce our level of utilization of outside consultants. The implementation of these changes in conjunction with completing several major HR projects will allow the City to keep the growth of the division's budget to less than 6% in FY 07 and less than 1% in FY 08.

Previous Year's Accomplishments

- Completed revision of personnel policies.
- Completed review of position descriptions and placement of positions on salary structure of 100 percent of city positions in order to ensure that these positions are paid equitable compared to the government and private sector.
- Continued focal review process to ensure fairness in merit evaluations for employees and to ensure that salary increase remain within budget constraints.
- Revised job openings and job application on City of Wasilla's web page in order to make it easier for applicants to apply for city positions.

General Administration Services Cont.



General Administration Services Cont.

Summary Of Expenditures

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
Risk Management				\$ 20,811	\$ 18,569
Human Resources		-	128,094	136,276	134,395
General Support		-	212,907	204,443	208,817
Total	\$ 378,264	\$ 363,595	\$ 341,001	\$ 361,530	\$ 361,781

BY CATEGORY	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
Personnel Services	\$ 62,023	\$ 74,426	\$ 78,892	\$ 86,454	\$ 82,459
Fringe Benefits	18,678	25,333	34,122	38,357	38,680
Support Goods & Services	297,063	262,836	226,987	235,719	239,642
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	500	1,000	1,000	1,000	1,000
Total	\$ 378,264	\$ 363,595	\$ 341,001	\$ 361,530	\$ 361,781

Summary Of Resources

BY RESOURCE	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
General Fund	\$ 378,264	\$ 363,595	\$ 341,001	\$ 361,530	\$ 361,781
Total	\$ 378,264	\$ 363,595	\$ 341,001	\$ 361,530	\$ 361,781

Personnel

BY POSITON	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Deputy Administrator	-	-	-	0.25	0.25
Director of Finance	0.25	0.25	0.25	0.05	0.05
HR Generalist	1.00	1.00	1.00	1.00	1.00
Total	1.25	1.25	1.25	1.30	1.30

DEPARTMENT BUDGET SUMMARY

Finance

Mission

To properly budget, account for and promptly report on all revenues and expenditures for the City of Wasilla.

Program



The Finance Department has several areas of responsibility. The Department's main function is to properly budget, account for and report promptly on all revenues and expenditures for the City of Wasilla. Other functions include cash management, collection of receivables, accounts payable, issuance and refinancing of debt instruments (bond sales), assessment billings and collections, administration of grants and sales tax.

Department Statistics

	Actual FY 05	Estimated FY 06	Projected FY 07	Projected FY 08
Number of AP Checks issued	3515	3920	4371	4874
Number of Purchase Orders issued	1279	1320	1300	1300
Sales Tax Forms and notices Issued	15,952	20,509	22787	25066
Number of Business Licenses issued	1825	1938	1994	2051

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 2005	Estimated FY 06	Proposed FY 07/08
	Goal: Provide quality and timely service to citizens and departments.			
	Objective:			
1.	To post 100% of financial transactions within established target dates. Measure: % Of transactions posted within established target dates.	90%	95%	95%/95%
	Objective:			
2.	Post 100% of financial transactions within established accuracy rates. Measure: % Accuracy of financial transactions with established accuracy rates.	95%	95%	98%/98%
	Objective:			
3.	Complete month end close out by the 15 th of the proceeding month. Measure: % Of month end closes outs completed by deadline.	95%	98%	98%/98%

Finance Cont.

Performance Goals, Objectives, and Measures Cont.

#	Performance Goals, Objectives & Measures	Actual FY 2005	Estimated FY 06	Proposed FY 07/08
	Goal: To provide the City's citizens and departments with timely And accurate information.			
	Objective:			
1.	To post 100% of financial transactions within established target dates.			
	Measure:			
	% Of transactions posted within established target dates.	90%	95%	95%/95%
	Objective:			
2.	Post 100% of financial transactions within established accuracy rates.			
	Measure:			
	% Accuracy of financial transactions with established accuracy rates.	95%	95%	98%/98%
	Objective:			
3.	Complete month end close out by the 15 th of the proceeding month.			
	Measure:			
	% Of month end closes outs completed by deadline.	95%	98%	98%/98%
	Goal: Ensure positioning of the City as a leader in municipal governance by providing the City's citizens and departments with reliable and competent accounting information.			
	Objective:			
4.	To receive an unqualified audit report.			
	Measure:			
	Unqualified Audit Report for each Fiscal Year.	Yes	Yes	Yes/Yes
	Objective:			
5.	To provide financial information in a manner which fully discloses and clearly communicates the City's financial status.			
	Measure:			
	To receive the GFOA 's Certificate of Achievement Award for Financial Reporting and the Gofer's Distinguished Budget Presentation Award.	Yes	Yes	Yes/Yes
	Objective:			
	To receive the GFOA 's Certificate of Achievement Award for Financial Reporting and the Gofer's Distinguished Budget Presentation Award.	Yes	Yes	Yes/Yes
	Goal: To ensure safeguards for the City's financial assets.			
	Objective:			
1.	Perform 6 random petty cash audits per year.			
	Measure:			
	# Of random petty cash audits performed each year.	8	6	6/6
	Objective:			
2.	Limit receivables over 90 days to 15%.			
	Measure:			
	# Of receivables over 90 days old.	15%	10%	10%/10%

Significant Budget changes

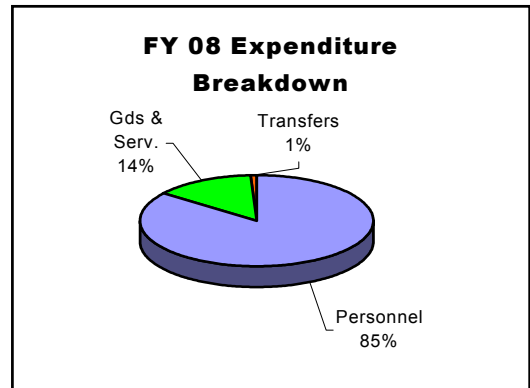
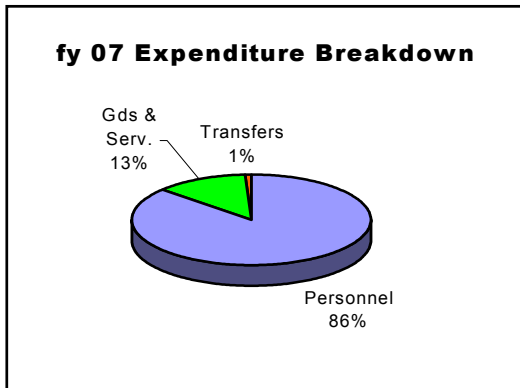
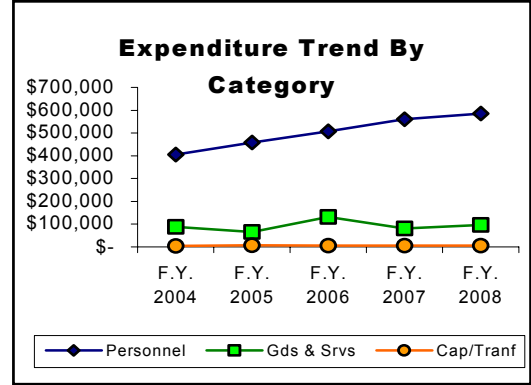
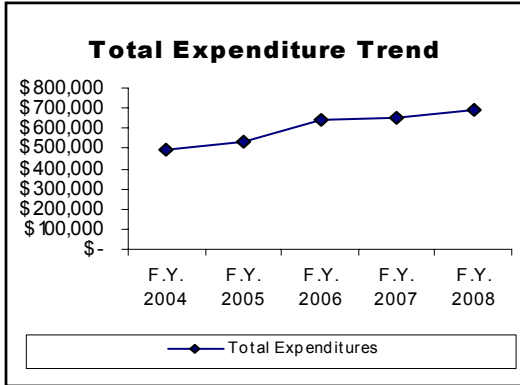
The main budget change is in the allocation of the Finance Director's salary and benefits between departments. Due to the restructuring of departments in FY 06, 60% of the Finance Director's salary will be charged to the Finance Department instead of 50%. The Finance Department will continue to concentrate in FY 07 & FY 08 on providing better customer service to our citizens. The Finance Department will be redesigning the utility bills and will be working with the MIS division on a project to allow citizens to pay for their utility bills on the Internet.

Previous Year's Accomplishments

- Received GFOA's Certificate of Achievement award for fiscal year 2005 Comprehensive Annual Report (also received in FY96 through FY04). We are confident that we will receive the award for fiscal year 2006.

Finance Cont.

- Received Gofer's Distinguished Budget Presentation Award for Fiscal Year 2002 through Fiscal Year 2006
- Streamlined financial reporting process to allow departments to get financial reports on demand.
- Streamlined purchasing and contract bidding processes that has resulted in significant savings to the city in purchasing of supplies and services.



Finance Cont.

Summary Of Expenditures

BY PROGRAM	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
Finance Administration	\$ -	\$ -	\$ 113,675	\$ 134,586	\$ 131,377
Accounting Services	-	-	245,297	260,215	285,307
Revenue/Receivables	-	-	285,625	253,424	271,421
Total	\$ 497,248	\$ 530,582	\$ 644,597	\$ 648,225	\$ 688,105

BY CATEGORY	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
Personnel Services	\$ 300,389	\$ 327,499	\$ 340,328	\$ 371,702	\$ 386,643
Fringe Benefits	104,912	130,718	167,283	189,211	199,350
Support Goods & Services	87,447	65,865	130,986	81,312	96,112
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	4,500	6,500	6,000	6,000	6,000
Total	\$ 497,248	\$ 530,582	\$ 644,597	\$ 648,225	\$ 688,105

Summary Of Resources

BY RESOURCE	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
General Fund	\$ 497,248	\$ 530,582	\$ 644,597	\$ 648,225	\$ 688,105
Total	\$ 497,248	\$ 530,582	\$ 644,597	\$ 648,225	\$ 688,105

Personnel

BY POSITON	F.Y. 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	PIANNED F.Y. 2008 BUDGET
Dir. Of Finance & Admin.	0.50	0.50	0.50	0.60	0.60
Dep. Dir. Of Finance	1.00	1.00	1.00	1.00	1.00
Contract/Purchasing Spec.	0.00	0.00	0.25	0.25	0.25
Staff Accountant	0.00	0.00	1.00	1.00	1.00
Finance Clerk	4.00	4.75	3.75	4.00	4.00
Cashier	1.00	1.00	1.00	1.00	1.00
Human Resource Assist.	0.25	0.00	0.00	0.00	0.00
Total	6.75	7.25	7.50	7.85	7.85

DEPARTMENT BUDGET SUMMARY

Management Information Systems

Mission

To provide the City of Wasilla with the very best cost effective data processing services through the implementation of agile and cost effective solutions that improve service, reduce cost and leverage information across City departments.



Program

Areas of responsibility include: developing and maintaining the management information systems (MIS); evaluating and selecting hardware, and application software; operating the central distribution data center; controlling data input and output; designing and managing data communications; developing information processing policies and procedures; conducting feasibility studies of new manual or automated systems; researching potential systems, methods, or equipment that could improve implementing office automation systems; reporting on the performance of the preceding areas of responsibility to senior management on a specified periodic basis; oversee the maintenance of data processing equipment; and review and approve data processing equipment acquisitions.

Department Statistics

Management Information Systems (MIS)	Actual FY 05	Estimate FY 06	Projected FY 07	Projected FY 08
Number of workstations	90	133	137	144
Number of network servers	11	17	20	22
Number of printers	30	41	44	46

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07 –08
	Goal: Ensure the availability of functional computer systems to promote quality and timely service to departments, citizens, businesses and visitors. Objective:			
1.	Maintain workstations at an aggregate total of 98% operational. Measure: % operational workstations. Objective:	98%	98%	99%/99%
2.	Maintain local Area Networks at 99.5% operational. Measure: % Up time for network servers. Objective:	99.30%	99.20%	99.5%/99.5%
3.	Maintain 3 As400 servers at 99.5% operational. Measure: % uptime for As400 servers.	99.90%	99.80%	99.9%/99.9%
	Goal: To collect and categorize all technology-related problems reported to MIS, in order to identify and eliminate chronic issues thereby reducing the cost of operation. Objective:			
1.	Train all employees on use of Track-IT reporting software. Measure: % of employees trained on Track-IT software.	N/A	75%	100%/100%

Management Information Systems Cont.

Performance Goals, Objectives, and Measures Cont.

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07-08
	Goal: Enhance and expand city website to implement electronic government to allow citizens to obtain forms, make payments and better communicate with City government. Objective:			
1.	Implement electronic government which will allow citizens to download city forms from the website. Measure: % of city forms relating to citizens that are available of the website.	N/A	25%	75%/75%
	Objective:			
2.	Design and implement a system that will allow the citizens to pay utility bills over the internet Measure: Citizens have the ability to pay bills over the internet.	No	No	Yes/Yes
	Goal: Implement a method to allow Citizens to voice their opinions on the operation of the City and the future direction of the city. Objective:			
1.	Implement a citizen's opinion section on the City website. Measure: The City of Wasilla's website has a Citizen opinion page.	No	No	Yes/Yes

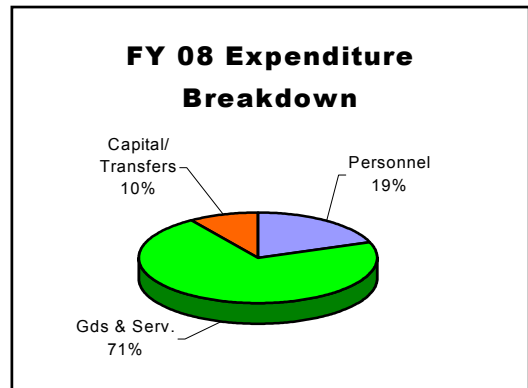
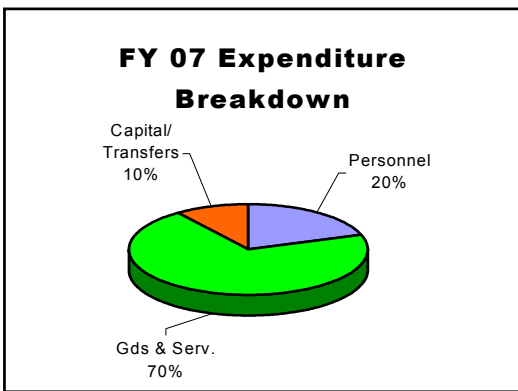
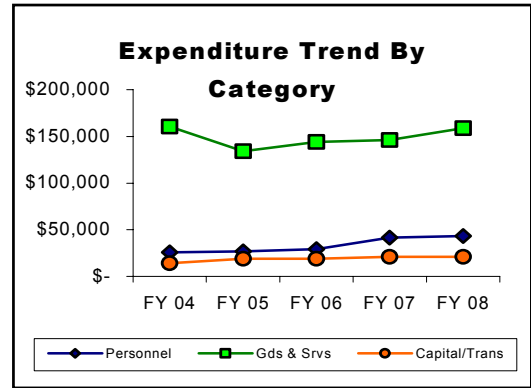
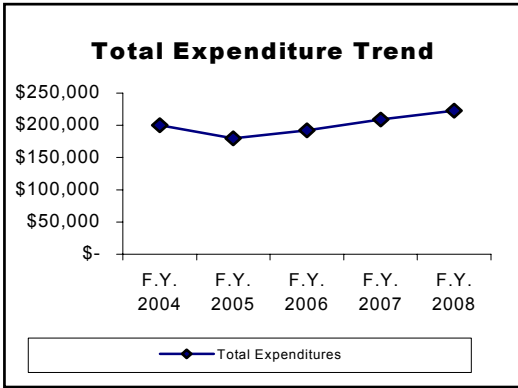
Significant Budget Changes

The MIS department's budget will increase by approximately 8.59% (\$16,511) over FY 06. Over 75% of that increase is due to a change in the amount of the Finance Director's salary and benefits allocated to the MIS Department. The allocation of salaries and benefits will increase from 25% in FY 06 to 35% for FY 07 & FY 08. The reason for the change in allocation percentages is due to the fact the Director of Finance will be devoting more time to several important on going projects. The projects include: 1. mobile computing for public safety vehicles, 2. enhancing the intranet, 3 enhancing the city's website and 4. set up interface between city's website and city's financial software system in order to allow citizens to pay utility bills over the internet.

Previous Year's Accomplishments

- Implemented major financial software upgrade for General Ledger, Utilities, and Community services programs.
- Completed implementation of the CAD/RMS systems for public safety dispatch.
- Completed implementation of a wireless connection between the Library Network system, Museum and the City Hall Network System.
- Trained Finance Personnel on system operations of the As400.
- Organized an IT committee made up of users to ensure that MIS services meet the needs of the city departments.
- Redesigned website code in order to allow more portability and reliability of the website.

Management Information Systems Cont.



Management Information Systems Cont.

Summary Of Expenditures

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Area Wide Network Services	200,315	179,876	192,255	208,765	222,824
Total	\$ 200,315	\$ 179,876	\$ 192,255	\$ 208,765	\$ 222,824

BY CATEGORY	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Personnel Services	\$ 19,900	\$ 19,726	\$ 20,317	\$ 29,440	\$ 30,470
Fringe Benefits	5,748	7,065	8,743	12,195	12,809
Support Goods & Services	160,667	134,085	144,195	146,305	158,763
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	14,000	19,000	19,000	21,000	21,000
Total	\$ 200,315	\$ 179,876	\$ 192,255	\$ 208,940	\$ 223,042

Summary Of Resources

BY RESOURCE	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
General Fund	\$ 200,315	\$ 179,876	\$ 192,255	\$ 208,940	\$ 223,042
Total	\$ 200,315	\$ 179,876	\$ 192,255	\$ 208,940	\$ 223,042

Personnel

BY POSITON	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Finance Director	0.25	0.25	0.25	0.35	0.35
Total	0.25	0.25	0.25	0.35	0.35

DEPARTMENT BUDGET SUMMARY

Community and Economic Development

Mission

To provide the City's citizens and departments with accurate and timely land use information; to retain, attract and expand quality businesses that provide jobs and expand or diversify the City's tax base, to provide the City's departments with a structured Capital Improvement Program; to provide safeguards for the city's residents with neighboring developments, annex additional properties that will increase the tax base, attract new commercial businesses, and provide a Comprehensive Plan that can be used to meet the future goals of Wasilla.

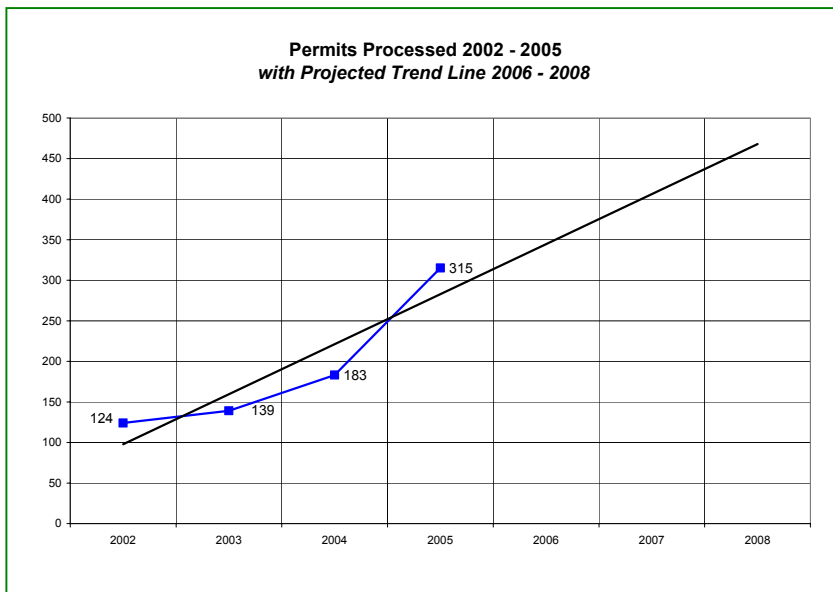


Program

The Community and Economic Development Department is committed to enhancing the vitality of the City by providing economic development that creates and retains quality jobs and the establishment of a good quality of life for City residents through the administration of the standards in Title 16 of the Wasilla Municipal Code, known as the Wasilla Development Code. Other functions include developing long range community plans, structuring a Capital Improvement Program, administration of the Comprehensive Plan; annexation of additional properties to within city limits, management of various short and long range plans for the City of Wasilla, and serving as a public resource.

Department Statistics

The growing number of permits being reviewed and processed by the Department reflects both the increase in homes and businesses coming to Wasilla and an increasing awareness of the City permitting process resulting from the activity of a full time Code Compliance Officer.



<i>Permits Processed</i>	<i>2005</i>
Administrative Approval Permits	283
Use Permits	13
Conditional Use Permits	6
Amnesty Permits	1
Variance Permits	0
Rezone Permits	3
Legal Nonconforming Certificates	9

Community and Economic Development Cont.

Performance Goals, Objectives, and Measures

#	Community and Economic Development Performance Goals, Objectives & Measures	Actual FY 2005	Estimated FY 2006	Projected FY 2007	Projected FY 2008
#1	<p>Goal : Provide quality customer service to applicants and ensure appropriate standards are met during the application review process.</p> <p>Objective: Review and process all permits efficiently and effectively based on WMC criteria</p> <p>Measure: Permits and applications processed based on timelines established in Title 16.</p>	315 93%	320 95%	370 95%	400 97%
#2	<p>Goal: Establish focus groups to assist in the development of long-term plans and policies to accommodate growth.</p> <p>Objective: Encourage responsible development by providing timely development guides that reflect community vision.</p> <p>Measure: Complete area plans for South Wasilla Heights, Downtown and Airport/Museum areas by the end of 2006.</p> <p>Objective: To assist in the growth of the City through annexation of property outside the City limits.</p> <p>Measure: Develop accurate information and long-term strategy to guide City's decisions on annexation.</p> <p>Objective: Seek transfer of platting powers from Borough</p> <p>Measure: Work with the Planning Commission to upgrade City subdivision code in preparation for implementing this change.</p>	15% N/A N/A	70% N/A N/A	100% 80% 80%	N/A 100% 100%
#3	<p>Goal: Review and update Wasilla Comprehensive Plan as required by WMC.</p> <p>Objective: Ensure public and policy decision makers share a common vision Wasilla's future and the appropriate tools in place to implement the common vision.</p> <p>Measure: Process for updating the Comprehensive Plan and funds are in place to complete revision by the end of 2008.</p>	15%	25%	75%	100%
#4	<p>Goal : To attract new businesses and enhance current business opportunities.</p> <p>Objective: To establish effective partnerships with local, regional and state economic development organizations.</p> <p>Measure: Number of meetings with business development representatives.</p> <p>Objective: Develop new marketing materials for promoting Wasilla as a place for businesses to locate.</p> <p>Measure: Create marketing materials such as the relocation guide, up-to-date listings of brokers specializing in commercial or industrial properties, current community profiles, etc.</p>	N/A N/A	N/A 15%	20 55%	35 100%
#5	<p>Goal : To improve community image and readiness for economic growth.</p> <p>Objective: Identify long-range economic growth targets.</p> <p>Measure: Complete strategic economic development plans.</p>	N/A	20%	50%	100%

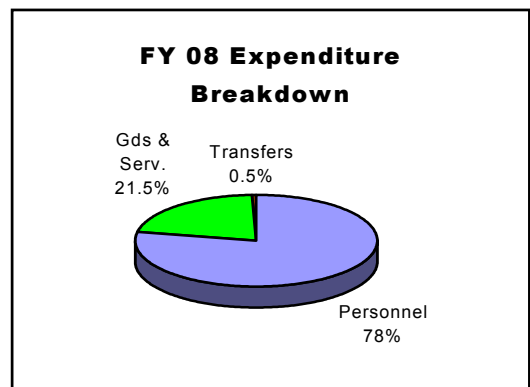
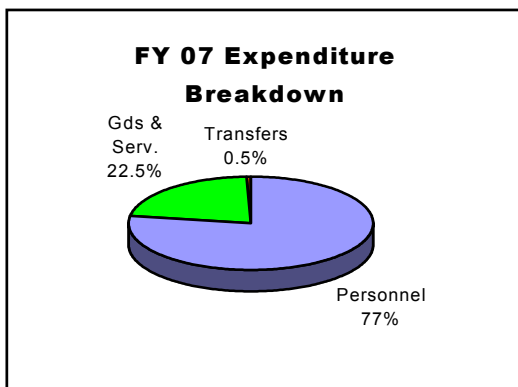
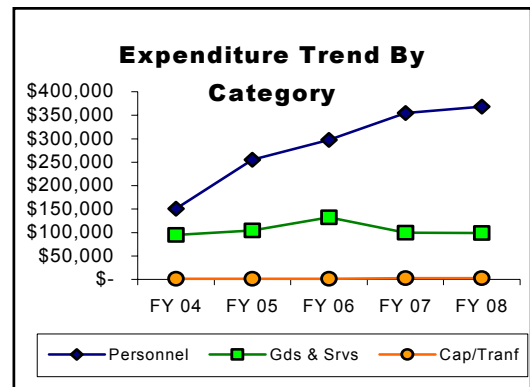
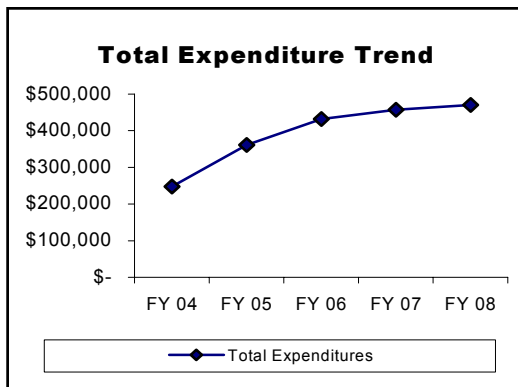
Community and Economic Development Cont.

Significant Budget Changes

The most significant budget change is the reorganization of the Economic Development Department and Planning Division of the Public Works Department into the Community and Economic Development Department.

Previous Year's Accomplishments

- Completed the Official Street and Highways Plan.
- Drafted Hazard Mitigation Plan Phase II Man Made Hazards.
- Landscape Focus Group completed draft of update to City Landscaping Standards
- Prepared Public Property Map for Planning Commission's Report to the Council
- Contracted for consultant services to prepare Area Plan



Community and Economic Development Cont.

Summary Of Expenditures

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 BUDGET	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Comm. & Econ. Dev.	\$ 247,108	\$ 361,212	\$ 431,811	\$ 456,933	\$ 470,270
Total	\$ 247,108	\$ 361,212	\$ 431,811	\$ 456,933	\$ 470,270

BY CATEGORY	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Personnel Services	\$ 118,721	\$ 190,142	\$ 208,705	\$ 240,252	\$ 248,342
Fringe Benefits	32,105	65,173	88,902	114,599	120,619
Support Goods & Services	94,782	104,397	132,704	99,582	99,079
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	1,500	1,500	1,500	2,500	2,500
Total	\$ 247,108	\$ 361,212	\$ 431,811	\$ 456,933	\$ 470,540

Summary Of Resources

BY RESOURCE	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Intergovernmental Rev.	\$ -	\$ 8,000	\$ -	\$ -	\$ -
General Fund	247,108	353,212	431,811	456,933	470,540
Total	\$ 247,108	\$ 361,212	\$ 431,811	\$ 456,933	\$ 470,540

Personnel

BY POSITON	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Deputy Administrator	0.00	0.00	0.75	0.75	0.75
Econ. Dev. Director	1.00	1.00	0.00	0.00	0.00
City Planner	1.00	1.00	1.00	1.00	1.00
Econ. Dev. Planner	0.00	0.00	1.00	1.00	1.00
Planning Clerk	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.75	3.75	3.75

* Note - 25% of Deputy Administrator's salary and benefits is allocated to General Administration.

DEPARTMENT BUDGET SUMMARY

Police

Mission

To provide the citizens within the City of Wasilla the highest quality of law enforcement service possible, by maintaining quality, highly trained personnel who are men and women of strong character and who willingly serve the public. To respond to calls for service promptly, protect lives and property and initiate and maintain crime prevention programs and apprehend criminal offenders.



Program

The Police Department has many areas of responsibility. Our main function is to protect citizens and property. This mission is carried out through the enforcement of laws, regulations and ordinances of the State of Alaska and of the City of Wasilla. All officers are sworn to uphold the constitutions of the United States and the State of Alaska. As a general rule, we respond to both civil and criminal incidents. We serve papers for the City and for the Courts, conduct civil standbys, assist other agencies on an as-needed basis, investigate crimes, testify in court, and participate in multi-agency task forces.

Department Statistics

Police	Actual FY 05	Estimated FY 06	Projected FY 07	Projected FY 08
# of annual in-service training hours to maintain reasonable and/or required basic standard of performance	64	64	64	64
# of officers receiving advanced police training.	4	4	4	4
# of Commissioned Officers (inc. Police Chief)	22	23	24	24
# of Dispatchers/Call Takers	14	18	20	20

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY.06	Proposed FY 07/08
	Goal: To improve critical incident response capabilities of all department personnel.			
	Objective:			
1.	To maintain skills training and certifications programs that have been established by the department or required by practice, regulation or law.			
	Measure:			
	% of officers that complete firearm qualifications per year.	100%	100%	100%
	% of employees that complete CPR/First Aid/ AED recertification by mid fiscal year.	100%	100%	100%

Police Cont.

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY.06	Proposed FY 07/08
	Goal: To increase preventative patrol and visibility in residential neighborhoods Objective: 1. Create and fund (1) new commissioned position, which will allow for assignments of more personnel time to neighborhood patrol duties. Measure: # of new positions hired.	N/A	1.00	1.00
	Objective: 2. More timely response to complaints regarding neighborhood traffic. Measure: % of traffic complaints responded to on the same shift when officer is on-duty or during next scheduled shift for assigned officer.	50%	75%	90%
	Goal: To improve service to the public by promptly responding to calls. Objective: 1. To complete construction of phase two of the new dispatch center. Measures: Have installed Computer Aide Dispatch Software by to assist dispatchers in dispatching calls more efficiently and to assist in recording response times to calls.	N/A	N/A	Yes
	Measures: 2. To complete professional services study of patrol/staffing needs for the Wasilla Police Department over the next 5 years.	N/A	60%	100%
	Goal: Review and revamp records-keeping procedures and requirement City of Wasilla and other general law enforcement records management Procedures Objective: 1. Continue to train staff in the city of Wasilla records management procedures, best practices of general filing procedures, and evidence procedures Measure: % of administrative files revamped according to established procedures and best practices.	N/A	50%	100%
	Goal: To obtain funding to create and implement a Child Abuse Investigator position in collaboration with the Alaska Department of Public Safety. Objective: 1. Fund, create and train Child Abuse Investigator. Measure: # FTE Child Abuse Investigator positions.	N/A	N/A	1.00

Significant Budget Changes

General:

Significant budget considerations include requests for an additional call-taker in dispatch to assist in work-load increases related to the transfer of dispatch data to the DPS case management system. Additionally, a shared "system administrator" position is requested to manage the CAD/RMS/ARS systems software and related tasks that serve all of the dispatch customers, including Wasilla PD, Alaska State Troopers, Houston PD and State Parks. This position will be shared between the Patrol Division and the Dispatch Division and may include certain two-way communication support duties.

Police Cont.

A renewed regional task force that includes participation by a WPD Child Abuse Investigator position is included in the FY'07 budget. This position represents a partnership with AST and is scheduled to receive 75% funding of the personnel costs from the State of Alaska.

Administration:

There are no significant changes in the Administration Division.

Investigation:

The most significant change for FY 07 is the addition of a State-funded Child Abuse Investigation Unit position. The addition of this position will allow a current WPD officer who may have an interest in this investigative field to seek further career development within the department. If there are no interested and qualified candidates, WPD will seek qualified candidates from outside the department.

Patrol:

There are no significant changes in the Patrol Division. The School Resource Officer position remains intact as does the motorcycle position. FY'07 will be the final year of Highway Safety funding for the seasonal support of this position. It is anticipated the mobile computing project will be well underway during FY 07 and be completed in FY 08.

Dispatch:

The City of Wasilla proposes adding 1 call taker position in FY-07. This position will assist in the increased call load and provide assistance in the timely transfer of CAD data to the AST case management position.

Code Compliance:

In FY 07, code compliance is adding .67 FTE of park rangers (1386 hours) to patrol the park. In the City's community survey, a substantial number of citizens felt unsafe in the park after dark. These temporary positions will patrol the park during the evening to ensure the safety of the citizens using the park facilities.

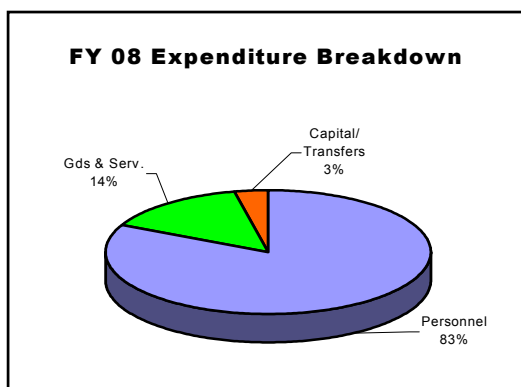
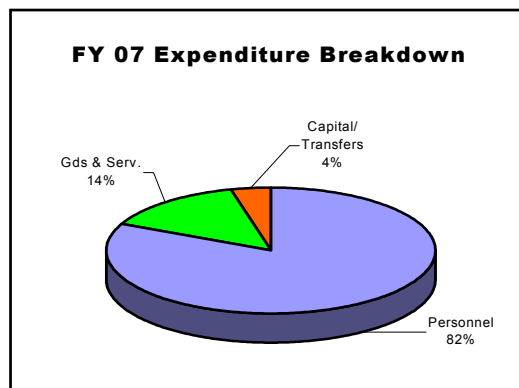
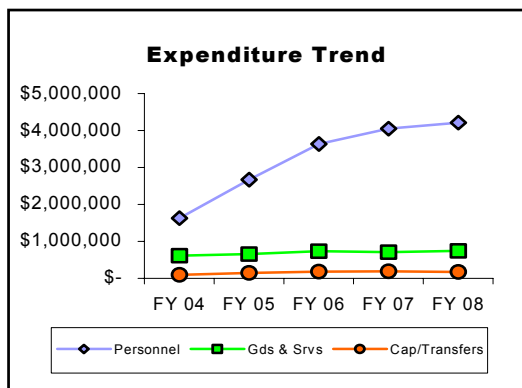
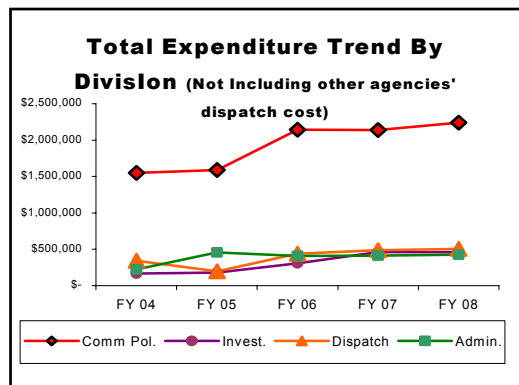
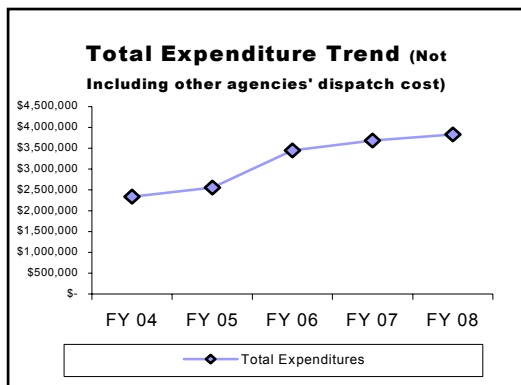
Previous Year's Accomplishments

- Completion of the CAD/RMS/ARS project.
- Federal funding for third phase of the Communication Center project has been secured. This will allow the city to start the process to purchase and install mobile computing for police units.
- Completed advanced and in-service training as follows: All personnel completed various CAD/RMS/ARS related training. Completed various short-term in-service training seminars and attended advanced communication/dispatch training programs for dispatchers.
- Obtained a continuation of the Alaska Highway Safety grant for funding a seasonal position for a Motorcycle enforcement program. This will allow the department to maintain more officers in

Police Cont.

neighborhoods and on our streets during the busy construction and travel season and to improve highway safety within Wasilla.

- Completed the installation of a new telephone system at WPD. This system is now part of the city-wide telephone system and allowed increased discounts in telephone service rates.
- Hired a Deputy Chief which allowed the department to increase patrol staffing and patrol supervision with a dedicated day-shift supervisor.
- Initiated a police staffing study with a consulting firm that provides law enforcement and governmental consulting services.



Police Cont.

Summary Of Expenditures

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Community Policing	\$ 1,548,531	\$ 1,586,909	\$ 2,142,974	\$ 2,139,167	\$ 2,239,517
Investigations	168,769	180,417	310,030	462,622	464,022
Code Compliance	-	87,786	95,001	122,714	129,664
Dispatch	343,289	1,111,986	1,560,325	1,754,291	1,813,241
Animal Control	26,000	50,000	50,000	60,000	60,000
Police Administration	224,546	456,268	407,428	413,355	429,043
Total	\$ 2,311,135	\$ 3,473,366	\$ 4,565,758	\$ 4,952,149	\$ 5,135,487

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Personnel Services	\$ 1,225,238	\$ 1,925,219	\$ 2,480,644	\$ 2,690,598	\$ 2,780,391
Fringe Benefits	403,214	749,527	1,158,760	1,364,252	1,439,204
Support Goods & Services	590,952	656,054	743,104	704,799	739,892
Capital Outlay	19,231	5,566	-	-	-
Transfers to Other Funds	72,500	137,000	183,250	192,500	176,000
Total	\$ 2,311,135	\$ 3,473,366	\$ 4,565,758	\$ 4,952,149	\$ 5,135,487

Summary Of Resources

BY PROGRAM	F.Y 2004 ACTUAL	F.Y 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Federal Grants	\$ 241,081	\$ 325,910	\$ 126,520	\$ 115,079	\$ 94,324
State Grants & Safe Comm. Revenue	10,842	15,613	146,655	133,600	133,600
Contracts For Dispatch Service	-	915,995	1,119,778	1,264,783	1,305,533
School District -SRO	-	-	96,780	61,553	61,533
Fines, Penalties & Other Rev.	33,222	94,466	137,935	182,744	187,023
Other Local Revenue	-	-	-	35,000	20,000
General Fund	2,025,990	2,121,382	2,938,090	3,159,390	3,333,474
Total	\$ 2,311,135	\$ 3,473,366	4,565,758	4,952,149	5,135,487

Police Cont.

Personnel

BY POSITON & Division	FY 2004 ACTUAL	FY 2005 ACTUAL	PROPOSED FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PROPOSED FY 2008 BUDGET
Administration:					
Police Chief	1.00	1.00	1.00	1.00	1.00
Deputy Chief	-	-	1.00	1.00	1.00
Admin. Assitant	1.00	2.00	2.00	2.00	2.00
Total Administration	2.00	3.00	4.00	4.00	4.00
Investigation:					
Investigator	-	-	1.00	1.00	1.00
Child Abuse Investigator	1.00	1.00	-	1.00	1.00
Police Officer II - Act. Invest.**	1.00	1.00	2.00	2.00	2.00
Total Investigation	2.00	2.00	3.00	4.00	4.00
Patrol:					
Lieutenant	1.00	1.00	1.00	1.00	1.00
Sargeant	2.00	2.00	2.00	2.00	2.00
Police Officer II	12.00	13.00	14.00	14.00	14.00
Police Officer I	1.00	1.00	-	-	-
SRO Officer - Police II	-	-	1.00	1.00	1.00
Technology Specialist	-	-	-	0.40	0.40
Total Patrol	16.00	17.00	18.00	18.40	18.40
Code Compliance:					
Code Compliance Officer	-	1.00	1.00	1.00	1.00
Total Code Compliance	-	1.00	1.00	1.00	1.00
Total Police Department	20.00	23.00	26.00	27.40	27.40
Dispatch:					
Dispatch Manager	-	1.00	1.00	1.00	1.00
Technology Specialist	-	-	-	0.60	0.60
Lead Dispatcher	-	3.00	3.00	3.00	3.00
Dispatcher	6.00	11.00	15.00	15.00	15.00
Call Takers	-	2.00	2.00	3.00	3.00
Total Dispatcher Division	6.00	17.00	21.00	22.60	22.60
Total Public Safety	26.00	40.00	47.00	50.00	50.00

**Number of FTE's of Police Officer II's that are assigned as acting Investigators.

DEPARTMENT BUDGET SUMMARY

Public Works - Administration

Mission

Administrations' mission is to preserve and expand the city's infrastructure including the airport, public buildings, roads, parks, and water and sewer systems.

Program

Administration, a division of Public Works, provides over sight for the Airport, Property Maintenance, Recreational Services, Roads, Sewer, and Water. These divisions provide a broad range of services to city agencies and the general public.



Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	FY 05	Estimated FY 06	Proposed FY 07/08
	Goal: To provide quality and timely customer service.			
1.	Objective: Provide on-line forms for park use permits, vendor permits, driveway permits, and utility applications. Measure: 100% of forms available to the public on-line.	20%	100%	100%/100%
1.	Objective: To process permits and applications within established standards 100% of the time. Measure: % of applications and permits processed within established standards.	N/A	N/A	99%/99%
2.	Goal: To expand department website by implementing interactive on-line utility applications: Objective: Provide training on HTE to 100% of customer service employees to allow direct computer input for new utility customers.. Measure: Number of New Utility Customers signed up with no paper applications.	0	0	20%/50%

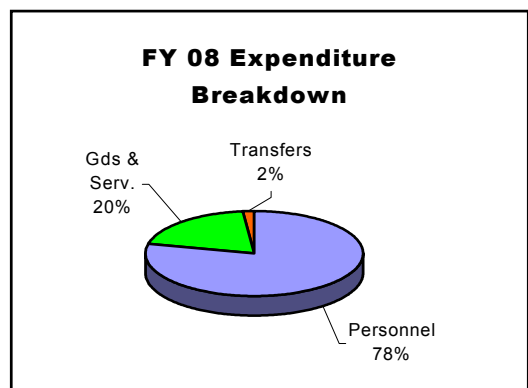
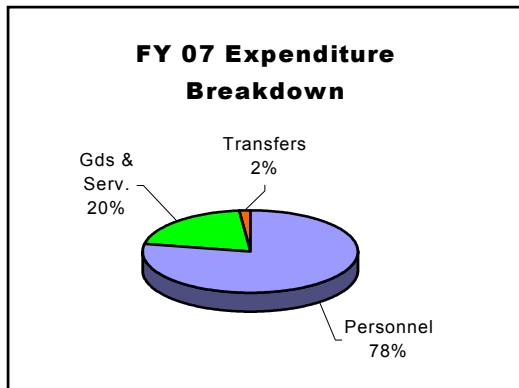
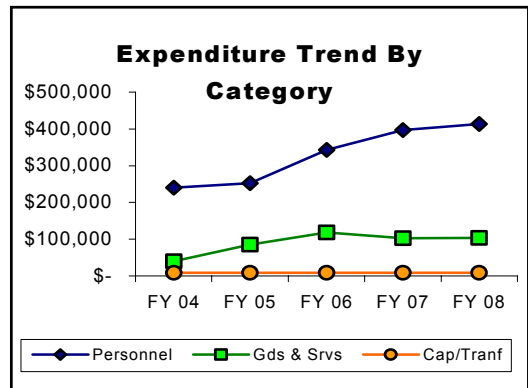
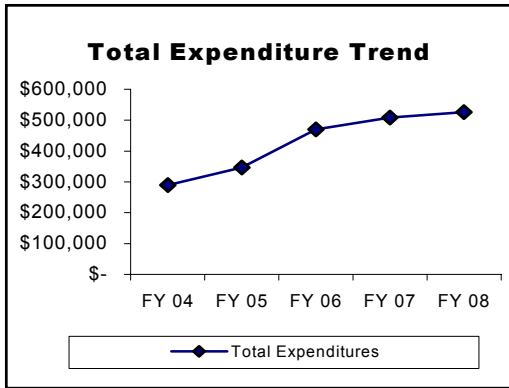
Significant Budget Changes

The most significant budget change is that 75% percent of the purchasing officer will be charged to Public Works Administration. In FY 06, 50% of the purchasing officer's salary and benefits was to be charged to capital projects.

Previous Year's Accomplishments

- Administration of all O & M contracts for all divisions of Public Works.
- Oversight of new Garden Terrace Subdivision water main extension design.
- Oversight of MASCOT bus building construction.
- Oversight of Phase 1C of airport tie down expansion design.
- Oversight of E. Susitna tank and well project.

Public Works – Administration Cont.



Public Works – Administration Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PROPOSED FY 2008 BUDGET
Public Works Administration	\$ 289,308	\$ 346,692	\$ 470,023	\$ 508,484	\$ 526,005
Total	\$ 289,308	\$ 346,692	\$ 470,023	\$ 508,484	\$ 526,005

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PROPOSED FY 2008 BUDGET
Personnel Services	\$ 184,206	\$ 178,820	\$ 228,973	\$ 258,488	\$ 267,419
Fringe Benefits	56,433	74,165	114,509	139,048	146,778
Support Goods & Services	40,169	85,207	118,041	102,448	103,368
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	8,500	8,500	8,500	8,500	8,500
Total	\$ 289,308	\$ 346,692	\$ 470,023	\$ 508,484	\$ 526,065

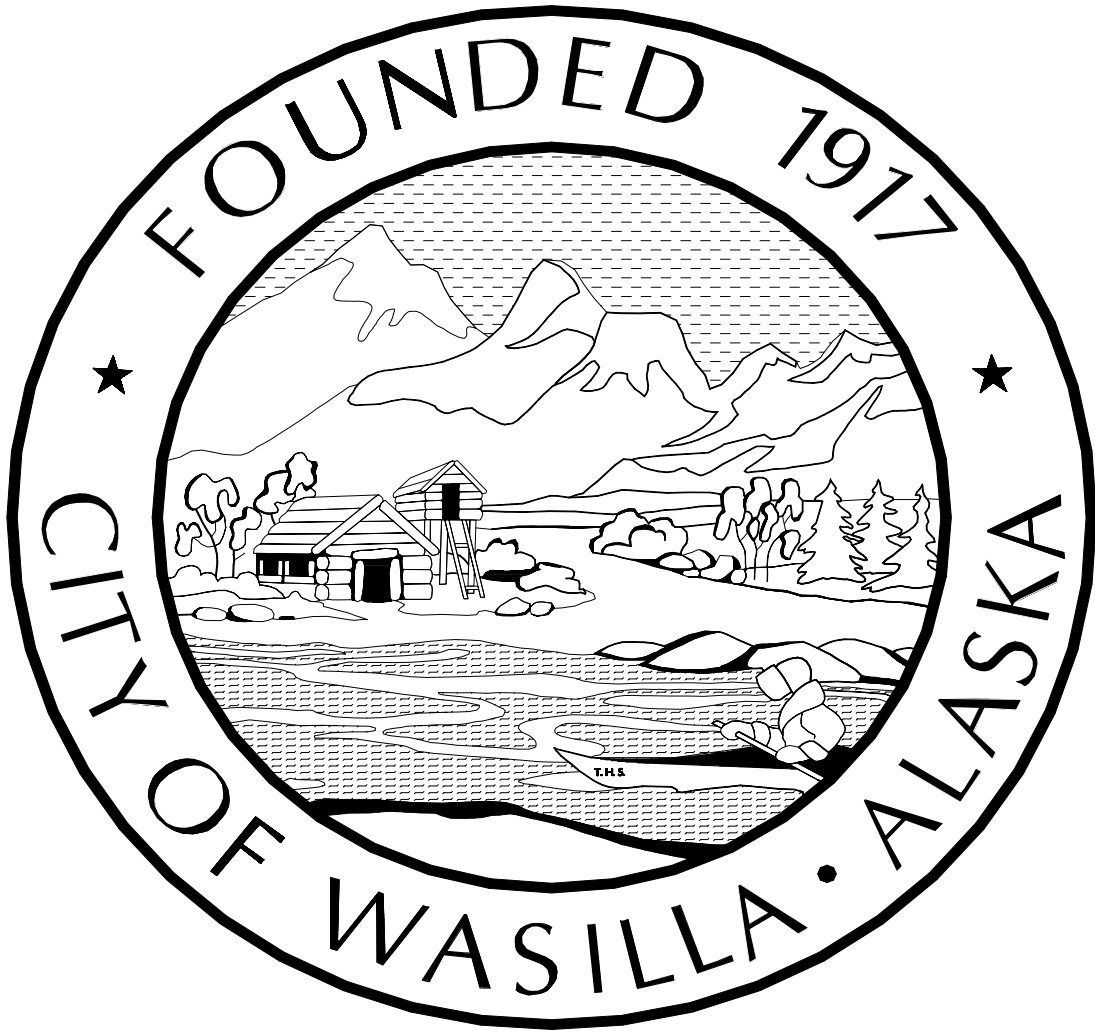
Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PROPOSED FY 2008 BUDGET
General Fund	289,308	346,692	470,023	508,484	526,065
Total	\$ 289,308	\$ 346,692	\$ 470,023	\$ 508,484	\$ 526,065

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED F.Y 2007 BUDGET	PLANNED F.Y 2008 BUDGET
Director	1.00	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00	1.00
Engineer	1.00	-	-	-	-
Contract/Purch. Specialist	-	-	0.75	0.75	0.75
Public Works Clerk	1.00	1.00	1.00	1.00	1.00
Public Works Finance Clerk	1.00	1.00	1.00	1.00	1.00
Public Works Clerical Asst.	1.00	1.00	1.00	1.00	1.00
Total	6.00	5.00	5.75	5.75	5.75

*NOTE: Administration salaries are allocated to the Enterprise Funds



DEPARTMENT BUDGET SUMMARY

Public Works – Roads Maintenance

Mission

Public Works' mission is to preserve and expand the city's infrastructure in the road systems.



Program

Roads maintenance division provides a broad range of services to city agencies and the general public.

Department Statistics

City Roads	FY 2005	FY 2006	Proposed FY 2007/08
Number of miles maintained	61	61	61
Miles of paved roads	29	30.75	33.25/36
Miles of non-paved roads	32	30.25	27.75/25
Maintenance cost per mile	\$11,389	\$13,612	\$16,123/\$17,198

Performance Goals, Objectives, and Measures

#		Actual FY 05	Estimated FY 06	Proposed FY 07/08
	Roads Performance Goals, Objectives & Measures			
	Goal: To ensure road system infrastructure is well maintained and improved so that it is available now and in the future.			
1.	Objective: Provide effective and efficient attention to road maintenance.			
	Measures: % of road miles swept.	100%	100%	100%/100%
	Measures: % of non-paved road miles graded.	100%	100%	100%/100%
	Measures: Percent of residents surveyed that rate street maintenance good or better.	N/a	40%	80%/80%
	Measures: Percent of residents surveyed that rate snow removal good or better.	N/a	55%	80%/80%
	Goal: To pave remaining collector roads (estimated at 7 miles) during FY 07 and FY 08.			
1.	Objective: Improve road network.			
	Measures: % of road miles constructed.	N/A	25% (1.75 mi)	100% (5.25 mi)
	Goal: To ensure signage needs are met for road system.			
1.	Objective: Provide required signage for road system and replace all incorrect signage.			
	Measures: Total number of signs in system	1240	1270	1280/1280
	Measures: % of signs replaced.	5%	5%	5%/5%
	Goal: To ensure positioning of the City as a leader in municipal governance by implement software tracking program to collect information and to provide staff with training.			
1.	Objective: Train staff on use of HTE Program.			
	Measure: % staff trained on HTE program.	10%	40%	60%/100%

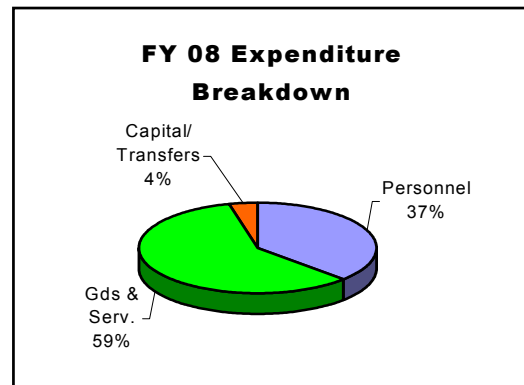
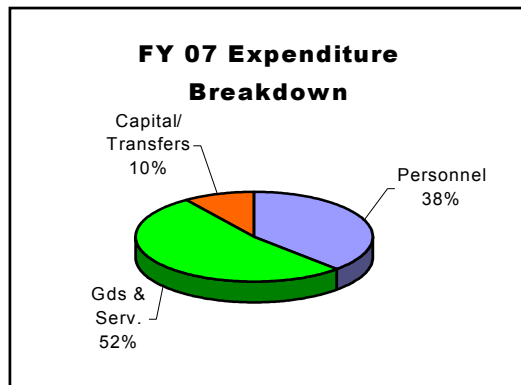
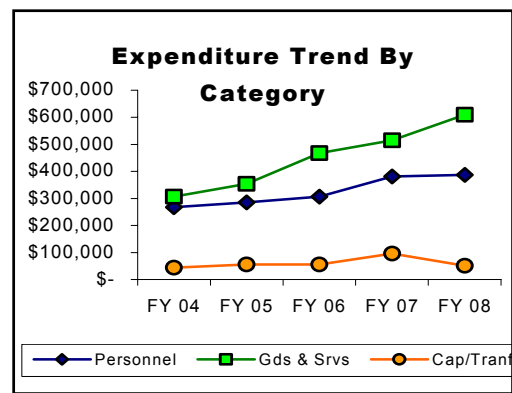
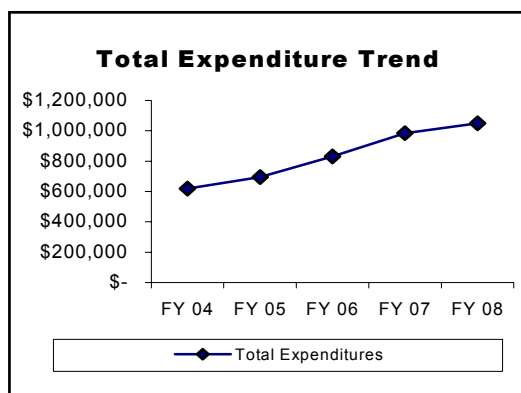
Public Works – Road Maintenance Cont.

Significant Budget changes

The roads budget shows a increase for roads technician position, new road grader, and the purchase of sidewalk snow removal equipment.

Previous Year's Accomplishments

- Rehabilitated 9,200 feet of road by paving
- Purchase Road Striper
- Crack sealed 30 % of paved streets



Public Works – Road Maintenance Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Summer Road Maint.		\$ -	\$ 352,262	\$ 397,621	\$ 427,828
Winter Road Maint.		-	315,380	397,621	427,828
Gravel To Asphalt		-	162,727	188,319	193,431
Total	\$ 617,981	\$ 694,421	\$ 830,369	\$ 983,561	\$ 1,049,087

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 192,961	\$ 197,023	\$ 208,544	\$ 245,504	\$ 253,375
Fringe Benefits	74,979	88,662	98,563	126,969	134,147
Support Goods & Services	306,439	353,236	467,262	515,088	610,565
Capital Outlay	3,102	15,000	15,000	55,000	10,000
Transfers to Other Funds	40,500	40,500	41,000	41,000	41,000
Total	\$ 617,981	\$ 694,421	\$ 830,369	\$ 983,561	\$ 1,049,087

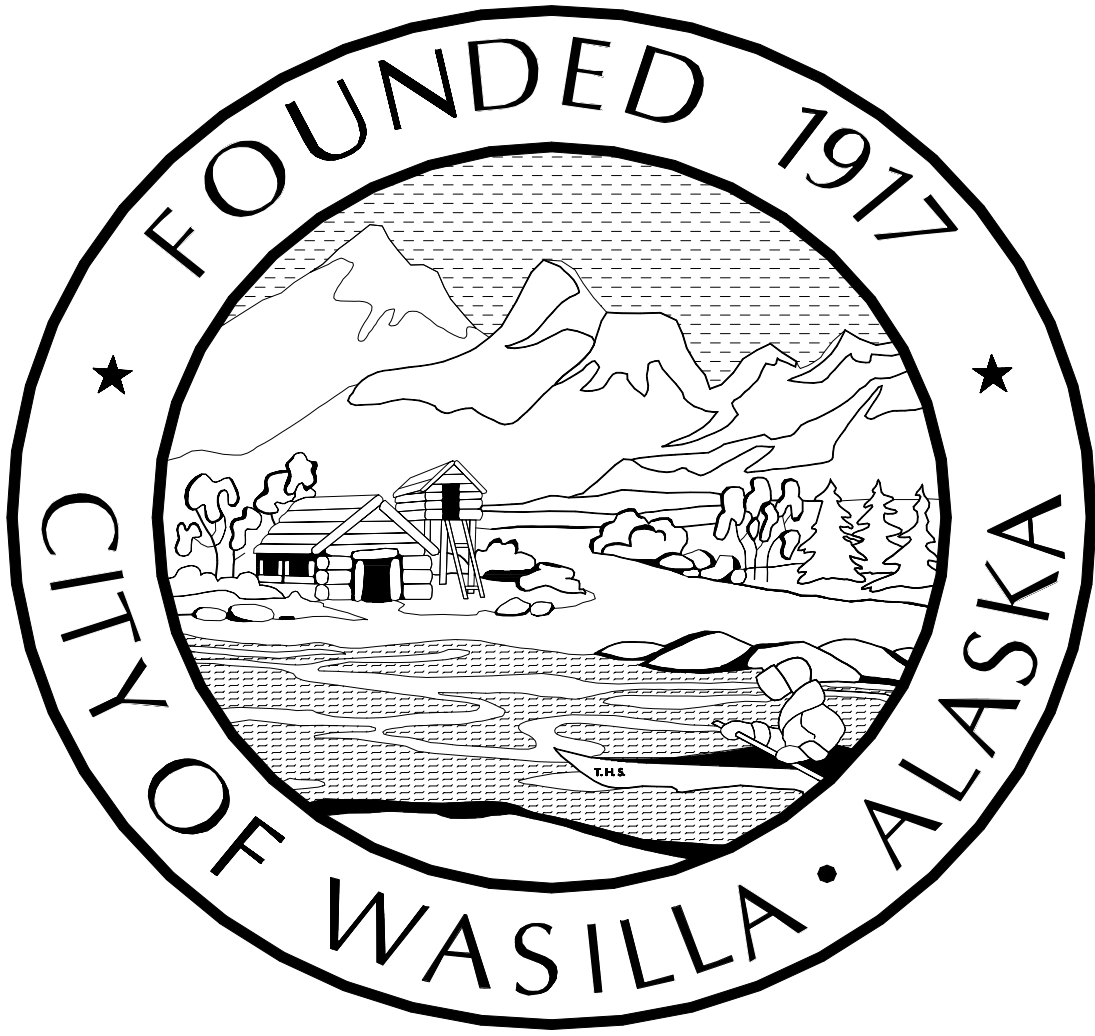
Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
State Revenue Sharing	63,236	-	-	-	-
General Fund	554,745	694,421	830,369	983,561	1,049,087
Total	\$ 617,981	\$ 694,421	\$ 830,369	\$ 983,561	\$ 1,049,087

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Maintenance Supervisor	0.50	0.50	0.50	0.50	0.50
Road Technician II	2.00	2.00	2.00	2.00	2.00
Road Technician I	1.00	1.00	1.00	2.00	2.00
Total	3.50	3.50	3.50	4.50	4.50

Note: Road Salaries are allocated to the Airport Enterprise Fund for maintenance of runway.



DEPARTMENT BUDGET SUMMARY

Public Works – Property Maintenance

Mission

Property’s mission is to preserve and maintain the city owned property and buildings.

Program

Property, a division of Public Works, provides a broad range of services to city agencies and the public in general.



Department Statistics

Facilities	F. Y 2005	Estimated F. Y 2006	Proposed F. Y. 2007/08
Total square footage in facilities	135,000	135,000	135,000
Cost per square foot for operation and maintenance (including utilities)	\$3.36	\$3.52	\$3.82/ 4.04

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	FY 05	Estimated FY 06	Proposed FY 07/08
	Goal: Ensure preservations of City of Wasilla facilities.			
1.	Objective: Provide efficient and effective maintenance on city buildings.			
	Measure: Percent of routine/non-emergency repairs completed within one week of receipt of work order.	N/a	75%	80%/90%
	Measure: Percent of preventative maintenance task completed on schedule.	N/a	85%	90%/95%

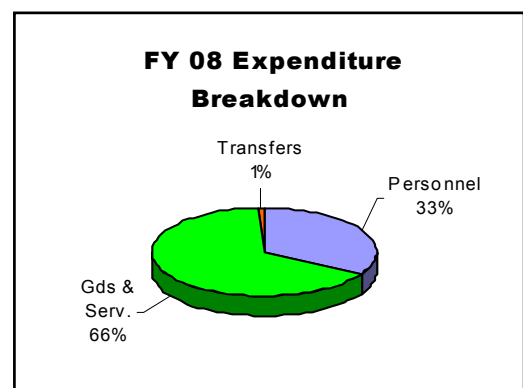
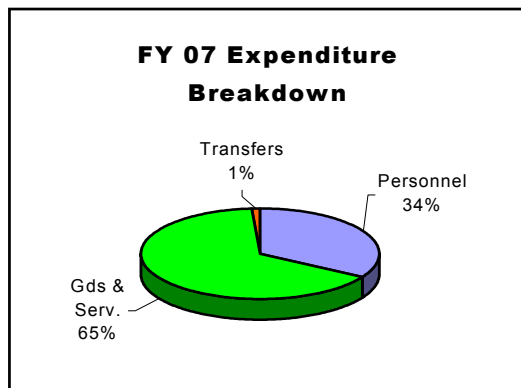
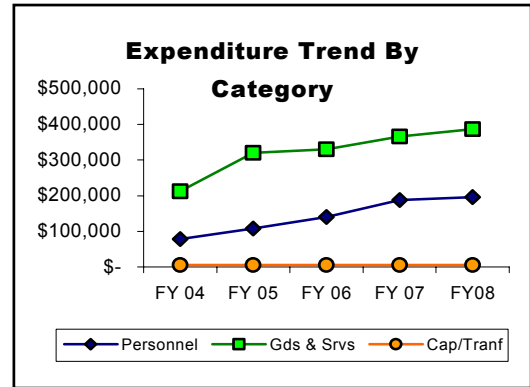
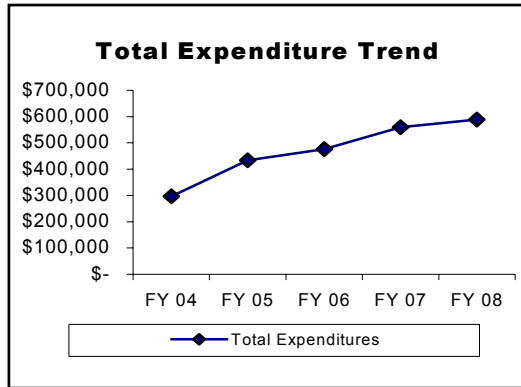
Significant Budget changes (proposed)

Increases in utility costs and the increase of additional full time maintenance technician.

Previous Year’s Accomplishments

- Installed exterior siding at City Shop.
- Painted exterior of City Hall.
- Remodeled council chambers offices and men’s restroom.
- Installed Air-conditioning system at City Hall.
- Provided significant support for Police Station Training Room.
- Installed wind screen at Police Station rear entrance.

Public Works – Property Maintenance Cont.



Public Works – Property Maintenance Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Police Facilities	\$ -	\$ -	\$ 98,713	\$ 105,414	\$ 111,302
City Hall Facilities	-	-	197,431	227,091	238,709
Other Facilities	-	-	180,178	227,091	238,709
Total	\$ 296,273	\$ 433,128	\$ 476,322	\$ 559,596	\$ 588,720

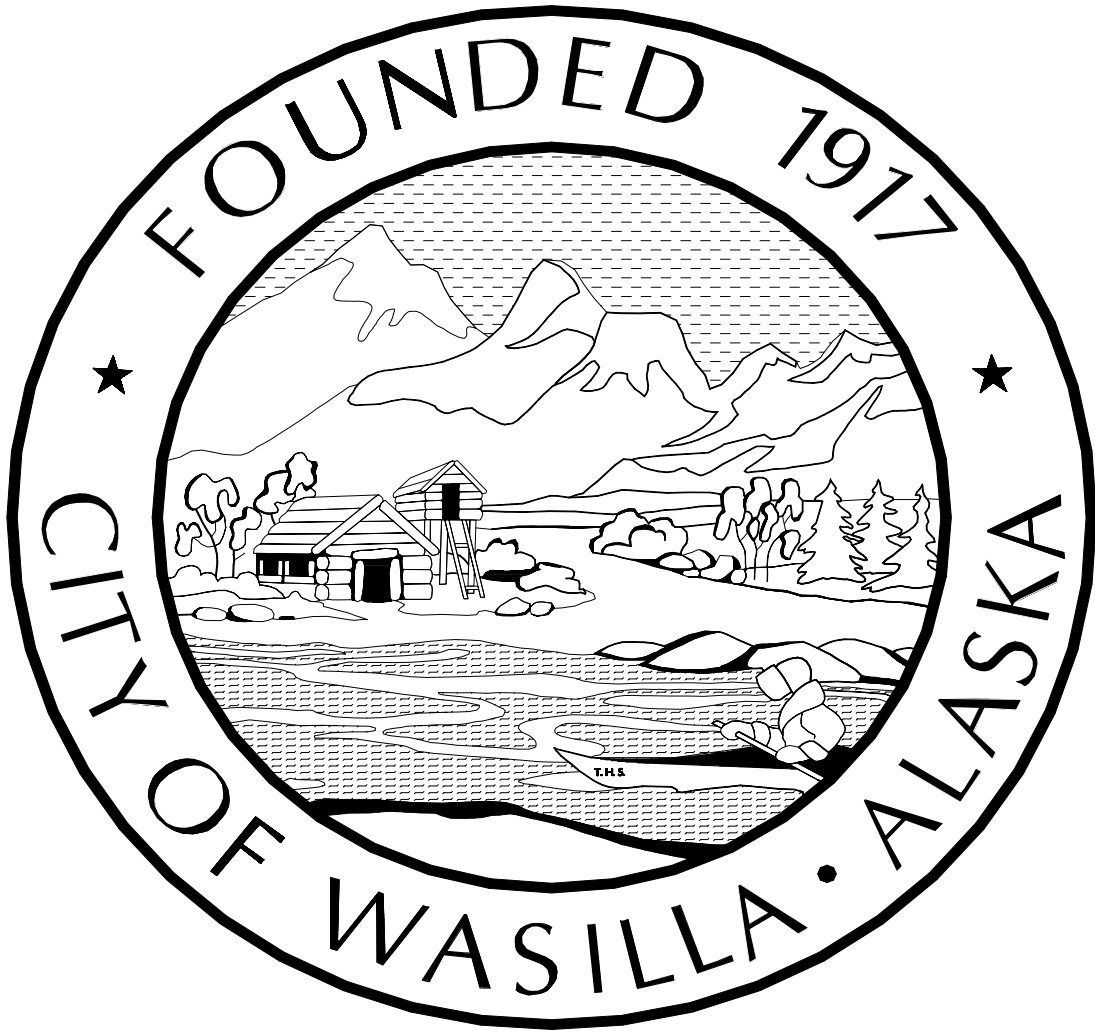
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 56,946	\$ 79,462	\$ 100,159	\$ 120,477	\$ 124,763
Fringe Benefits	21,637	28,408	40,302	67,174	71,533
Support Goods & Services	212,190	319,758	330,361	366,445	386,924
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	5,500	5,500	5,500	5,500	5,500
Total	\$ 296,273	\$ 433,128	\$ 476,322	\$ 559,596	\$ 588,720

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
General Fund	296,273	433,128	476,322	559,596	588,720
Total	\$ 296,273	\$ 433,128	\$ 476,322	\$ 559,596	\$ 588,720

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Maintenance Supervisor	0.30	0.30	0.30	0.30	0.30
Property Technician II	0.30	0.30	0.30	0.30	0.30
Property Technician I	1.20	1.20	1.20	2.20	2.20
Total	1.80	1.80	1.80	2.80	2.80



DEPARTMENT BUDGET SUMMARY

Museum

Mission

To preserve the heritage and culture of the Wasilla and Willow Creek areas; to provide information on the area to tourists and local residents; to assist local schools in the education of students, to accurately register all artifacts on computerized system and care for items loaned or donated in a responsible manner.



Program

The Museum Department has several areas of responsibility. Its main function is to operate the Dorothy G. Page Museum & Visitor Center. Other functions include exhibit development, guided tours for educational purposes, conservation, and registration of artifacts with historical significance to the Wasilla, Knik and Willow Creek areas.

Department Statistics

Museum	Actual FY 05	Estimate FY 06	Projected FY 07	Projected FY 08
Number of visitors.	2245	4500	4600	4700
Number of tours	40	19	25	30
Number of people on tours.	947	400	500	600
Number of classes provided.	9	3	5	8
Number of people attending classes.	58	20	36	60

Performance Goals, Objectives, and Measures

#	Museum Performance Goals, Objectives & Measures	Actual FY 05	Estimated FY 06	Projected FY07/08
	Goal: To encourage and promote programs that improve the quality of life for City's residents and visitors by providing quality educational programming and a diverse exhibit schedule for the public.			
1.	Objective: Research and locate funds through the appropriate granting agencies.			
	Measure: % increase in amount of grant funding from previous year.	10%	25%	25%/25%
2.	Objective: Provide quality exhibits that visitors' want.			
	Measure: % of visitors' that rate content of the exhibits excellent/good.	71%	75%	80%/85%
3.	Objective: Provide quality lectures and classes regarding the history of Wasilla.			
	Measure: % of visitors' that rate lectures and classes excellent/good.	50%	75%	80%/85%
	Goal: To ensure that public facilities are well maintained and improved by developing, for administration approval, a Collections Management policy			
	Objective:			
1.	These policies will provide guidelines on new acquisitions for the museum as well as provide guidelines for the disposal of artifacts that do not fit the scope of the collections.			
	Measure: Complete Collections Policy and continue to update policy as needed.	Yes	Yes	Yes/Yes

Museum Cont.

Performance Goals, Objectives, and Measures Cont.

#	Museum Performance Goals, Objectives & Measures	Actual FY 05	Estimated FY 06	Projected FY07/08
	Goal: Continue the inventory project for collections belonging to the City of Wasilla.			
	Objective:			
1.	Implement an adequate storage and retrieval system so that artifacts can be accessed for exhibits and study.			
	Measure:			
	Percentage of artifacts numbered and recorded in the Past Perfect system.	5%	10%	50%/75%
	Goal: Promote cultural programs and activities to improve quality of life of City and Borough youth and adults through the use of City facilities.			
	Objective:			
1.	Develop Winter programming and exhibits by scheduling 3-4 winter temporary exhibits.			
	Measure:			
	Successfully installed and promoted exhibits.	4	4	4/4

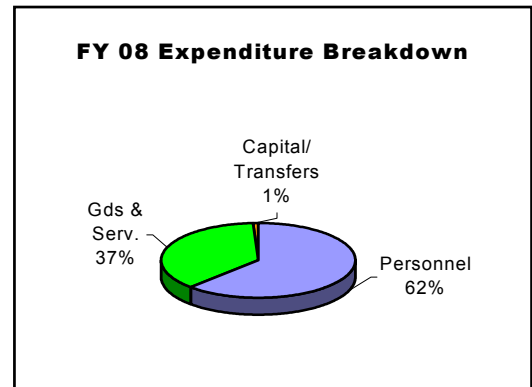
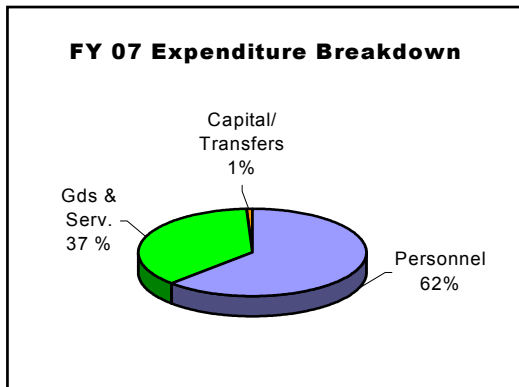
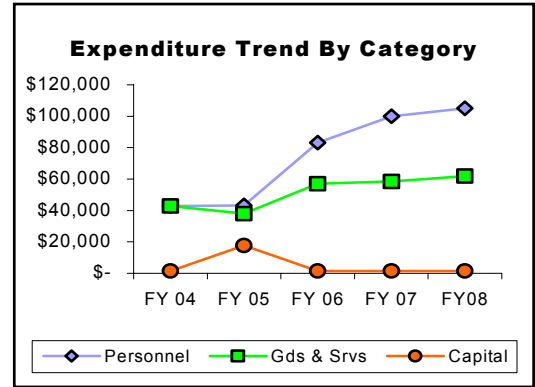
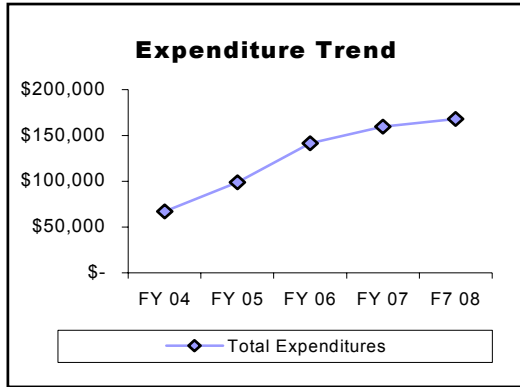
Significant Budget changes

The significant budget change for this budget year is the rearrangement of funds to adequately fund the collections management needs of the museum. This includes the purchase of display cases that will protect the objects, a flat file case for housing paper objects and new display kiosks for the permanent gallery. In addition, the funds will provide new furniture for the Museum Registrar and Museum Aide so that they can perform their duties and a new computer desk for the storage room for the museum's database computer. The funds will also allow the museum to revitalize one of the exhibits in the permanent gallery.

Previous Year's Accomplishments

- Continuing of free lecture series at the Museum.
- \$4,400 in grant funding obtained for Museum.
- Repainting of temporary exhibit gallery and ceiling of permanent gallery, 1 exhibit was revitalized.
- Hiring of a full-time Museum Registrar.
- Reorganized 100% of storage shelving and increased number of flat files for archive storage.
- Re-housed 95% of newspaper collection.
- Continued to promote and expand the Farmer's Market.
- Opened for Christmas, PTA Children's Art Show and Iditarod.

Museum Cont.



Museum Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Museum	\$ 87,166	\$ 98,862	\$ 141,451	\$ 159,708	\$ 168,251
Total	\$ 87,166	\$ 98,862	\$ 141,451	\$ 159,708	\$ 168,251

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 33,346	\$ 33,481	\$ 60,010	\$ 65,406	\$ 68,367
Fringe Benefits	9,479	9,749	23,026	34,496	36,536
Support Goods & Services	42,841	37,950	56,915	58,306	61,848
Capital Outlay	-	16,182	-	-	-
Transfers to Other Funds	1,500	1,500	1,500	1,500	1,500
Total	\$ 87,166	\$ 98,862	\$ 141,451	\$ 159,708	\$ 168,251

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Intergovernmental	\$ 15,466	\$ 22,551	\$ 4,400	\$ -	\$ -
Museum Revenue	2,538	4,000	6,500	7,000	7,500
General Fund	69,162	72,311	130,551	152,708	160,751
Total	\$ 87,166	\$ 98,862	\$ 141,451	\$ 159,708	\$ 168,251

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Museum Registrar	0.50	0.50	1.00	1.00	1.00
Museum Aide	0.50	0.50	0.50	0.50	0.50
Total	1.00	1.00	1.50	1.50	1.50

DEPARTMENT BUDGET SUMMARY

Recreation Services

Mission

Recreation and Cultural Services' mission is to preserve and expand the city's recreational infrastructure and to improve operational efficiency of the Recreation department.

Program

The Recreation Services department is in charge of providing recreational opportunities for the citizens of Wasilla. The department is also working on the beautification of the City of Wasilla in order to continue the tradition of having a colorful city center.



Department Statistics

Recreation Services	FY 05	EST. FY 06	Projected FY 07	Projected FY 08
Number of Recreation Programs	5	7	7	8
Average cost per program	\$14,777	\$12,183	\$13,856	\$11,997

Performance Goals, Objectives, and Measures

#	Parks & Recreation Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07/08
	Goal: Promote recreational programs and activities to improve the quality of life of City and Borough youth and adults through the use of City facilities.			
1.	Objective: Schedule and host the Wasilla Summer Games and Music in the Park programs Measure: Number of programs and/or events hosted or sponsored by the City.	N/A	7	7/8
	Goal: To maintain high customer satisfaction levels for park facilities			
	Objective: To achieve an 90% customers response with and overall rating of satisfactory or above.			
1.	Measure: Percent of residents surveyed who state that they are satisfied with park facilities.	92%	90%	90%/90%
2.	Objective: To achieve a 90% customer response with an overall rating of satisfactory or above with availability of recreation programs. Measure: Percent of residents surveyed who are satisfied with availability of recreation programs.	90%	90%	90%/90%

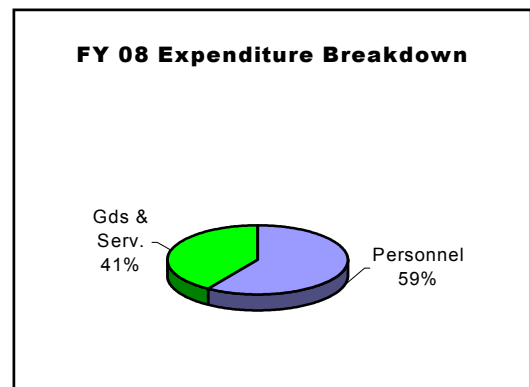
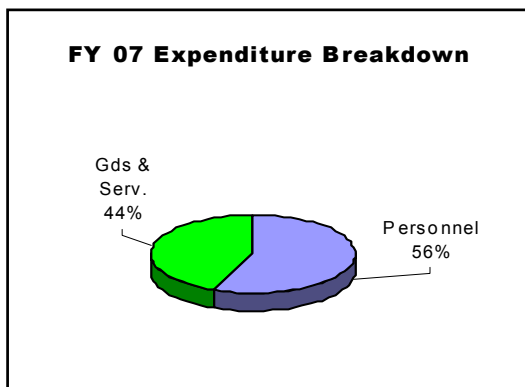
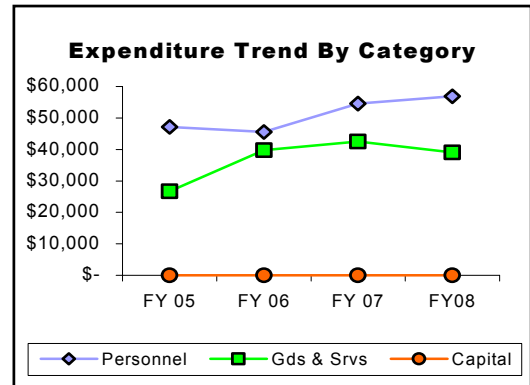
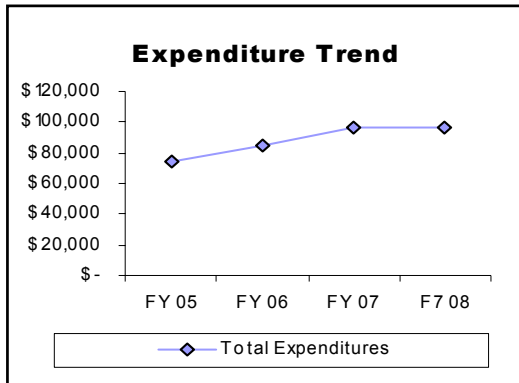
Recreation Services Cont.

Significant Budget Changes

This is the third year that Parks Maintenance function and the Recreation Services functions have been separated. The museum registrar/recreation coordinator position has been split into 2 full-time positions. The full-time recreation services coordinator position will be funded 50% out of the Receptions Services budget and 50% out the Multi-Use Sports Complex budget. By having a full-time position concentrating on recreation programs, the city believes that it can provide more and higher quality programs to the citizens of Wasilla.

Previous Year's Accomplishments:

- Added recycling and additional programming to Wasilla Clean Up Days, Arbor Day with the improvement of a poster contest (\$500 donated by Frontiersman) and Vietnam Veterans Memorial Moving Wall Ceremony and display.
- Sponsored the Dollar Dip swim program at the Wasilla Pool.
- Sponsored the July 4th Community Picnic.
- Wasilla Summer Games Volleyball Tournament.
- City Christmas Tree Lighting Celebration.



Recreation Services Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Recreation Programs	-	73,855	85,285	96,996	95,982
Total	\$ -	\$ 73,855	\$ 85,285	\$ 96,996	\$ 95,982

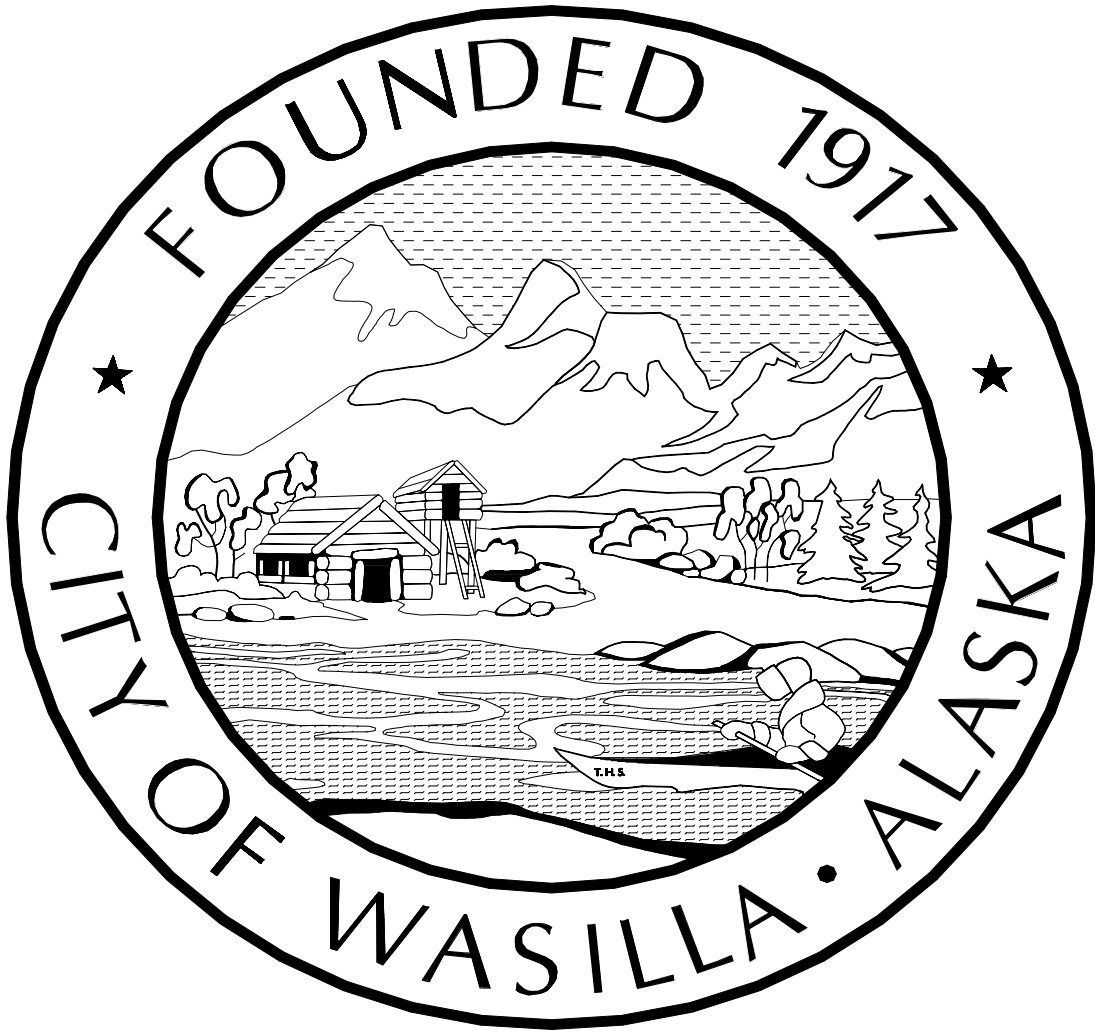
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ -	\$ 37,254	\$ 35,760	\$ 37,023	\$ 38,319
Fringe Benefits	-	9,901	9,778	17,486	18,565
Support Goods & Services	-	26,730	39,747	42,487	39,098
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-
Total	\$ -	\$ 73,885	\$ 85,285	\$ 96,996	\$ 95,982

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Recreation Program Rev.	\$ -	\$ 6,423	\$ 7,500	\$ 8,000	\$ 9,000
General Fund	-	73,885	77,785	88,996	86,982
Total	\$ -	\$ 80,308	\$ 85,285	\$ 96,996	\$ 95,982

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Recreation Srv. Coordinator	0.00	0.50	0.50	0.50	0.50
Cultural & Rec. Serv. Manager	0.00	0.25	0.25	0.25	0.25
Total	0.00	0.75	0.75	0.75	0.75



DEPARTMENT BUDGET SUMMARY

Recreation Facilities Maintenance

Mission

Public Works' mission is to preserve and expand the city's recreational infrastructure and to improve operational efficiency of the Recreation department.

Program

The Recreation Maintenance Division is dedicated to the upkeep of the city's parks, playgrounds, ball fields and the cemetery. The division is also working on the beautification of the City of Wasilla in order to continue the tradition of having colorful city gateways while keeping annual maintenance costs down.



Department Statistics

Parks and Facilities	FY 05	FY 06	Proposed FY 07/08
Number of facilities maintained	42	45	45/45
Acres maintained	49.9	49.9	49.9/49.9
Cost per acre maintained	\$8,105	\$10,097	\$9,499/\$9,866

Performance Goals, Objectives, and Measures

#	Parks & Recreation Performance Goals, Objectives & Measures	FY 05	Estimate FY 06	Proposed FY 07/08
	Goal: To promote positive image of Wasilla by maintaining high customer satisfaction levels for park facilities. Objective: 1. To achieve an 80% customers response with and overall rating of satisfactory or above. Measure: Percent of residents surveyed who rate park facilities excellent/good.	73%	80%	85%/90%
	Goal: To ensure infrastructure of recreational areas are maintained and improved so they are available now and in the future. Objective: 1. Provide a cost effective and efficient level of maintenance for all city recreational areas. Measures: Number of acres maintained within established guidelines for level of care.	100%	100%	100%/100%
	Goal: To make this an increasingly attractive place to live and play by ensuring Wasilla meets the requirements of the Tree City Program on a yearly basis. Objective: 1. Provide tree plantings as required by the program Measure: Annual Budget at least \$2 per capita for Tree City	\$10	\$3.37	\$5/\$5

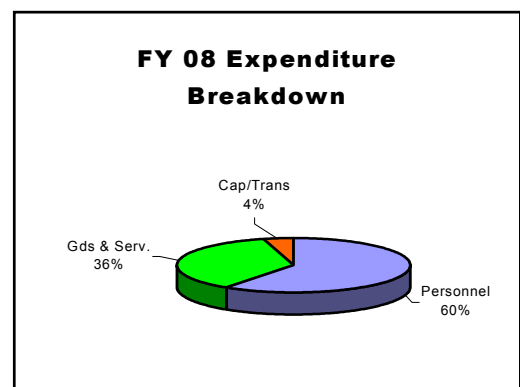
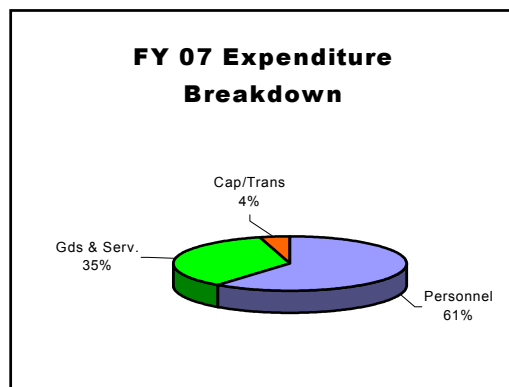
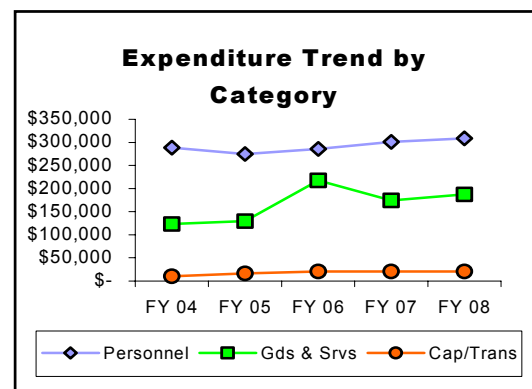
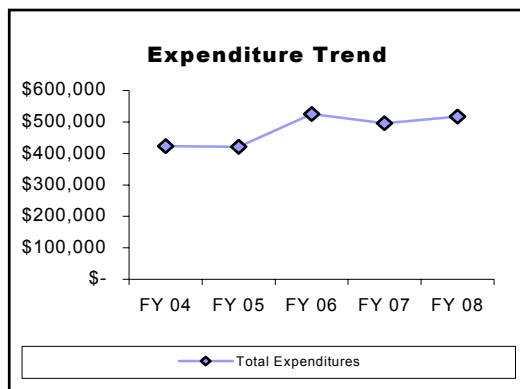
Recreation Facilities Maint. Cont.

Significant Budget Changes

Increase in utilities for new green house.

Previous Year's Accomplishments

- Purchase new green house for beautification.
- Installed fencing around Iditapark.
- New playground equipment for Carter Park.
- Screen topsoil for Iditapark.
- Paved Iditapark bikepath from Garden of Reflection to Amphitheater.
- Installed dock at Susitna Avenue Boat Launch.



Recreational Facilities Maint. Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Turf/Trail Maintenance	\$ -	\$ -	\$ 233,029	\$ 199,213	\$ 208,666
Facilities/Beautification	-	-	241,453	247,516	257,157
Cemetary Maintenece	-	-	50,378	49,503	51,432
Total	\$ 422,692	\$ 420,889	\$ 524,860	\$ 496,232	\$ 517,255

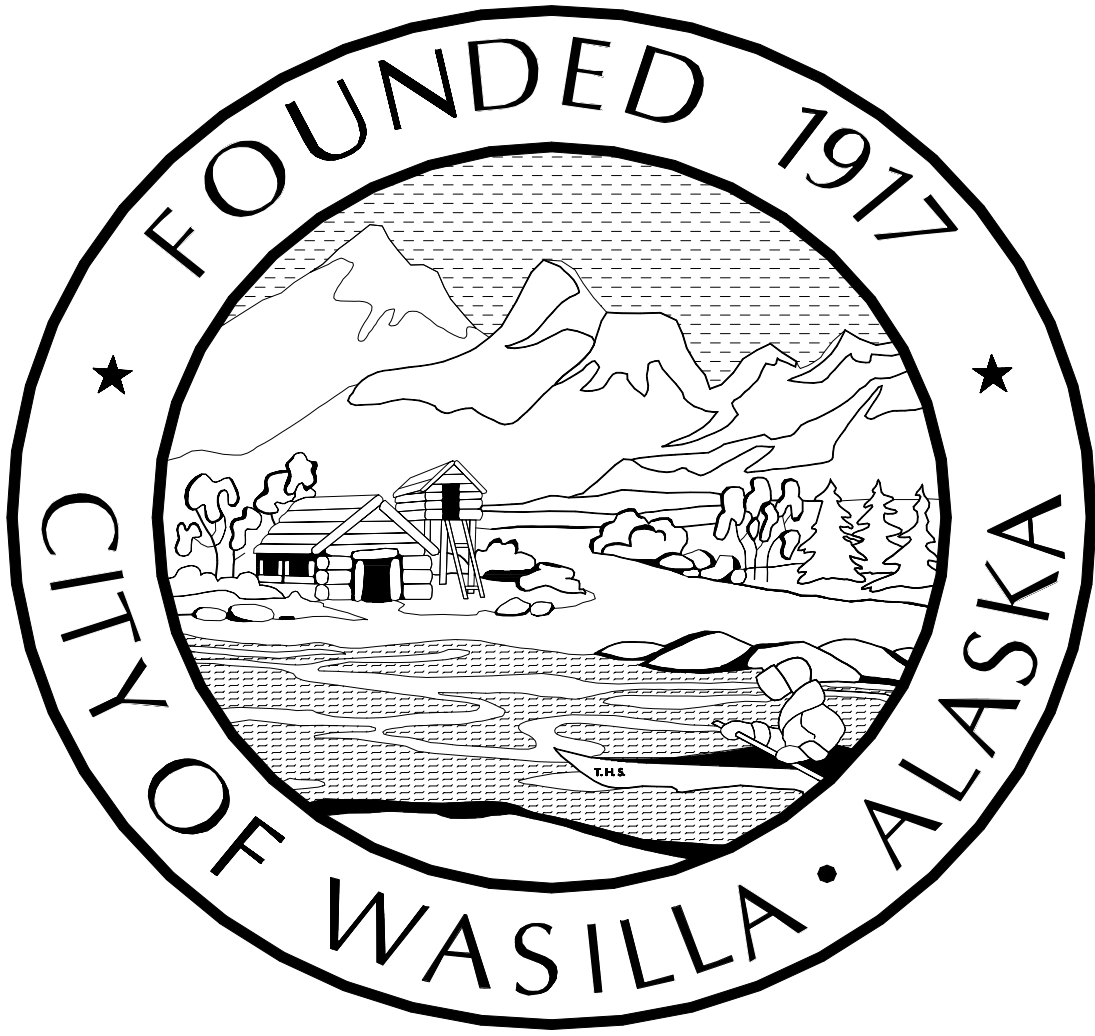
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 231,565	\$ 213,657	\$ 214,680	\$ 226,979	\$ 230,967
Fringe Benefits	56,993	61,092	71,540	73,782	78,031
Support Goods & Services	123,634	129,740	217,640	174,471	187,257
Capital Outlay	-	5,400	10,000	10,000	10,000
Transfers to Other Funds	10,500	11,000	11,000	11,000	11,000
Total	\$ 422,692	\$ 420,889	\$ 524,860	\$ 496,232	\$ 517,255

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
General Fund	\$ 422,692	\$ 420,889	\$ 524,860	\$ 496,232	\$ 517,255
Total	\$ 422,692	\$ 420,889	\$ 524,860	\$ 496,232	\$ 517,255

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Parks & Prop. Tech. I-Grds	0.75	0.75	0.75	0.75	0.75
Parks & Prop Tech1 -Beaut	0.80	0.80	0.80	0.80	0.80
Parks & Prop. Tech. II	0.70	0.70	0.70	0.70	0.70
Maintenance Supervisor	0.30	0.30	0.30	0.30	0.30
Total	2.55	2.55	2.55	2.55	2.55



DEPARTMENT BUDGET SUMMARY

Non-departmental

Mission

To provide the ability to keep track of expenditures not recorded in other departments of the General Fund, to keep track of transfers of such sums of money to other funds as are necessary to fully support the activities of the City of Wasilla and to meet all debt service requirements for the general obligation debt of the City of Wasilla.

Program

The Non-departmental program was setup in Fiscal Year 1999 to keep track of expenditures and other financial uses including transfers to other funds. The other main financial uses that are tracked in this department are the transfer of monies from the general fund to other funds of the City of Wasilla and the transfer of funds to the General Obligation Debts Service fund for the payment of interest and principal on the general obligation debt.

Performance Goals, Objectives, and Measures

N/A

Significant Budget Changes

In Fiscal 2007, the main significant change in the Budget is that in FY 06 the city made a transfer out of the General Fund of \$386,276 to the Capital Reserve fund that is not projected to be made in FY 06. Also, the City has set aside \$45,805 in a contingency account for expanding the advance education and advance certification special pay incentive plan from just including public safety employees to including all city employees. This contingency is to cover the salary and benefit increases that could result from expanding the incentive plan.

Previous Year's Accomplishments

N/A

Non-departmental Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Non-departmental	\$ 2,439,898	\$ 2,902,726	\$ 2,577,871	\$ 2,060,207	\$ 2,100,141
Total	\$ 2,439,898	\$ 2,902,726	\$ 2,577,871	\$ 2,060,207	\$ 2,100,141

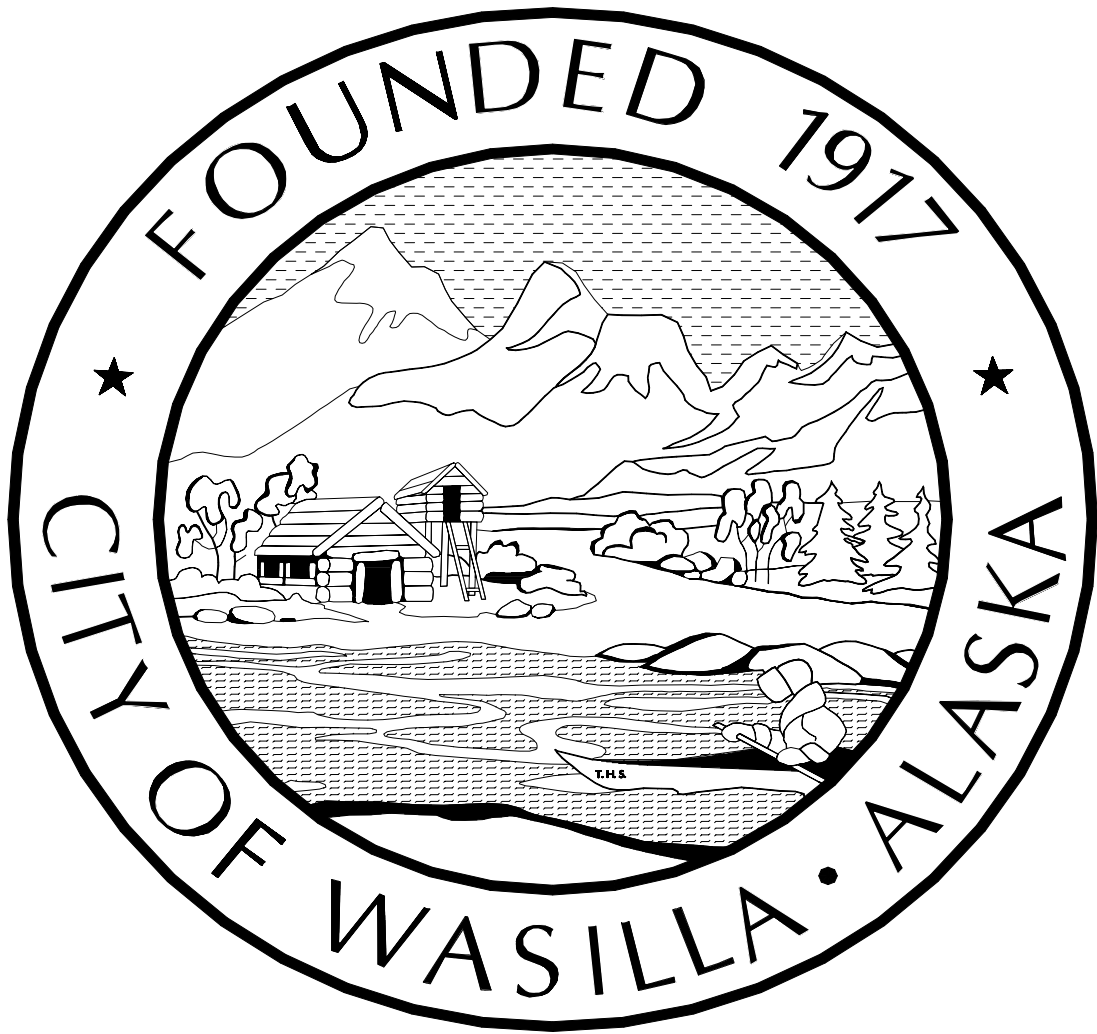
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Support Goods & Services	\$ (2,697)	\$ 16,591	\$ 30,300	\$ 30,000	\$ 30,000
Funding For Non Profit Ag.	42,851	-	-	-	-
Debt Service	-	-	-	-	-
Tran. To Other Funds/Cont.	1,961,718	2,449,788	2,112,761	1,596,397	1,638,831
Transf. to Debt Serv Funds	438,026	436,347	434,810	433,810	431,310
Total	\$ 2,439,898	\$ 2,902,726	\$ 2,577,871	\$ 2,060,207	\$ 2,100,141

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	F.Y 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
General Fund	2,439,898	2,902,726	2,577,871	2,060,207	2,100,141
Total	\$ 2,439,898	\$ 2,902,726	\$ 2,577,871	\$ 2,060,207	\$ 2,100,141

Personnel (Full-time Equivalents)

N/A



SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

LIBRARY

This fund was setup to account for operations and maintenance of the City Library.

YOUTH COURT

This fund accounts for the operation of the Youth Court Program. Youth Court is an early-intervention program for the entire Matanuska-Susitna Valley.

ASSET FORFEITURE

This fund was setup to account for funds received from the United States Department of Justice for the police department's share of federally forfeited property and for the expenditure of those funds received.

CAPITAL RESERVE

This fund was setup in accordance with Wasilla Municipal Code (WMC) 5.04.25 to account for transfers from the General Fund of excess unreserved General Fund's Fund Balance defined in WMC 5.04.025. The monies accumulated in this fund will be used to fund capital improvements and other projects approved by the City Council.

TECHNOLOGY REPLACEMENT

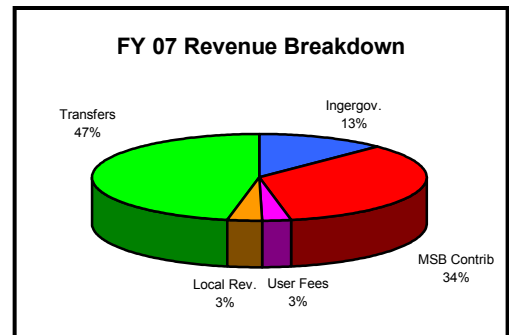
This fund was setup to be a mechanism that the city uses to accumulate the money needed to replace technology equipment equipment such as personal computers and network servers.

REVENUE SOURCES

Local revenues sources include revenue from user fees and fines in the Library Fund, local donations in the Youth Court Fund and interest earned on monies deposited in all funds. Local revenue accounts for approximately 3% of the Special Revenue Fund revenue sources.

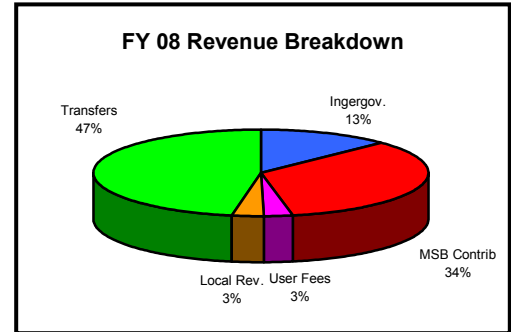
Intergovernmental Revenue Sources include revenue from the Matanuska-Susitna Borough, the City of Palmer, the State of Alaska and the United States Government. The Matanuska-Susitna Borough (MSB) is projected to contribute \$360,594 for library operations and \$35,000 for the Youth Court Operations for each fiscal year. Grants from the State of Alaska and from the Department of Justice account for most of the revenue used to operate the Youth Court program and the Asset Forfeiture fund program. Intergovernmental revenues account for approximately 13 percent of the Special Revenue Fund revenue sources for both FY 07 & FY 08 excluding MSB contributions (34%).

Intergovernmental revenue has remained fairly constant while total special revenue fund expenditures continue to increase therefore the intergovernmental revenue percentage of total revenue will continue to decrease in future years unless the City is successful in lobbying for more funds to cover the increased special revenue fund expenditures.



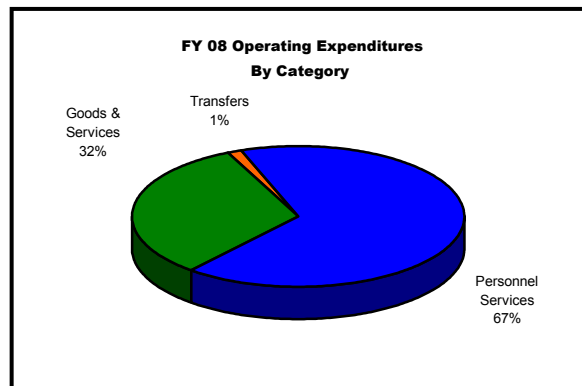
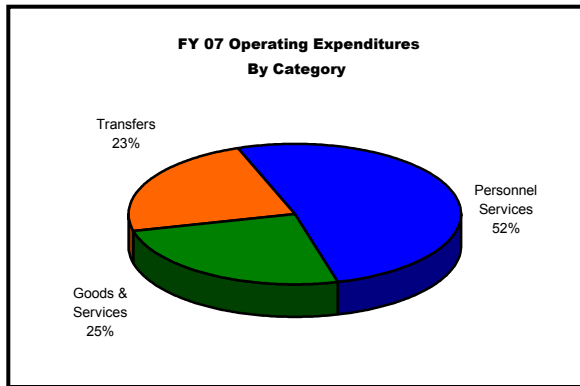
SPECIAL REVENUE FUNDS

Fund Transfers consists of operating transfers from the General Fund to the Library Fund for the day-to-day operations and transfers from all funds to the Technology Replacement Fund. The total amount projected to be transferred from the General Fund to these funds is \$496,165 in FY 07 and \$496,968 in FY 08. Operating transfers account for approximately 47 percent of the Special Revenue Fund revenue sources. Based on the increased needs for funding to the Library, the City of Wasilla's percentage of the total special revenue will continue to increase.



EXPENDITURES

Operating expenditures for the Special Revenue funds are projected to be \$968,420 for FY 07 and \$1,106,458 for FY 08 (not including transfers to other funds). Total budgeted expenditures including transfer from the Special Revenue funds are \$1,281,420 for FY 07 and \$1,029,458 for FY 08. Personnel cost including fringe benefits comprise the largest classification of expenditures. Personnel cost are approximately 52% of the budget (\$660,189) for FY 07 and 67% of the Budget for FY 08 (686,245). Goods and services needed for the operation of the programs in the Special Revenue Funds are projected to be 23% of the operating budget (\$308,231) for FY 07 and 32% of the operating budget (\$330,213) for FY 08. The increase in operating cost for Fiscal Year 07 and FY 08 can be attributed to two factors: 1. normal yearly salary increases including increases in employee benefit cost in health insurance benefits (12% inc.) and mandatory increases in retirement contribution for employees by the state PERS system (15% inc.).



Operating Transfers to other funds will be transfers made to other funds from the Capital Reserve Fund to the Capital Project fund for infrastructure projects in the amount of \$300,000 in FY 07 and \$0 in FY 08 and from the Library Fund to the Technology Replacement Fund in the amount of \$13,000 for FY 07 & FY 08.

Fund Balance for the Special Revenue Funds will be reduced by \$227,419 in FY 07 and increase by \$19,946 in FY 08. The main reason for the decrease in FY 07 is that the Capital Reserve fund is transferring \$300,000 to fund construction projects. The increase in FY 08 total fund balance is due to increase in fund balance in the Technology Replacement Fund due to revenues being higher than expenditures.

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUND RECAP

Fiscal Year 2007

	LIBRARY	YOUTH COURT	ASSET FORFEITURE	Tech. Replacement	CAPITAL RESERVE	TOTAL
ESTIMATED BEGINNING BALANCES	\$ 39,725	\$ 52,836	\$ 100	\$ 166,949	\$ 289,600	\$ 549,210
REVENUES						
Intergovernmental	\$ 366,794	\$ 126,792	\$ -	\$ -	\$ -	493,586
User Fees & Charges	20,300	11,100	-	-	-	31,400
Local Revenue	5,000	20,750	100	3,500	3,500	32,850
Transfer In	343,141	-	-	115,500	37,524	496,165
Total Revenue	<u>735,235</u>	<u>158,642</u>	<u>100</u>	<u>119,000</u>	<u>41,024</u>	<u>\$ 1,054,001</u>
TOTAL AVAILABLE FUNDS	<u>\$ 774,960</u>	<u>\$ 211,478</u>	<u>\$ 200</u>	<u>\$ 285,949</u>	<u>\$ 330,624</u>	<u>\$ 1,603,211</u>
EXPENDITURES						
General Government	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
Culture & Recreation	722,235	-	-	29,769	-	752,004
Public Safety	-	156,416	-	30,000	-	186,416
Transfers Out	13,000	-	-	-	300,000	313,000
TOTAL USE OF FUNDS	<u>\$ 735,235</u>	<u>\$ 156,416</u>	<u>\$ -</u>	<u>\$ 89,769</u>	<u>\$ 300,000</u>	<u>\$ 1,281,420</u>
ESTIMATED FUNDS AVAILABLE 6/30/07	<u>\$ 39,725</u>	<u>\$ 55,062</u>	<u>\$ 200</u>	<u>\$ 196,180</u>	<u>\$ 30,624</u>	<u>\$ 321,791</u>

Fiscal Year 2008

	LIBRARY	YOUTH COURT	ASSET FORFEITURE	Tech. Replacement	CAPITAL RESERVE	TOTAL
ESTIMATED BEGINNING BALANCES	\$ 39,725	\$ 55,062	\$ 200	\$ 196,180	\$ 30,624	\$ 321,791
REVENUES						
Intergovernmental	\$ 366,794	\$ 126,792	\$ -	\$ -	\$ -	493,586
User Fees & Charges	16,200	11,100	-	-	-	27,300
Local Revenue	5,000	23,750	100	3,500	1,200	33,550
Transfer In	381,468	-	-	115,500	-	496,968
Total Revenue	<u>769,462</u>	<u>161,642</u>	<u>100</u>	<u>119,000</u>	<u>1,200</u>	<u>\$ 1,051,404</u>
TOTAL AVAILABLE FUNDS	<u>\$ 809,187</u>	<u>\$ 216,704</u>	<u>\$ 300</u>	<u>\$ 315,180</u>	<u>\$ 31,824</u>	<u>\$ 1,373,195</u>
EXPENDITURES						
General Government	\$ -	\$ -	\$ -	\$ 37,769	\$ -	\$ 37,769
Culture & Recreation	756,462	-	-	30,000	-	786,462
Public Safety	-	162,227	-	-	-	162,227
Public Works	-	-	-	30,000	-	30,000
Transfers Out	13,000	-	-	-	-	13,000
TOTAL USE OF FUNDS	<u>\$ 769,462</u>	<u>\$ 162,227</u>	<u>\$ -</u>	<u>\$ 97,769</u>	<u>\$ -</u>	<u>\$ 1,029,458</u>
ESTIMATED FUNDS AVAILABLE 6/30/08	<u>\$ 39,725</u>	<u>\$ 54,477</u>	<u>\$ 300</u>	<u>\$ 217,411</u>	<u>\$ 31,824</u>	<u>\$ 343,737</u>

DEPARTMENT BUDGET SUMMARY

Library

Mission

The library contributes to building a sense of community and provides opportunities for improving quality of life by providing access to a broad range of resources designed to meet the educational, professional, intellectual, cultural and recreational needs of the area's diverse, rapidly growing population.



Program

The Wasilla Public Library serves the residents of the greater Wasilla area, with joint funding from the City of Wasilla and the Matanuska-Susitna Borough. While the Library is primarily supported with tax revenue, services and resources are supplemented with donations from area businesses and individuals. The Friends of the Library coordinate fund raising and library advocacy activities. The Wasilla Library shares the automation system and resources with the Matanuska-Susitna Borough Libraries, the Palmer Library and the Mat-Su School District.

Department Statistics

Library	F. Y 2005	Estimated F. Y 2006	Projected F. Y. 2007	Projected F.Y. 2008
Total number of volumes available for patron use	52,275	58,927	61,284	63,735
Total number of patron visits to the library	75,219	77,375	79,696	82,087
Total use of electronic resources	8,294	12,066	14,034	15,000
Total attendance at programs	6,263	7,000	7,200	7,400
Total circulation	18,748 (Dynix) 105,017 (SIRSI)	143,252 (SIRSI)	156,145 (SIRSI)	170,198 (SIRSI)

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual F. Y. 2005	Estimate F. Y 2006	Proposed F. Y. 2007	Proposed F.Y. 2008
	Goal: Improve access for library patrons and staff to library collections and policies				
1.	Objective: Expand information on library web page. Measure: Add library policies to web page.	N/A	Yes (75%)	100%	N/A
2.	Objective: Train staff on SIRSI™ library automation system Measure: Continue training staff on SIRSI™ library automation system as needed; review and revise training materials as needed	N/A	Yes	Yes	Yes

Library Cont.

#	Performance Goals, Objectives & Measures	Actual F. Y. 2005	Estimate F. Y 2006	Proposed F. Y. 2007	Proposed F.Y. 2008
	Goal: Improve library reference and reader's advisory services for library patrons				
	Objective:				
1.	Set up an email reference/reader's advisory services for library patrons Measures: Add an "Ask the Librarian" web form to the library web page Objective:	N/A	No	Yes	Yes
2.	Train staff on basic reader's advisory resources, including electronic resources such as NoveList Measure: Number of staff trained Objective:	N/A	100%	100%	100%
3.	Train staff on basic reference resources, especially those available through state databases Measure: Number of staff trained Objective:	N/A	Yes (75%)	100%	100%
4.	Promote the library's reference and reader's advisory services Measure: Have staff brainstorm ways to inform the public about reference and reader's advisory services; assign a staff member to explore what type of publicity material is already available through the state library, etc. Objective:	N/A	No	Yes	Yes
	Goal: Improve electronic infrastructure, both hardware and software				
1.	Objective: Update the library's computers Measure: Annually re-evaluate technology needs and acquire funding to update outdated computers	Yes	Yes	Yes	Yes
2.	Objective: Purchase software needed so that all staff computers have the same or similar operating systems and versions of Microsoft Office products Measure: Annually evaluate software needs and work with the MIS Department to learn what licenses are available for what products and install as needed	Yes	Yes	Yes	Yes
	Goal: To maintain and monitor the library's collection of materials.				
1.	Objective: Complete a collection inventory on an annual basis. Measure: Have temporary staff trained and complete a comprehensive inventory of the library's collection.	N/A	N/A	100%	100%

Library Cont.

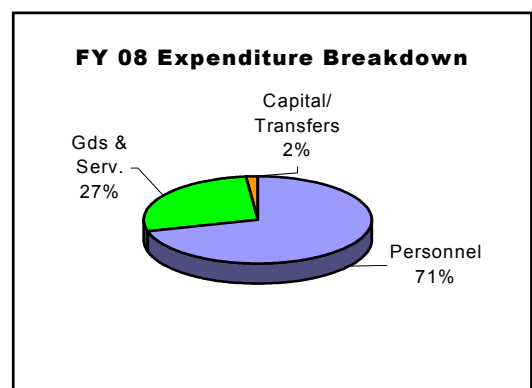
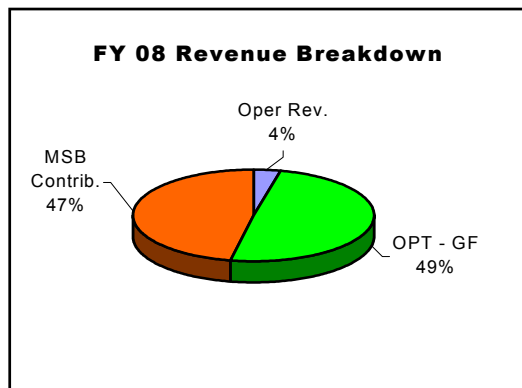
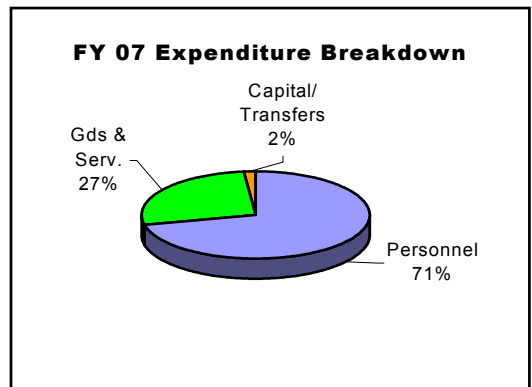
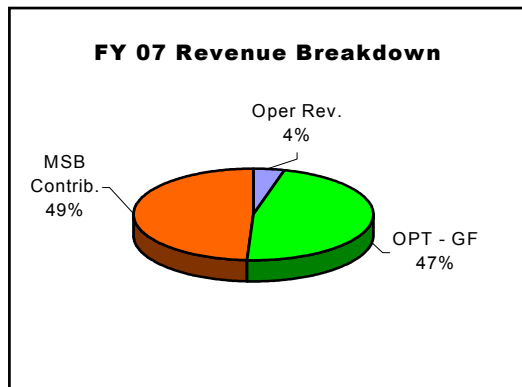
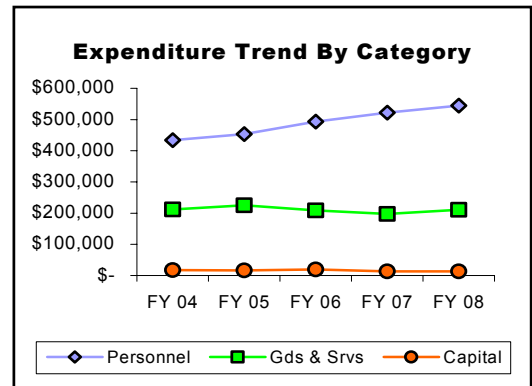
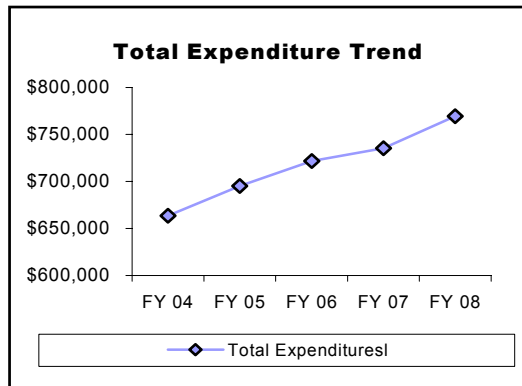
Previous Year's Accomplishments

- Continued training staff on library automation system, reader's advisory skills; reference materials and databases; supervisory skills; computer skills and technical library skills through a variety of in-house trainings, self-paced correspondence courses and attendance at various training sessions.
- Expanded our services to remove the 3-item checkout limit on new books; increase the number of videos patrons may borrow from three to ten; extended the borrowing time on floor books from overnight to 7 days.
- Created and implemented adult programming including a "Computers for Absolute Beginners" class which is held bi-monthly; a drawing in February where patron's entered by turning in a book review; and a library trivia contest in April. This summer we will start an adult summer reading program.
- Continued to expand youth programs by bringing in, among others, Debbie Miller for an author/writer workshop, Alton Chung for Hawaiian story telling, and adding a 'Terrific Two Time' story hour to our existing youth programs.
- Started a Teen Advisory Board, the purpose of which is to create life-long library users and to encourage increased teen involvement with the library. The teen advisory board will give the Youth Services Librarian input on: creating a teen space within the library; making purchase suggestions for library materials; developing programs to appeal to all teens. Three goals have been identified to help support this purpose: 1) Provide a positive, enriching and safe place for teens; 2) Gather suggestions from the teens on what types of materials to purchase; 3) Develop a volunteer group to help with planning a summer reading program that will attract more teens to the library and to reading.
- Improved the library overdue notice procedure so that patrons receive a notice for items that have not been returned 40 days past the due date and a bill for items that have still not been returned 60 days past the due date. Previously, patrons only received a computer-generated notice overdue notice at 7 and 30 days past the due date. The 40 day notice states that the patron has 20 days to come in to the library and pay his or her fines. If the items have not been returned at the 60 day point, the patron is sent a letter listing all of the charges on his/her card, giving him/her 30 days to pay the bill before turned over to the City's collection agency.

Significant Budget Changes

The Library budget will be increased by approximately 2% in the upcoming fiscal year and 6.59% in the Fiscal Year 2008. The majority of increases will be in janitorial services, advertising, travel, staff development, and materials in the collection. Additionally, there is a significant decrease in the library automation cost. The library automation network is now shared among school libraries, as well as the Mat-Su Library Network libraries, effectively distributing the cost over more entities and reducing our share. This cut in the budget will have no negative influence on the level of service provided to library patrons. Although in the prior fiscal year, the Cities of Palmer and Wasilla and the Matanuska Susitna Borough completed a revised funding formula that was hoped to provide stability in funding for the City of Wasilla's library for the future, the Borough is not using the funding formula to determine their contribution this fiscal year; they are giving a block grant in the same amount as last year.

Library Cont.



Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Library Administration			\$ 143,731	\$ 146,388	\$ 152,695
Circulation & Reference			571,758	582,326	608,847
Special Programs			6,403	6,521	7,920
Total	\$ 663,472	\$ 695,315	\$ 721,892	\$ 735,235	\$ 769,462

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 340,541	\$ 345,351	\$ 351,158	\$ 368,877	\$ 381,402
Fringe Benefits	94,022	108,267	142,178	156,003	163,805
Support Goods & Services	211,563	225,447	209,356	197,355	211,255
Capital Outlay	17,346	6,250	6,200	-	-
Transfers to Other Funds	-	10,000	13,000	13,000	13,000
Total	\$ 663,472	\$ 695,315	\$ 721,892	\$ 735,235	\$ 769,462

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Fines & Fees	\$ 16,691	\$ 17,803	\$ 18,800	\$ 20,300	\$ 16,200
Intergovernmental Revenue	6,300	6,250	6,300	6,200	6,200
MSB Contribution	379,519	379,519	360,594	360,594	360,594
Miscellaneous Revenue	45	-	250	5,000	5,000
OPT - General Fund	272,388	292,915	327,577	343,141	381,468
Total	674,943	696,487	713,521	735,235	769,462

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Cultural & Recreation Srv Mgr	0.00	0.00	0.15	0.15	0.15
Library Director	1.00	1.00	1.00	1.00	1.00
Children's Librarian	1.00	1.00	1.00	1.00	1.00
Adult Services Librarian	1.00	1.00	1.00	1.00	1.00
IIL Coordinator	1.00	1.00	1.00	1.00	1.00
Library Aide	5.00	5.00	5.00	5.00	5.00
Library Intern	0.50	0.50	0.50	0.50	0.50
Total	9.50	9.50	9.65	9.65	9.65

DEPARTMENT BUDGET SUMMARY

Youth Court

Mission

The Mission of the Mat-Su Youth Court is to provide the Mat-Su Community with a diversion program for juvenile offenders, which promotes accountability, restorative justice, and education through early intervention.



Program

The Mat-Su Youth Court is a diversion program acting on authority from Palmer Youth Corrections and the Division of Juvenile Justice. Mat-Su Youth Court provides intervention services to assist the state in resolving criminal cases of juveniles who are typically first-time, minor offenders living in the Mat-Su Borough area. MSYC also offers criminal law training to middle and high school students in the Mat-Su Borough, allowing them to defend, prosecute, and judge their peers who have committed first-time, minor offenses. Student members are offered high school credit for their active participation in the program. Juvenile offenders do not receive a criminal record as a result of completing the Mat-Su Youth Court program.

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual F. Y. 2005	Estimate F. Y 2006	Proposed F. Y. 2007/2008
	Goal: To seek partnerships, funding and other assistance for youth court program.			
1.	Objective: Increase fundraising efforts year-round for the program. Measure: The number of fundraisers held throughout the fiscal year.	7	8	8
	Goal: To reduce juvenile crime to promote a positive image of Wasilla by diverting first-time offenders to the Mat-Su Youth Court program.			
1.	Objective: Keep recidivism rate of MSYC defendants at less than 10%. Measure: Track recidivism rate every six months, up to one year for every defendant.	7%	11%	7%/7%
	Goal: Provide quality justice-related education to students in the Mat-Su Valley so that they develop an understanding and respect for the law and its applications.			
1.	Objective: Recruit students in the Mat-Su Valley and train them to become active in the Mat-Su Youth Court. Measure: Number of students trained in a calendar year.	48	37	40/45

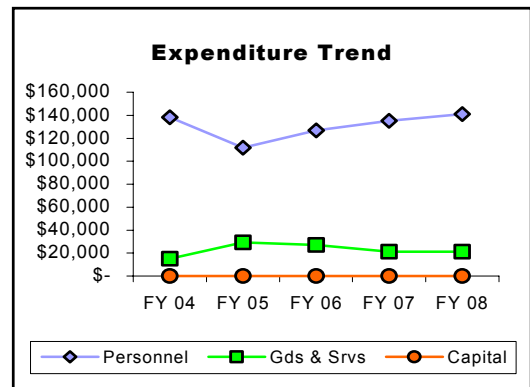
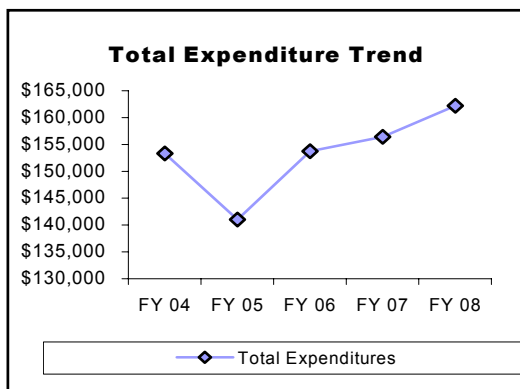
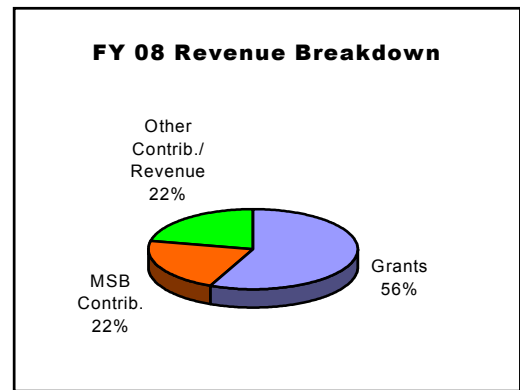
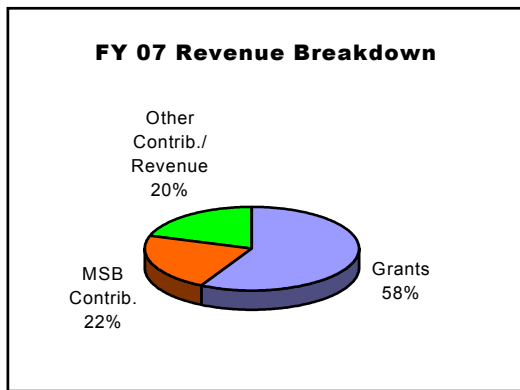
Youth Court Cont.

Significant Budget Changes

The only significant budget change for the program is the substantial increase cost in employee benefits. To offset these cost increases the position of secretary has not been replaced. The program is using temporary hours to supplement the program.

Previous Year's Accomplishments

- The number of cases completed through MSYC last year was 99.
- 48 students completed the criminal law training.
- The Parent Committee organized and assisted with seven fundraisers.



Youth Court Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Youth Court	153,315	141,012	153,733	156,416	162,227
Total	\$ 153,315	\$ 141,012	\$ 153,733	\$ 156,416	\$ 162,227

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ 95,446	\$ 78,442	\$ 88,511	\$ 88,278	\$ 91,119
Fringe Benefits	42,688	33,229	38,318	47,031	49,919
Support Goods & Services	15,181	29,341	26,904	21,107	21,189
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-
Total	153,315	141,012	153,733	156,416	162,227

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Intergovernmental Revenue	\$ 138,935	\$ 131,356	\$ 115,000	\$ 126,792	\$ 126,792
Fees	9,000	13,298	11,047	11,100	11,100
Interest Earnings	150	490	150	750	750
Contributions	11,227	27,704	34,543	20,000	23,000
Total	159,312	172,848	160,740	158,642	161,642

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Probation Officer	1.50	1.50	1.50	1.50	1.50
Secretary II	1.00	1.00	0.00	0.00	0.00
Total	2.50	2.50	1.50	1.50	1.50

DEPARTMENT BUDGET SUMMARY

Asset Forfeiture

Mission

To use the funds generated from this program to support community-policing activities, training and activities calculated to enhance future investigations and operations that may result in further seizures and forfeitures of profits and proceeds of illegal activities.

Program

This fund was setup to account for funds received from the United States Department of Justice for the police department's share of federally forfeited property. The primary purpose of the Justice Departments' Forfeiture program is Law Enforcement: to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the instrumentalities of crime. An ancillary purpose of the program is to enhance cooperation among federal, state, and local law enforcement agencies through the equitable sharing of federal forfeiture proceeds. The funds from the forfeiture program can be used to support community-policing activities, training and law enforcement operations calculated to result in further seizures and forfeitures.

Performance Goals, Objective and Measures

N/A

Significant Budget Changes

Funds from this program must be used to increase or supplement the resources of the receiving state or local law enforcement agency or any other ultimate recipient agencies. Shared resources will not be used to replace or supplant the resources of the City's police department. Thus anticipated receipts and expenditures are not budgeted in this fund. Funds are budgeted and spent as the Police Department receives them.

Previous Year's Accomplishments

N/A

Asset Forfeiture

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Asset Forfeiture	\$ -	\$ 7,435	\$ 6,181	\$ -	\$ -
Total	\$ -	\$ 7,435	\$ 6,181	\$ -	\$ -

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Forfeiture Expenditures	-	-	6,181	-	-
Total	\$ -	\$ -	\$ 6,181	\$ -	\$ -

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Intergovernmental	\$ -	\$ 4,865	\$ -	\$ -	\$ -
Interest Earnings	-	-	100	100	100
Total	\$ -	\$ 4,865	\$ 100	\$ 100	\$ 100

Personnel (Full-time Equivalents)

N/A

DEPARTMENT BUDGET SUMMARY

Technology Replacement Fund

Mission

To accumulate monies for the replacement of technology equipment at the most competitive price possible.

Program

This fund was setup as a mechanism for the City of Wasilla to accumulate the money needed to replace its technology equipment such as network servers, personal computers and other technology related equipment. Each department pays annually into the fund an amount based on the number of personal computers and network servers they have. Replacement equipment is purchased according to the applicable replacement schedule for that type of equipment. Fund balance in the fund will fluctuate from year to year according the replacement schedules.

Performance Goals, Objectives and Measures

N/A

Significant Budget Changes

It is projected that the departments will transfer in to this fund approximately \$115,500 in FY 07 and FY 08 based on \$500 per personal computer and \$2,500 per network server. The MIS department is projecting that the City of Wasilla will replace 4 servers, 33 personal computers and 11 printers in FY 07 and 5 servers, 33 personal computers and 11 printers in FY 08.

Previous Year's Accomplishments

- Completed inventory of computer equipment.
- Implemented a technology replacement mechanism for replacement of computer equipment.

Technology Replacement Fund

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Technology Replacement	\$ 23,723	\$ 25,568	\$ 38,000	\$ 89,769	\$ 97,769
Total	\$ 23,723	\$ 25,568	\$ 38,000	\$ 89,769	\$ 97,769

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Small Tools & Equipment	23,723	25,568	38,000	67,769	67,769
Capital Equipment	-	-	-	22,000	30,000
Total	\$ 23,723	\$ 25,568	\$ 38,000	\$ 89,769	\$ 97,769

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Transfer of Funds	\$ 45,500	\$ 94,000	\$ 102,500	\$ 115,500	\$ 115,500
Interest Earnings	14	1,167	400	3,500	3,500
Total	\$ 45,514	\$ 95,167	\$ 102,900	\$ 119,000	\$ 119,000

Personnel (Full-time Equivalents)

N/A

DEPARTMENT BUDGET SUMMARY

Capital Reserve Fund

Mission

To accumulate monies for the funding of Capital Projects.

Program

This fund was setup in accordance with Wasilla Municipal code (WMC) 5.04.025. Under WMC 5.04.25, the City Council is required annually to transfer excess undesignated General Fund's Fund Balance over 60 percent of the sum of general operating expenditures plus the budget amount of general obligation debt service to the Capital Reserve Fund. The monies are this fund will be used to fund capital improvements and other projects approved by Council.

Performance Goals, Objectives, and Measures

N/A

Significant Budget Changes

The council has used \$380,000 of capital projects out of the fund in FY 06. The City will have approximately \$280,060 of fund balance at the end of Fiscal Year 06 to fund capital needs in FY 07. The City is planning to transfer \$300,000 over to the Capital Project Fund to fund FY 07 capital infrastructure projects.

Previous Year's Accomplishments

- Funded an estimated \$380,000 of water projects out of this fund.

Capital Reserve Fund Cont.

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Capital Reserve	\$ 150,000	\$ 625,000	\$ 380,000	\$ 300,000	\$ -
Total	\$ 150,000	\$ 625,000	\$ 380,000	\$ 300,000	\$ -

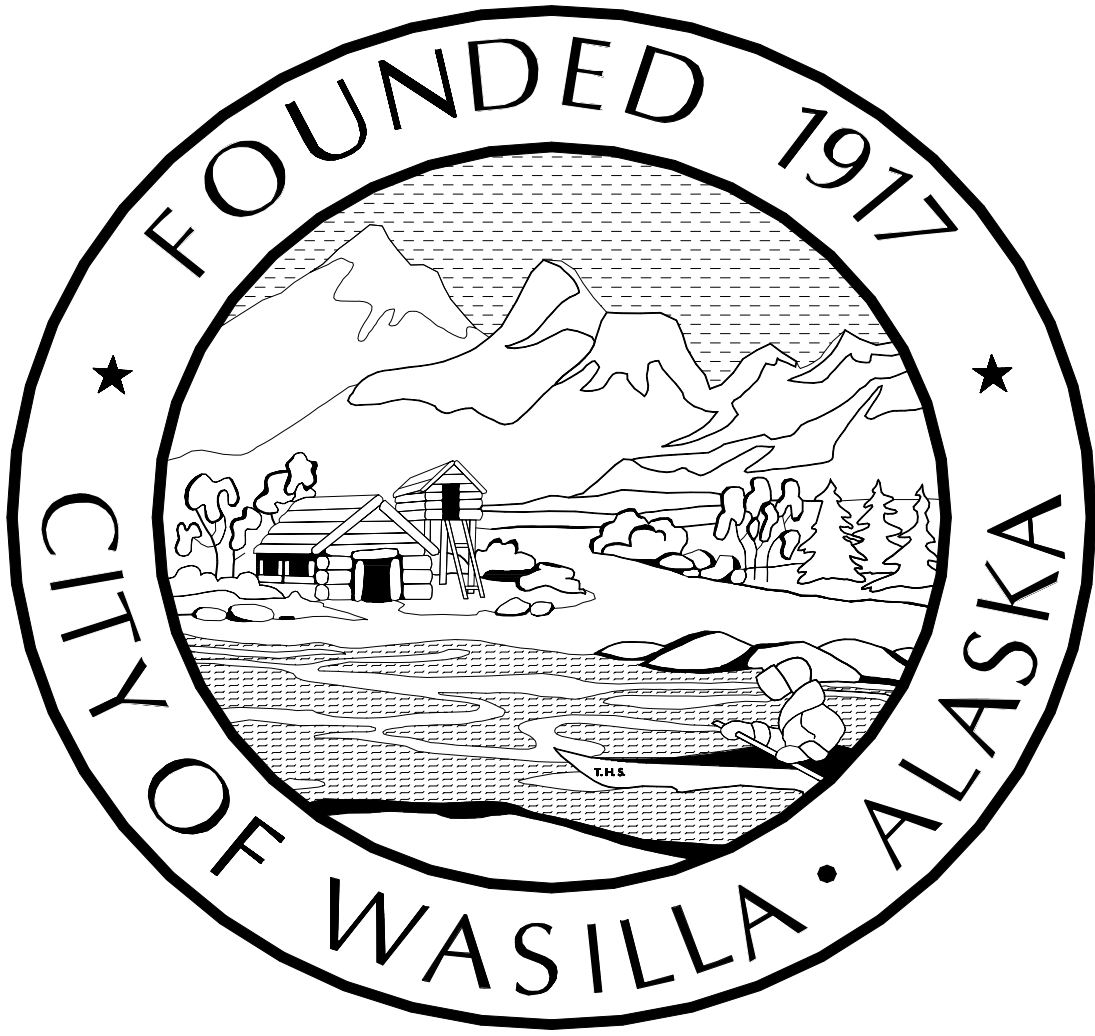
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Transfers to Capital Funds	150,000	625,000	380,000	300,000	-
Total	\$ 150,000	\$ 625,000	\$ 380,000	\$ 300,000	\$ -

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Transfers From Other Funds	\$ 224	\$ 864,359	\$ 386,276	\$ 37,524	\$ -
Interest Earnings		3,568	500	3,500	1,200
Total	\$ 224	\$ 867,927	\$ 386,776	\$ 41,024	\$ 1,200

Personnel (Full-time Equivalents)

N/A



ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Utility

This fund was setup to account for the revenues and expenses to provide water and sewer services to the residents of the City. All activities necessary to provide water and sewer services are accounted for in this fund, including but not limited to, administration, operations, maintenance, financing and related debt service, billing and collection.

Airport

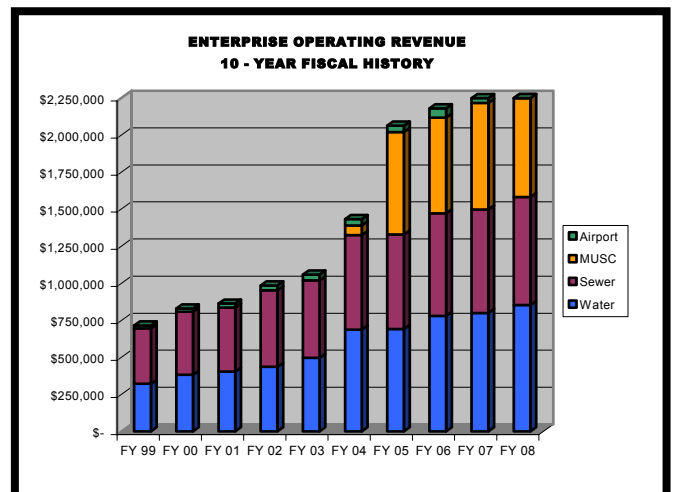
This fund accounts for the activities of the Wasilla Municipal Airport. All activities necessary for the operation of the Airport are accounted for in this fund, including but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

Multi-Use Sports Complex

This fund accounts for the activities of the Wasilla Multi-Use Sports Complex. All activities necessary for the operation of the Multi-Use Sports Complex are accounted for in this fund, including but not limited to, administration, operations, maintenance, and financing and related debt service.

Revenue Sources

Operating Revenue is comprised of user fees & charges for utility services, Multi-Use Sports Complex fees, airport tie-downs and lease fees. These user fees and charges make up \$2,285,625 (86%) in Fiscal Year (FY) 07 and \$2,442,499 (87%) in FY 08 of total revenues (does not include sales tax dedicated to debt service) and transfers in for the Enterprise Funds. Operating revenue for FY 2007 is projected to be approximately 4.6% higher than FY 2006 and operating revenue in FY 08 is projected to be 7% higher than FY 07. The projected increase in operating revenue is due mainly to increases in operating revenue from the Utility Fund and the Multi Use Sports Complex Fund due to the continued growth in customer base. Based on the growth trend in the utility operating revenue, the City of Wasilla will continue to generate sufficient funds to cover projected operating costs and continue to meet future debt service coverage covenants. No rate increase is projected in the foreseeable future.



ENTERPRISE FUNDS

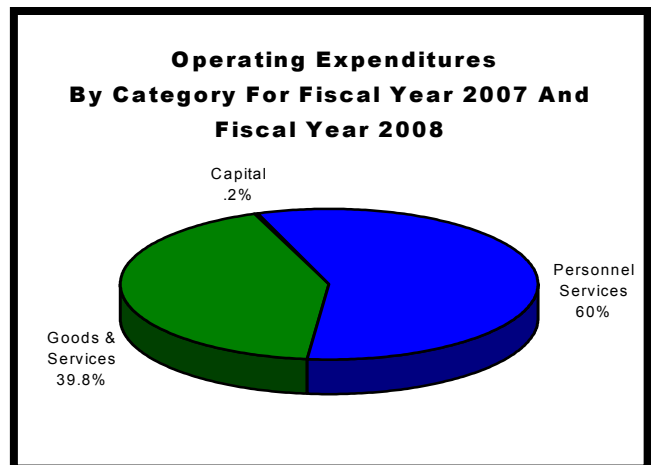
Non-Operating Revenue is comprised of interest earnings earned on unexpended funds in the Enterprise Funds and payments in lieu of assessments by customers connecting to the City's water and sewer system. Total non-operating revenue is projected to be \$154,007 in Fiscal Year (FY) 07 and \$172,500 in FY 08. It is projected that investment earnings in the future years will increase due to the fact that the City of Wasilla has altered its investment policy in order for the City to invest in investments with longer maturities.

Dedicated Sales Tax is based on a .5% sales tax passed by the citizens in FY 02 to be used for retiring the General Obligation Bond issued for the construction of the Multi-Use Sports Complex. The total dedicated sales tax revenue is projected to be \$2,354,221 in FY 07 and \$2,523,614 in FY 08. It is projected that the growth rate for this revenue source will be approximately 6% a year.

Operating Transfers consist of transfers from the General Operating Fund to cover any deficits between operating revenue and operating expenses in the Enterprise Funds and also to ensure that the City of Wasilla will not have a decrease in retained earnings in the Enterprise Funds in any fiscal year. The General Fund transfer for FY 07 is projected to be \$217,451 and \$191,343 in FY 08 to cover operating deficits in the Airport Fund and MUSC Fund. It is projected the City of Wasilla will be able to reduce the operating transfer from the General Fund in future years based on the City of Wasilla's goal of making the Enterprise Funds self-sufficient through cost cutting measures and by increasing operating revenue through increasing the lease lots available at the Wasilla Municipal Airport and increasing the customer base through new recreation programs at the Multi-use Sports Complex.

Expenditures

Operating expenditures for the enterprise funds are projected to be \$2,260,995 for FY 2007 and \$2,353,880 for FY 08 (does not include depreciation or transfers to other funds). Personnel cost including fringe benefits comprise the largest classification of operating expenditures. Personnel cost are approximately 60 percent of the operating budget (\$1,349,800) for FY 07 and will be 60% in FY 08 (\$1,407,416) for the enterprise funds. Goods and services needed for the operation of the enterprise funds are projected to be 40 percent of the operating budget for both fiscal years. Capital equipment purchases comprise less .2 percent of operating expenses (\$5,000) for both fiscal years. The majority of increases in operating cost are attribute to three factors: 1. Increasing personnel cost due to 15% increase in retirement contribution required by the state PERS system and 2. increasing employee benefit cost for Health Insurance coverage will be over 7%, and 3. projected 3.5 % merit increase for employees.



ENTERPRISE FUNDS

Fund Balance

Fund Balance for the Utilities and Airport fund will remain fairly constant from Fiscal Year (FY) 2006 through Fiscal Year 2008. User rates were set to cover operating expenses and debt service in the Utility Fund and Airport Fund. The Fund Balance in the Multi-Use Sports Complex Fund will increase by approximately \$582,681 in FY 07 and increase by an additional \$675,245 in FY 08. This increase is due to the increase in the projected difference between the dedicated sales tax and the debt service payment in FY 07 and FY 08. The MUSC Fund's fund balance is projected to increase over the next three fiscal years and then gradually decrease over the next 3 fiscal years based on the schedule debt service payments and the projected sales tax revenue.

Enterprise Fund Recap:

Fiscal Year 07:

	<u>UTILITIES</u>	<u>AIRPORT</u>	<u>MUSC</u>	<u>TOTAL</u>
ESTIMATED BEGINNING FUND BALANCE	\$ 1,751,500	\$ 169,551	\$ 1,793,341	\$ 3,714,392
REVENUES				
Operating Revenue	1,497,609	68,136	719,880	2,285,625
Non-Operating Revenue	104,191	3,000	46,816	154,007
Transfers In	-	76,384	141,067	217,451
Dedicated Sales Tax	-	-	2,354,221	2,354,221
Total Revenue	<u>1,601,800</u>	<u>147,520</u>	<u>3,261,984</u>	<u>5,011,304</u>
TOTAL AVAILABLE FUNDS	<u>\$ 3,353,300</u>	<u>\$ 317,071</u>	<u>\$ 5,055,325</u>	<u>\$ 8,725,696</u>
EXPENDITURES				
Operating Expenditures	\$ 1,249,028	\$ 147,520	\$ 864,447	\$ 2,260,995
Operating Transfer to Other Funds	28,000	-	6,500	34,500
Debt Service Payments	339,560	-	1,807,556	2,147,116
TOTAL USE OF FUNDS	<u>\$ 1,616,588</u>	<u>\$ 147,520</u>	<u>\$ 2,678,503</u>	<u>\$ 4,442,611</u>
ESTIMATED FUND BALANCE AVAILABLE 6/30/2007	<u>\$ 1,736,712</u>	<u>\$ 169,551</u>	<u>\$ 2,376,822</u>	<u>\$ 4,283,085</u>

Note: \$2,009,397 of MUSC Fund Balance dedicated to Retirement of MUSC GO Bond.

ENTERPRISE FUNDS

Fiscal Year 08

	UTILITIES	AIRPORT	MUSC	TOTAL
ESTIMATED BEGINNING FUND BALANCE	\$ 1,736,712	\$ 169,551	\$ 2,376,822	\$ 4,283,085
REVENUES				
Operating Revenue	1,582,506	72,443	787,500	2,442,449
Non-Operating Revenue	121,500	3,000	48,000	172,500
Transfers In	-	79,376	111,967	191,343
Dedicated Sales Tax	-	-	2,523,614	2,523,614
Total Revenue	<u>1,704,006</u>	<u>154,819</u>	<u>3,471,081</u>	<u>5,329,906</u>
TOTAL AVAILABLE FUNDS	<u>\$ 3,440,718</u>	<u>\$ 324,370</u>	<u>\$ 5,847,903</u>	<u>\$ 9,612,991</u>
EXPENDITURES				
Operating Expenditures	\$ 1,296,094	\$ 154,819	\$ 902,967	\$ 2,353,880
Operating Transfer to Other Funds	28,000	-	6,500	34,500
Debt Service Payments	333,557	-	1,886,369	2,219,926
TOTAL USE OF FUNDS	<u>\$ 1,657,651</u>	<u>\$ 154,819</u>	<u>\$ 2,795,836</u>	<u>\$ 4,608,306</u>
ESTIMATED FUND BALANCE AVAILABLE 6/30/2008	<u>\$ 1,783,067</u>	<u>\$ 169,551</u>	<u>\$ 3,052,067</u>	<u>\$ 5,004,685</u>

Note: \$2,646,642 of MUSC Fund Balance dedicated to Retirement of MUSC GO Bond.

*Does not include Capital Improvement expenditures and Fund Balance Reserved for Capital projects (reported in Capital Budget Section).

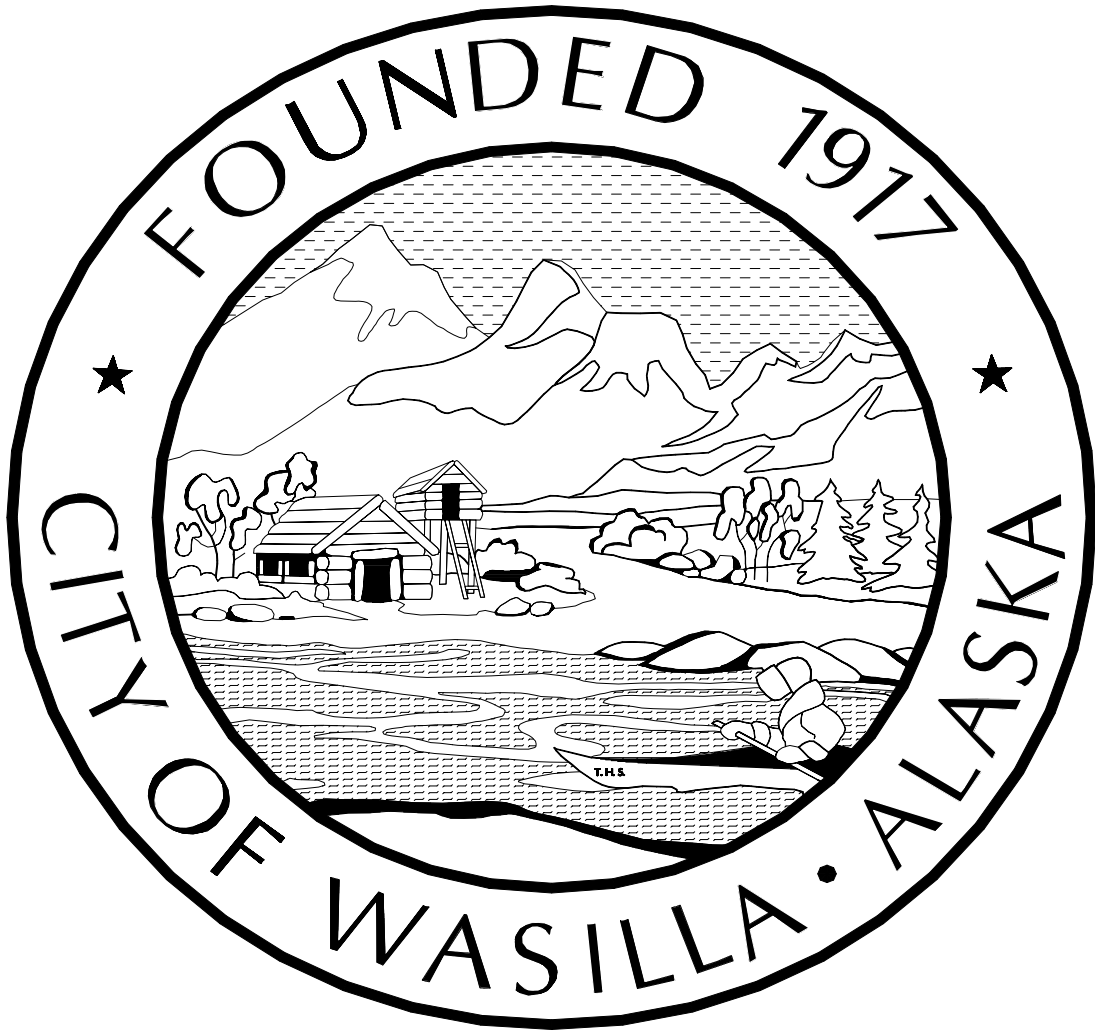
Debt Service Recap:

Fiscal Year 2007:

	Outstanding Balance 7/1/2006	Principal Additions	Principal Reductions	Outstanding Balance 6/30/2007	Interest Payments
Utilities - Loans & Special Assmts	4,089,917	-	239,197	3,850,720	100,363
MUSC GO Bonds	10,475,000	-	1,365,000	9,110,000	442,556
Totals	<u>\$ 14,564,917</u>	<u>\$ -</u>	<u>\$ 1,604,197</u>	<u>\$ 12,960,720</u>	<u>\$ 542,919</u>

Fiscal Year 2008:

	Outstanding Balance 7/1/2007	Principal Additions	Principal Reductions	Outstanding Balance 6/30/2008	Interest Payments
Utilities - Loans & Special Assmts	3,850,720	-	239,197	3,611,523	94,360
MUSC GO Bonds	9,110,000	-	1,495,000	7,615,000	391,369
Totals	<u>\$ 12,960,720</u>	<u>\$ -</u>	<u>\$ 1,734,197</u>	<u>\$ 11,226,523</u>	<u>\$ 485,729</u>



DEPARTMENT BUDGET SUMMARY

UTILITY FUND

Mission

Public Works' mission is to preserve and expand the city's infrastructure for the water and sewer systems and provide quality drinking water for the community.



Program

This fund was setup to account for the revenues and expenses to provide water and sewer services to the residents of the City. All activities necessary to provide water and sewer services are accounted for in this fund, including but not limited to, administration, operations, maintenance, financing and related debt service, construction projects and billing and collection.

Department Details

Water	FY 05	FY 06	Proposed FY 07/08
Total number of miles of main line	40.04	40.34	42.04/43.80
Total number of water service connections	836	841	875/936
Total number of water system inspections	5,050	6,000	6,250/6250
Number of miles of pipe checked for leaks	38.15	39.65	41.54/41.54
Sewer			
Number of miles of main line	19.38	19.60	19.65/19.65
Number of sewer service connections	561	590	615/640
Number of sewer system inspections	4,935	5,155	5,350/5350

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	Actual FY 05	Estimate FY 06	Proposed FY 07/08
1.	<p>Goal: To encourage new water and sewer connections by business and residential property owners by extending mainlines and expanding utility infrastructure.</p> <p>Objective: Insure continued expansion of utility through main line extensions and increased service connections.</p> <p>Measure: % increase expansion over previous year. % increase in connections.</p>	4.36% 4%	3.98% 4%	4.2%/4.2% 6.6%/7.0%
2.	<p>Objective: Ensure uninterrupted service to utility customers and the public.</p> <p>Measure: % planned inspections completed on well houses, main line valves, fire hydrants, tanks and wells.</p>	100%	100%	100%/100%
3.	<p>Objective: Maintain cost efficient and effective system by minimizing water loss.</p> <p>Measure: Minimize unmetered loss to 7.5%. % of planned leak detections completed.</p>	7.5% 100%	7.5% 100%	7.5%/7.5% 100%/100%

UTILITY FUND Cont.

#	Performance Goals, Objectives & Measures	Actual F. Y 2005	Estimate F. Y. 2006	Proposed F. Y. 2007/08
1.	<p>Goal: To ensure water system meets community and environmental requirements.</p> <p>Objective: Ensure 100% compliance with state and federal regulations.</p> <p>Measure: Percent of monitoring samples in full compliance. % increase over previous year.</p>	100% 4.2%	100% 3.0%	100%/100 3.6%/4.0%
2.	<p>Objective: Ensure uninterrupted service to utility customers and the public.</p> <p>Measures: The % planned inspections completed on Valve vaults, treatment plant, pump stations, service locates and tanks pumped.</p>	100%	100%	100%/100%
1.	<p>Goal: To ensure sewer system meets community and environmental requirements.</p> <p>Objective: Ensure 100% compliance with state and federal regulations.</p> <p>Measures: Per cent of monitoring samples in full compliance</p>	90%	100%	100%/100%
1.	<p>Goal: To ensure City's position as a leader in governance by implementing soft ware program to collect information and to provide staff with training.</p> <p>Objective: Train utility staff on use of HTE software.</p> <p>Measures: % utility staff trained on HTE Program.</p>	70%	100%	100%/100%

Significant Budget Changes

For Fiscal Year (FY) 2007/08, the utility fund is continuing to increase the number of connections to the system. The City is projecting a 5 percent increase in the customer base for FY 07 and a 7 percent increase in FY 08. Based on our continued growth trend in the city's customer base and the city's concentration on cost containment, the city staff is projecting that a rate increase will not be needed in the foreseeable future. The last rate increase was in FY 03.

Previous Year's Accomplishments

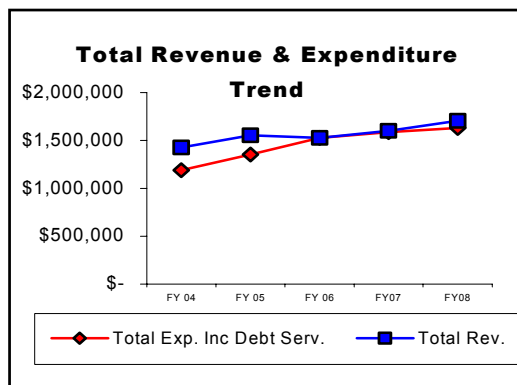
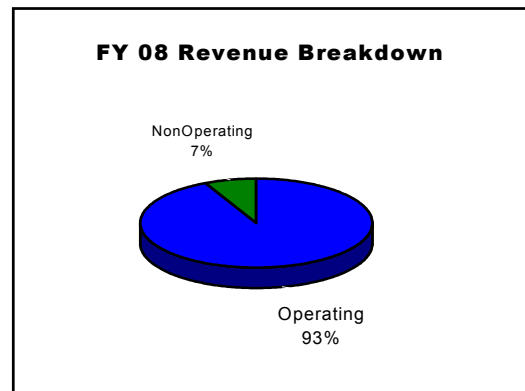
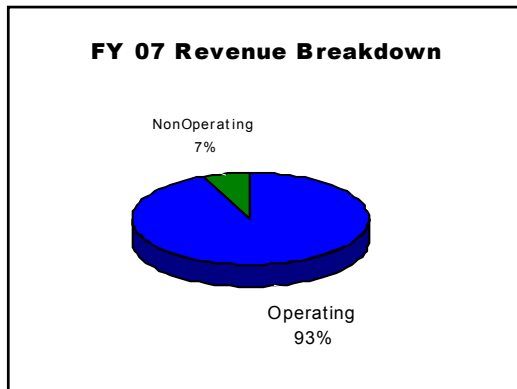
Water:

- Completed inspection and cleaning of all main line valves.
- Completed 1645 locate request.
- Completed reprogramming of computer at Richman Hills Booster and valve adjustments.
- Completed reconstruction of bulk water delivery system Spruce Ave.
- Yearly service on 265 fire hydrants.
- Completed security cameras for water reservoirs under home land security.
- Yearly inspection of service line valves.
- Completed piping of Mission Hill well house to allow for greater contact time for chlorine.

UTILITY FUND Cont.

Sewer:

- Pumped and cleaned 235 septic tanks
- Checked and inspected 61 main line valve vaults.
- Repaired 5 control boxes.
- Cleaned Lagoon #2.
- Replaced 3 failed septic tanks.
- Installed vault cleanouts of 5 tanks.
- Completed electrical wiring of 7500 square foot storage building. This will be a warm storage facility to house vehicles and equipment out of the weather that will reduce maintenance cost and improve winter response times to emergency repairs.
- Projection no rate increases for the FY 07 – FY 08 time period. Last rate increase was in FY 03.



UTILITY FUND Cont.

Statement Of Revenues, Expenses and Changes in Retained Earnings

	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
OPERATING REVENUE					
Water	\$ 688,170	\$ 746,164	# \$ 780,424	\$ 799,040	\$ 852,727
Sewer	637,493	639,400	690,807	698,569	729,779
Total Operating Revenue	\$ 1,325,663	\$ 1,385,564	\$ 1,471,231	\$ 1,497,609	\$ 1,582,506
EXPENDITURES					
General Administration					
Water	\$ 200,710	\$ 253,941	\$ 254,814	\$ 281,475	\$ 297,197
Sewer	191,958	266,764	280,678	304,631	319,344
Customer Accounting					
Water	36,732	26,590	30,110	32,050	32,936
Sewer	36,366	26,427	30,188	30,800	31,686
Plant O & M:					
Water	101,123	120,627	155,019	133,678	137,382
Sewer	141,727	166,149	164,204	193,753	198,869
Distribution System					
Water	131,418	142,563	129,891	138,552	141,176
Sewer	101,555	82,930	133,812	134,089	137,504
Total Expenditures	\$ 941,589	\$ 1,085,991	\$ 1,178,716	\$ 1,249,028	\$ 1,296,094
Total Operating Income	\$ 384,074	\$ 299,573	\$ 292,515	\$ 248,581	\$ 286,412
Add:					
Nonoperating Revenue	102,850	169,652	56,783	104,191	121,500
Transfers From Other Funds	-	-	-	-	-
Less:					
Transfer To Other Funds	57,500	3,000	28,000	28,000	28,000
NET GAIN (LOSS)	\$ 429,424	\$ 466,225	\$ 321,298	\$ 324,772	\$ 379,912
Payment of Debt Service	248,707	268,320	348,702	339,560	333,557
INCREASE (DECREASE) IN RETAINED EARNINGS	\$ 180,717	\$ 197,905	\$ (27,404)	\$ (14,788)	\$ 46,355

Debt Coverage Requirements:

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Net Revenue (not inc trnfs)	\$ 486,924	\$ 469,225	\$ 349,298	\$ 352,772	\$ 407,912
Total Debt Service - Loans	248,704	268,320	348,702	339,560	333,557
Net Coverage*	\$ 238,220	\$ 200,905	\$ 596	\$ 13,212	\$ 74,355

*Net Coverage must be greater than 0 to meet loan covenants (does not include Special Assessment revenue or debt).

UTILITY FUND Cont.

Personnel

BY POSITON	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PROPOSED FY 2008 BUDGET
Finance Clerk - Utility	1.00	1.00	1.00	1.00	1.00
Laboer	1.00	1.00	3.00	3.00	3.00
Water Technician I	1.00	1.00	1.00	1.00	1.00
Water Technician II	1.00	1.00	1.00	1.00	1.00
Waste Water Technician I	1.00	1.00	1.00	1.00	1.00
Waste Water Coll. Tech. II	1.00	1.00	1.00	1.00	1.00
Waste Water Treat. Tech. II	1.00	1.00	1.00	1.00	1.00
WW/Water Technician III	1.00	1.00	1.00	1.00	1.00
Total	8.00	8.00	10.00	10.00	10.00

Utility Fund Debt

Program

To finance and account for the payment of principal on all Utility Fund Enterprise debt. Funds to pay the principal come from appropriation of unreserved retained earnings in the Utility Enterprise Fund. Interest is paid through the Utility Enterprise operation budget.

Goal

To account for the accumulation of money for payment of principal related to debt for the Water Enterprise Fund.

Objectives for Fiscal Year 2007 & Fiscal Year 2008

- To meet all debt service requirements when due, thus avoiding any charges for penalties or interest.

Significant Budget changes

Total debt service payment for the Utility Funds will be \$339,560 in FY 07 and \$333,557 in FY 08. Total Principal reductions will be \$239,197 in both FY 07 and FY 08. Total interest payments will be \$100,363 in FY 07 and \$94,360 in FY 08. The City will have the net revenues to cover total cost of the debt service for both Fiscal Years in accordance with the City's loan covenants.

Previous Year's Accomplishments

N/A

Schedule Of Debt

Fiscal Year 07:

	Outstanding Balance 7/1/2006	Principal Additions	Principal Reductions	Outstanding Balance 6/30/2007	Interest Payments
Special Assessments - Broadview Sewer (Org. Note \$84,711 @ 4.55% Int)	32,956	-	8,471	24,485	1,499
ADEC Loan # 95031 - Sewer Main Impr. (Org. Note 301,066 @ 1.50 Int)	255,907	-	15,053	240,854	3,839
ADEC Loan # 95051 - Sewer Main Impr. (Org. Note 44,353 @ 1.50 Int)	39,917	-	2,218	37,699	599
ADEC Loan # 95021 - Water Main Impr. (Org. Note 708,684 @ 2.50 Int)	634,087	-	37,299	596,788	15,852
ADEC Loan # 95041 - Water Main Impr. (Org. Note \$39,049 @ 4.50 int)	35,145	-	1,952	33,193	1,582
ADEC Loan # 95061 - Bumpus Resv. (Org. Note 3,309,000 @ 2.50 Int)	2,978,100	-	165,450	2,812,650	74,148
Water Utility Note -KGB (Org Note 177,100 @ 2.5 Int.)	113,805	-	8,754	105,051	2,845
Totals	\$ 4,089,917	\$ -	\$ 239,197	\$ 3,850,720	\$ 100,363

Utility Fund Debt Cont.

Fiscal Year 2008:

	<u>Outstanding Balance 7/1/2007</u>	<u>Principal Additions</u>	<u>Principal Reductions</u>	<u>Outstanding Balance 6/30/2008</u>	<u>Interest Payments</u>
Special Assessments - Broadview Sewer (Org. Note \$84,711 @ 4.55% Int)	24,485	-	8,471	16,014	1,114
ADEC Loan # 95031 - Sewer Main Imp. (Org. Note 301,066 @ 1.50 Int)	240,854	-	15,053	225,801	3,613
ADEC Loan # 95051 - Sewer Main Imp. (Org. Note 44,353 @ 1.50 Int)	37,699	-	2,218	35,481	565
ADEC Loan # 95021 - Water Main Imp. (Org. Note 708,684 @ 2.50 Int)	596,788	-	37,299	559,489	14,920
ADEC Loan # 95041 - Water Main Imp. (Org. Note \$39,049 @ 4.50 int)	33,193	-	1,952	31,241	1,494
ADEC Loan # 95061 - Bumpus Resv. (Org. Note 3,309,000 @ 2.50 Int)	2,812,650	-	165,450	2,647,200	70,028
Water Utility Note -KGB (Org Note 177,100 @ 2.5 Int.)	105,051	-	8,754	96,297	2,626
Totals	<u>\$ 3,850,720</u>	<u>\$ -</u>	<u>\$ 239,197</u>	<u>\$ 3,611,523</u>	<u>\$ 94,360</u>

Utility Fund Debt

**CITY OF WASILLA
SUMMARY OF DEBT SERVICE PAYMENTS
TILL MATURITY**

<u>Fiscal Year</u>	<u>Sewer Loans</u>		<u>Water Loans</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
2009	25,742	5,001	213,455	83,355	327,553
2010	24,813	4,336	213,455	78,018	320,622
2011	17,271	3,711	213,455	72,682	307,119
2012	17,271	3,430	213,455	67,346	301,502
2013	17,271	3,148	213,455	62,010	295,884
2014	17,271	2,868	213,455	56,672	290,266
2015	17,271	2,586	213,455	51,336	284,648
2016	17,271	2,305	213,455	45,999	279,030
2017	17,271	2,024	213,455	40,664	273,414
2018	17,271	1,742	213,455	35,327	267,795
2019	17,271	1,462	213,458	29,991	262,182
2020	17,271	1,180	204,701	24,654	247,806
2021	17,271	899	204,701	19,537	242,408
2022	17,271	617	204,701	14,418	237,007
2023	17,271	336	204,701	9,302	231,610
2024	2,216	55	167,415	4,185	173,871
Total	<u>\$ 277,294</u>	<u>\$ 35,700</u>	<u>\$ 3,334,227</u>	<u>\$ 695,496</u>	<u>\$ 4,342,717</u>

DEPARTMENT BUDGET SUMMARY

Airport Fund

Goal

Public Works' mission is to preserve and expand the city's infrastructure for the Municipal Airport.

Program

This fund accounts for the activities of the Wasilla Municipal Airport. All activities necessary for the operation of the Airport are accounted for in this fund, including but not limited to, administration, operations, maintenance, financing and related debt service, construction projects and billing and collection.



Department Statistics

Airport	F. Y 05	Estimated F. Y 06	Proposed F. Y. 07/08
Number of aircraft based at Wasilla Airport	108	120	150/160
Length of Runway	3,700 ft.	3,700 ft.	3,700 ft.
Number of Lease Lots	9	17	19/21

Performance Goals, Objectives, and Measures

#	Performance Goals, Objectives & Measures	FY 05	Estimated FY 06	Proposed FY 07/08
	Goal: To coordinate Airport development with state and federal agencies to ensure compliance with FAA regulations. Objective:			
1.	Issue Notice To Airman (NOTAM) on runway conditions Measure: % NOTAMs issued within FAA timelines	100%	100%	100%/100%
	Goal: To expand the number of Airport tie-down spaces and construct turf landing strip during FY 07 and FY 08 Objective: Construct Additional Tie down area			
2.	Measure: Number of tie down spaces constructed	0	12	30/10
	Goal: To expand airport revenue by increasing the number of lease lots. Objective:			
3.	Design and build additional lease lots. Measure: # increase in lease space lots.	9	8	2/2

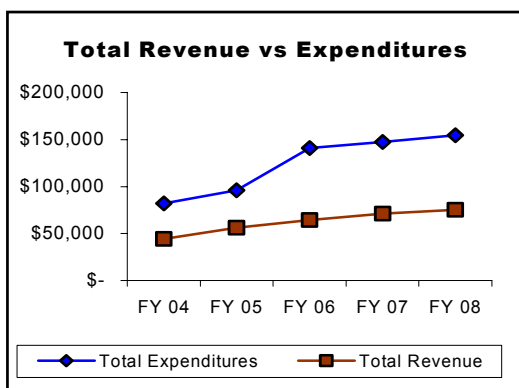
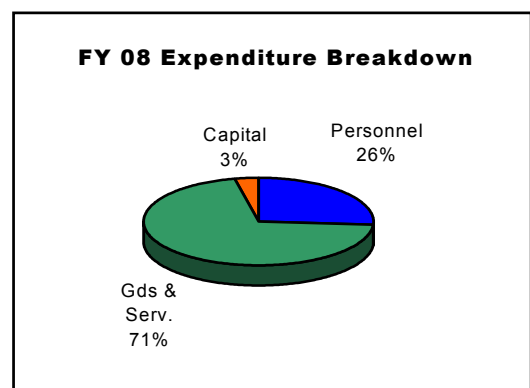
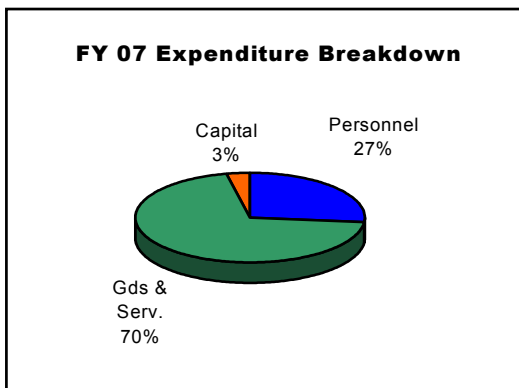
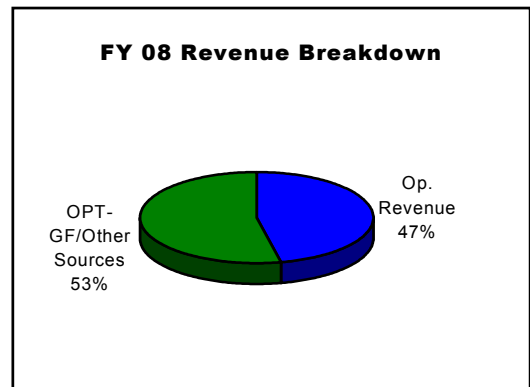
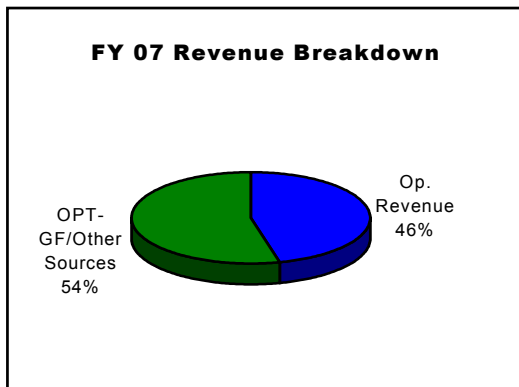
Significant Budget changes

Allocated more road technician time for maintaining airport runway.

Airport Fund Cont.

Previous Year's Accomplishments

- Private developers constructed two tee-hangars or multi-hagar buildings.
- Completed design of Phase 1C Apron Expansion.
- Added signs to improve access to airport businesses and facilities.
- Installed "Moose-Mat" innovative technology at two gates to prevent moose incursions.
- Improved automatic gate operators under cold-weather conditions.



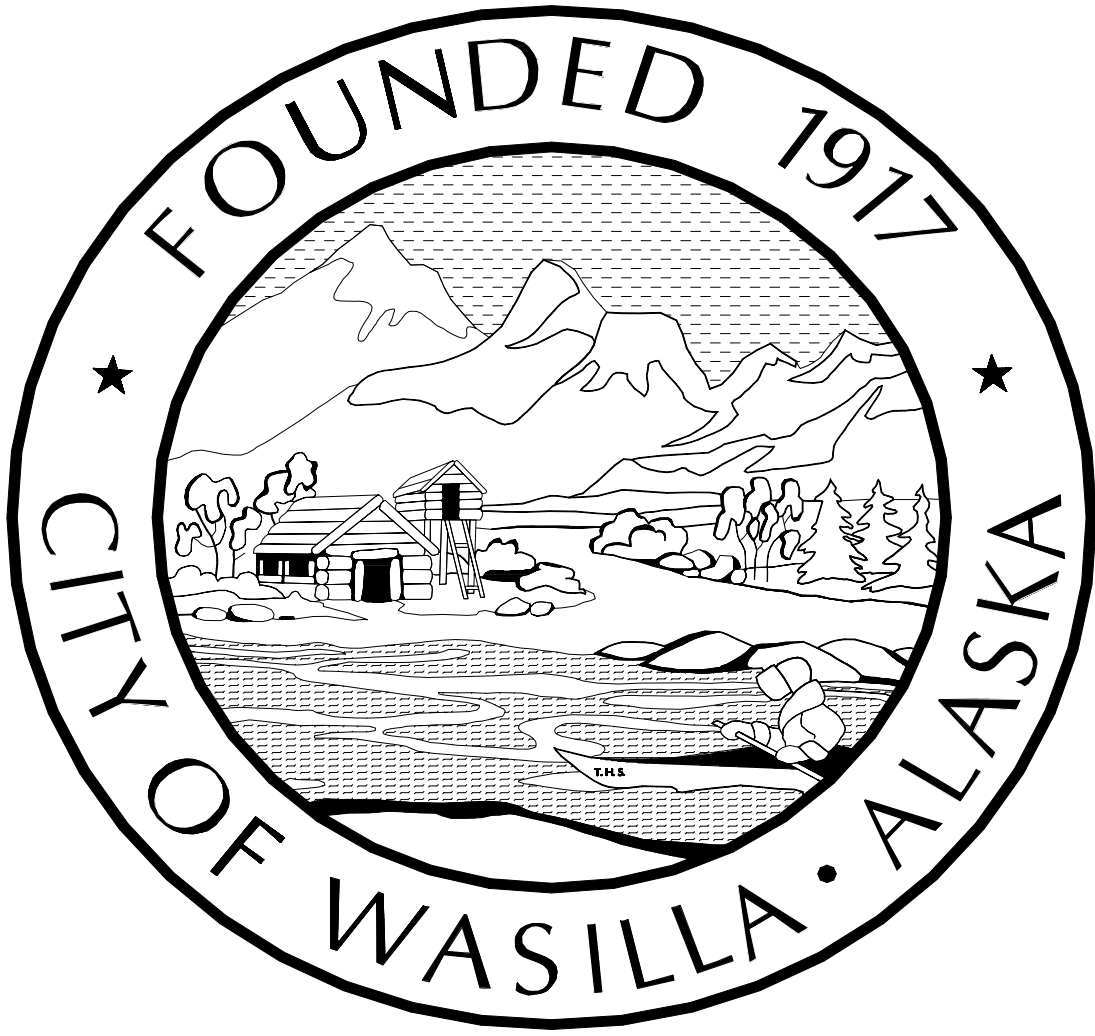
Airport Fund Cont.

Statement Of Revenues, Expenses and Changes in Retained Earnings

	<u>FY 2004 ACTUAL</u>	<u>FY 2005 ACTUAL</u>	<u>F.Y. 2006 BUDGET</u>	<u>PROPOSED FY 2007 BUDGET</u>	<u>PLANNED FY 2008 BUDGET</u>
OPERATING REVENUE	\$ 44,180	\$ 56,037	# \$ 62,000	\$ 68,136	\$ 72,443
EXPENDITURES					
General Admin:					
Personnel Services	\$ 13,039	\$ 26,935	\$ 28,018	\$ 29,378	\$ 29,946
Fringe Benefits	3,651	7,216	10,081	9,840	10,401
Goods & Services	54,399	56,947	97,870	103,302	109,472
Capital	5,000	5,000	5,000	5,000	5,000
Total Expenditures	<u>\$ 76,089</u>	<u>\$ 96,098</u>	<u>\$ 140,969</u>	<u>\$ 147,520</u>	<u>\$ 154,819</u>
OPERATING INCOME (LOSS)	(31,909)	(40,061)	(78,969)	(79,384)	(82,376)
Add:					
Nonoperating Revenue	33,221	247	500	3,000	3,000
General Fund Transfer	39,789	43,809	82,333	76,384	79,376
NET GAIN (LOSS)	<u><u>41,101</u></u>	<u><u>3,995</u></u>	<u><u>3,864</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Personnel (Full-time Equivalent)

*Note: A portion of Road Maintenance Department's personnel salary cost is allocated to this fund.



DEPARTMENT BUDGET SUMMARY

Multi-Use Sport Complex Fund

Mission

The Multi-Use Sports Complex mission is to provide and maintain a quality facility while generating revenues that meet or exceed operating expenses and provide a quality of life experience for all city and borough residents.



Program

The Multi-use Sports Complex is responsible for maintaining a quality facility that provides recreational opportunities for residents and non-residents of the City of Wasilla. The department's resources are dedicated to developing programs for all ages and to introducing the youth to sporting activities to provide a quality and healthy lifestyle.

Department Statistics

Multi-Use Sports Complex	F. Y 05	Estimated F. Y 06	Proposed F. Y. 07/08
Hours reserved for ice rink and turf court activities	2,025	2,100	2,500/2,600
Hours reserved for conference rooms	1,250	1,850	2,000/2,150
Number of large events (R.V. shows, Craft Fairs, etc.)	10	17	20/22
Number of persons attending events at the facility	150,000	190,000	200,000/210,000

Performance Goals, Objectives, and Measures

# Performance Goals, Objectives & Measures	Actual FY 05	Estimated FY 2006	Proposed FY 07/08
Goal: To encourage and promote recreation programs and activities to improve quality of life of youth and adults. Objective: 1. Provide opportunities to the public for reserving the facility for skating, soccer, and other active recreation events. Measure: # participants in skating, soccer, and other active events.	340	612	625/675
Goal: To ensure the ice rink and turf court is utilized during prime time hours from October 1 st through March 31st Objective: 1. Reserve 80% of the prime time hours from October through March. Measure: # of hours rented during prime time.	72%	85%	90%/95%
Goal: To promote use of the facility for large events such as sporting events, trade shows, regional conferences, and conventions. Objective: 1. Provide opportunities to the public for reserving the facility for non-skating and non-soccer events. Measure: # of days of non-skating and non-soccer events	1,540	1,800	1910/2015
Goal: To continue progress in making MUSC Enterprise Fund self-sufficient Objective: 1. Reduce operating transfer to complex Measure: Amount of operating transfer	20	24	27/30
	\$0	\$120,727	\$141,067/ \$111,967

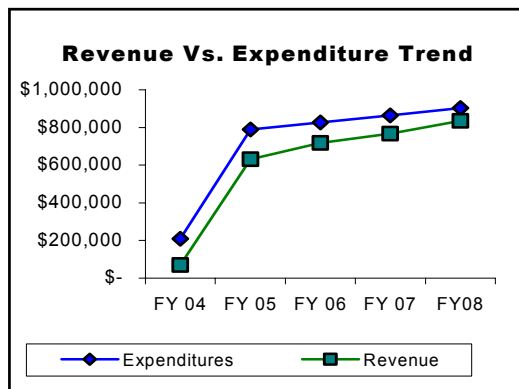
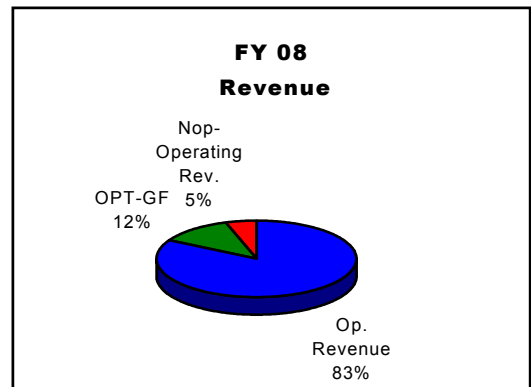
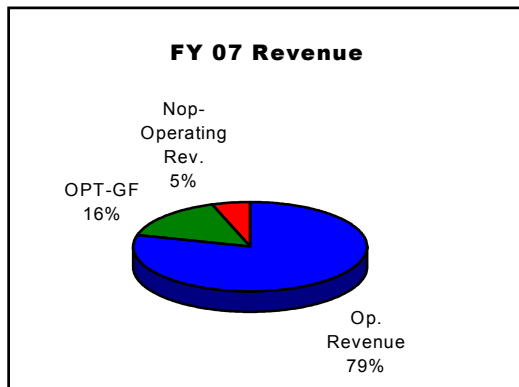
Multi-Use Sports Complex Cont.

Significant Budget changes

Added a half-time program coordinator position to assist in developing various in-house programs and events. The projected naming rights revenue has been placed on hold until a marquee sign can be placed at a strategic location to the Sports Complex. This sign will aid in attracting a corporate sponsor for the facility.

Previous Year's Accomplishments

- Hosted seven major events including Home Show, RV Show, Outdoor Adventure Show, Christmas Bazaar, State Wrestling Tournament, State Fire Fighters Conference, and Iron Dog Safety Check.
- Hosted the first annual Curtis C Menard High School Hockey Tournament.
- Signed a contract with the Wasilla Junior A Hockey Team making the Sports Complex its home facility.
- Hosted the Valley Health Fair, the Alaska Aces, three high school graduations, and a UAA college hockey game versus a University of Windsor.



Multi-Use Sports Complex Cont.

Statement Of Revenues, Expenses and Changes in Retained Earnings

	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
OPERATING REVENUE	\$ 63,348	\$ 576,555	\$ 647,500	\$ 719,880	\$ 787,500
EXPENDITURES					
General Admin:					
Personnel Services	\$ 103,381	\$ 307,018	\$ 322,216	\$ 354,112	\$ 365,743
Fringe Benefits	27,524	126,833	163,636	159,429	170,287
Goods & Services	78,770	355,443	340,875	350,906	366,937
Total Expenditures	\$ 209,675	\$ 789,294	\$ 826,727	\$ 864,447	\$ 902,967
TOTAL Operating Income (Loss)	\$ (146,327)	\$ (212,739)	\$ (179,227)	\$ (144,567)	\$ (115,467)
Add:					
Nonoperating Revenue	6,630	54,612	70,000	46,816	48,000
General Fund Transfer	376,845	-	120,727	141,067	111,967
Transfers To Other Funds	-	-	1,500	6,500	6,500
NET GAIN (LOSS)	237,148	(158,127)	10,000	36,816	38,000
Other Sources/Uses					
Dedicated Sales Tax	1,880,477	1,973,750	2,178,000	2,354,221	2,523,614
GO Bond Interest Payment	553,119	522,519	485,956	442,556	391,369
GO Bond Principal Payment	1,020,000	1,125,000	1,240,000	1,365,000	1,495,000
	307,358	326,231	452,044	546,665	637,245
INCREASE (DECREASE) IN RETAINED EARNINGS	544,506	168,104	462,044	583,481	675,245

Personnel (Full-time Equivalent)

BY POSITON	F.Y 2004 ACTUAL	F.Y. 2005 ACTUAL	F.Y. 2006 BUDGET	PROPOSED F.Y. 2007 BUDGET	PLANNED F.Y. 2008 BUDGET
Cultural & Rec. Manager	0.75	0.75	0.60	0.60	0.60
Admin Secretary	1.00	1.00	1.00	1.00	1.00
Building Supervisor	2.00	2.00	2.00	2.00	2.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Building Support Worker	2.75	2.75	3.23	3.69	3.69
Concession Wkr II	0.75	0.75	0.50	0.50	0.50
Concession Wkr I/Cashier	2.40	2.40	2.16	2.16	2.16
Recreation Coordinator	0.00	0.00	0.50	0.50	0.50
Total	10.65	10.65	10.99	11.45	11.45

Multi-Use Sports Complex Fund Debt (MUSC)

Program

To finance and account for the payment of principal on all MUSC Fund Enterprise debt. Funds to pay the principal come from a ½ percent dedicated sales tax and from reserved retained earnings from.

Goal

To account for the accumulation of money for payment of principal and interest related to GO debt used to build the Multi-Use Sports Complex.

Objectives for Fiscal Year 2007 & Fiscal Year 2008

- To meet all debt service requirements when due, thus avoiding any charges for penalties or interest.

Significant Budget changes

In Fiscal year 2002, the City of Wasilla issued a 14.7 million dollar general obligation bond to finance the construction of the Multi-Sports Complex facility. At the same time the bond was issued, the voters implemented a ½ percent dedicated sales tax for retiring the GO Bond. The monies from the sales tax is first used to make the current year payment and any funds left over each year go into a reserved retained earnings to make payment of the bonds if the amount of the sales tax collected in a year is not enough to make the payment.

Previous Year's Accomplishments

N/A

Schedule Of Debt

Fiscal Year 2007:

	<u>Outstanding Balance 7/1/2006</u>	<u>Principal Additions</u>	<u>Principal Reductions</u>	<u>Outstanding Balance 6/30/2007</u>	<u>Interest Payment</u>
MUSC GO Bond (Org Bond 14,700,000 @ 3.0 to 4.5% Int.)	\$ 10,475,000	\$ -	\$ 1,365,000	\$ 9,110,000	\$ 442,556
Totals	<u>\$ 10,475,000</u>	<u>\$ -</u>	<u>\$ 1,365,000</u>	<u>\$ 9,110,000</u>	<u>\$ 442,556</u>

Fiscal Year 2008:

	<u>Outstanding Balance 7/1/2007</u>	<u>Principal Additions</u>	<u>Principal Reductions</u>	<u>Outstanding Balance 6/30/2008</u>	<u>Interest Payments</u>
MUSC GO Bond (Org Bond 14,700,000 @ 3.0 to 4.5% Int.)	\$ 9,110,000	\$ -	\$ 1,495,000	\$ 7,615,000	\$ 391,369
Totals	<u>\$ 9,110,000</u>	<u>\$ -</u>	<u>\$ 1,495,000</u>	<u>\$ 7,615,000</u>	<u>\$ 391,369</u>

Multi-Use Sports Complex Fund Debt (MUSC)

**CITY OF WASILLA
SUMMARY OF DEBT SERVICE PAYMENTS
TILL MATURITY**

Fiscal Year	Musc GO Bond		Total
	Principal	Interest	
2009	1,645,000	331,568	1,976,568
2010	1,805,000	261,656	2,066,656
2011	1,985,000	184,942	2,169,942
2012	2,180,000	98,100	2,278,100
Total	<u>\$ 7,615,000</u>	<u>\$ 876,266</u>	<u>\$ 8,491,266</u>

PERMANENT FUNDS

PERMANENT FUNDS

Permanent Funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

CEMETERY

This fund is a permanent fund. This fund was setup to account for cemetery funds received and related investment income. The Cemetery Fund sets aside proceeds from lot sales in perpetuity to generate investment income to help fund the operations, maintenance and capital improvements of the cemetery. Per WMC 13.24.050, interest earnings when available, will be transferred through an operating transfer to the general fund to be used for the maintenance and operation of the cemetery and for capital improvements construction in the cemetery.

FIDUCIARY FUND RECAP

	<u>FY 2007</u>	<u>FY 2008</u>
ESTIMATED BEGINNING BALANCES	\$ 179,505	\$ 189,505
REVENUES		
Intergovernmental	-	-
User Fees & Charges	10,000	10,000
Local Revenue	3,000	3,000
Transfer In	-	-
Total Revenue	<u>\$ 13,000</u>	<u>\$ 13,000</u>
TOTAL AVAILABLE FUNDS	\$ 192,505	\$ 202,505
EXPENDITURES		
General Government	\$ -	\$ -
Culture & Recreation	-	-
Public Safety	-	-
Transfers Out	3,000	3,000
TOTAL USE OF FUNDS	\$ 3,000	\$ 3,000
ESTIMATED FUNDS AVAILABLE 6/30/06	\$ 189,505	\$ 199,505

DEPARTMENT BUDGET SUMMARY

Cemetery

Mission

Our goals are to provide citizens with efficient access to cemetery records, to provide perpetual maintenance to insure that the grounds are acceptable for all of our visitors. We strive to provide a serene and beautiful setting that will benefit the entire community.

Program

The Wasilla Aurora Cemetery is located at Mile 1.1 Wasilla Fishhook Road. The property was deeded over to the city in 1980 from the Wasilla Cemetery Association. The cemetery currently has approximately 500 plots. The city has consistently made improvements to the cemetery since its acquisition. Per WMC 13.16.14, it is the intent of the city to sell all lots and to maintain the existing cemetery in perpetuity, with no further acquisitions of land. Funds from the sale of lots are deposited in an irreducible non-expendable trust accounting fund, the interest of which shall be used exclusively for the maintenance, operation of and capital improvements construction in the cemetery, with actual operations continuing in the general fund.

Performance Goals, Objectives, and Measures

N/A

Significant Budget changes

None

Cemetery Cont.

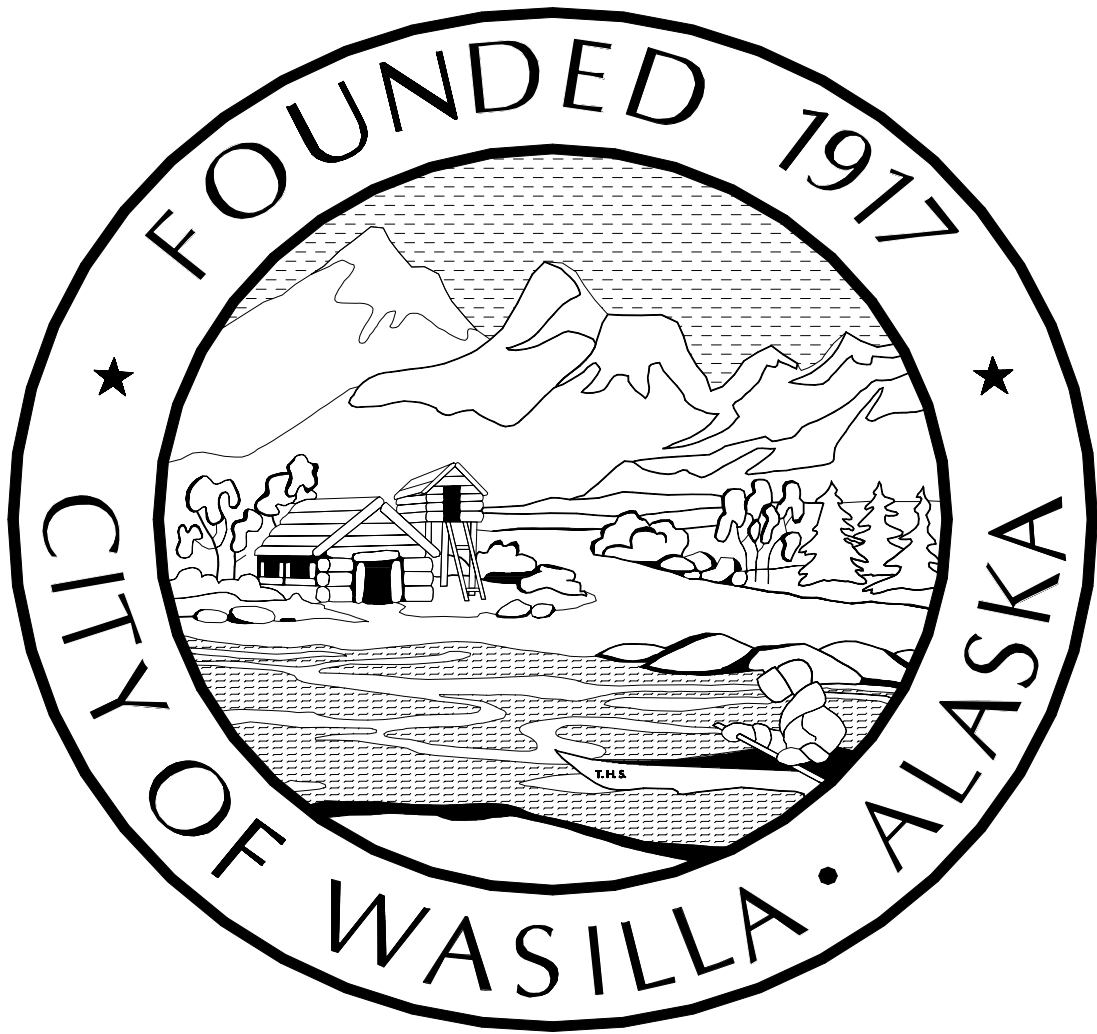
Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Cemetery	\$ 171	\$ 2,725	\$ 1,500	\$ 3,000	\$ 3,000
Total	\$ 171	\$ 2,725	\$ 1,500	\$ 3,000	\$ 3,000

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits	-	-	-	-	-
Support Goods & Services	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Transfers to Other Funds	171	2,725	1,500	3,000	3,000
Total	\$ 171	\$ 2,725	\$ 1,500	\$ 3,000	\$ 3,000

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Cemetery Lot Sales	\$ 16,800	\$ 18,800	\$ 15,000	\$ 10,000	\$ 10,000
Interest Earnings	171	2,725	1,500	3,000	3,000
Total	\$ 16,971	\$ 21,525	\$ 16,500	\$ 13,000	\$ 13,000



DEBT SERVICE FUNDS

DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for and the payment of general obligation and special assessment debt principal, interest and related cost for Local Improvement Districts. Debt incurred by the Enterprise Funds are backed by the revenue generated from the Enterprise Funds and are listed and summarized in the Enterprise Fund section of the operating budget.

Debt Administration

The City Of Wasilla has incurred rapid population growth over the past ten years. The population of the City of Wasilla has increased by over 50% and the population of the Matanuska-Susitna Borough has increased by over 35% in the past ten years. This rapid growth has challenge the City of Wasilla's ability to meet the demands of the residents of the City of Wasilla and the residents of the Matanuska-Susitna Borough to expand public facilities. In order to meet the challenge of expanding public facilities, the City of Wasilla has used three techniques to finance the City of Wasilla's Capital Improvement Program: pay-as-you-go financing, debt financing (issuance of general obligation bonds) and public-private financing (special assessment districts).

The necessity to incur debt in order to finance the Capital Improvement program carries with it the obligation to manage the debt program effectively. Base on this obligation, the City of Wasilla passed an ordinance adopting debt policies (WMC 5.02.040) in Fiscal Year 2002. The objective of the City of Wasilla debt policies is to maintain the City's ability to incur present and future debt at the best interest rates available in amounts needed to finance the Capital Improvement plan without adversely affecting the City's ability to finance essential city services.

Policy statements include:

- ❑ A five-year capital improvement budget will be developed and updated annually along with corresponding anticipated funding sources.
- ❑ The City will not fund current operations from the proceeds of borrowed funds.
- ❑ Capital projects financed through the issuance of bonded debt will be financed for a period not to exceed the useful life of the project.
- ❑ Target debt ratios will be annually calculated and included in the review of financial trends.
- ❑ Annual general obligation debt service should not exceed 20 percent of annual general fund revenue.
- ❑ The city will maintain good communications about its financial condition with bond and credit institutions.
- ❑ The city will avoid borrowing on tax anticipation and maintain an adequate fund balance.
- ❑ Pay-as you-go financing will be an integral part of each capital program.

The table below presents a summary of the City of Wasilla's outstanding debt (does not include debt from City-operated enterprises – See enterprise funds).

DEBT SERVICE FUNDS

FY 07 DEBT SERVICE SUMMARY:

	<u>Outstanding Balance 7/1/2006</u>	<u>Principal Additions</u>	<u>Principal Reductions</u>	<u>Outstanding Balance 6/30/2007</u>	<u>FY07 Interest</u>
General Obligation Debt*	\$ 4,130,000	\$ -	\$ 235,000	\$ 3,895,000	\$ 198,810
Sewer Special Assmt Debt	95,800	-	3,775	92,025	6,227
Water Special Assmnt Debt	42,000	-	3,954	38,046	2,741
Gas Special Assmt Debt	-	-	-	-	-
Paving Special Assmt Debt	210,508	-	89,404	121,104	29,749
Total	<u>\$ 4,478,308</u>	<u>\$ -</u>	<u>\$ 332,133</u>	<u>\$ 4,146,175</u>	<u>\$ 237,527</u>

* Does not include GO debt issued for Enterprise funds.

FY 08 DEBT SERVICE SUMMARY:

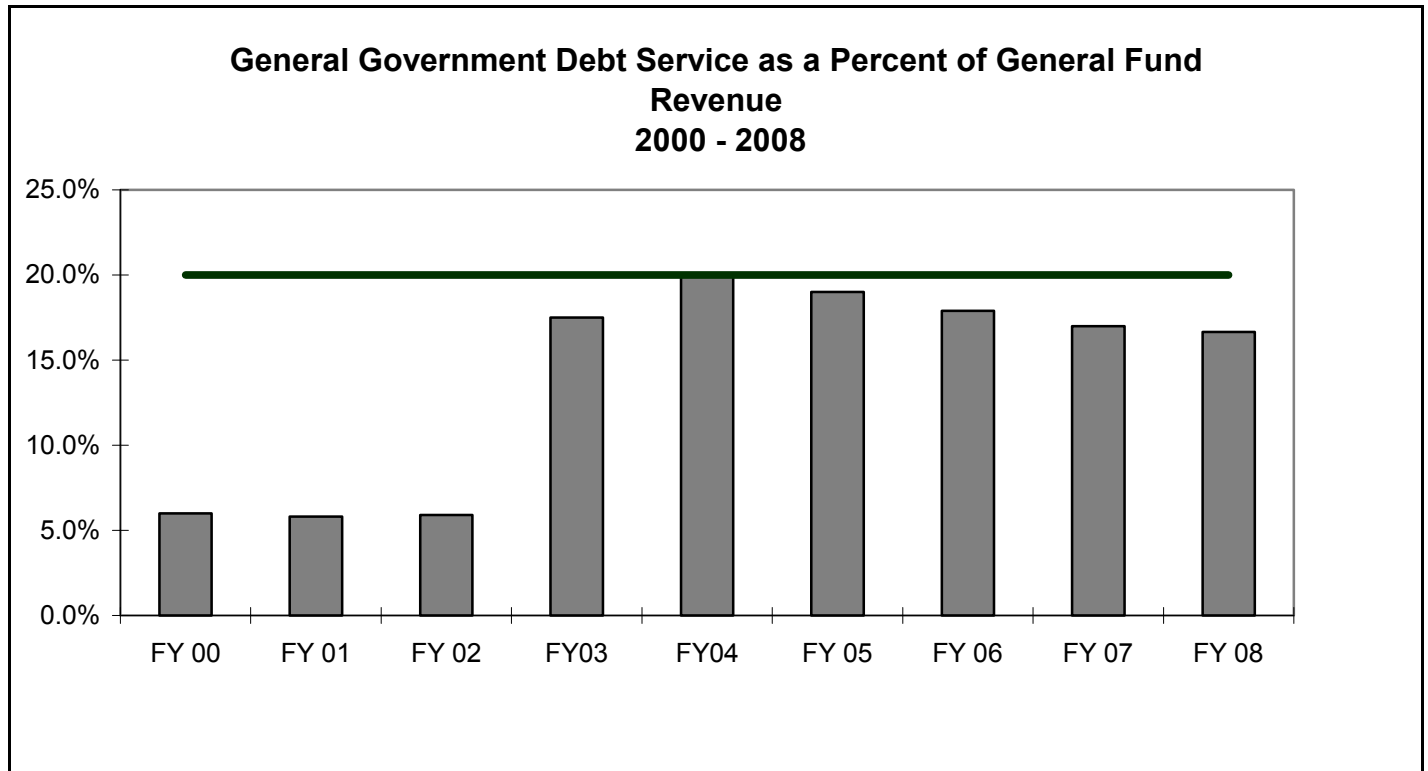
	<u>Outstanding Balance 7/1/2007</u>	<u>Principal Additions</u>	<u>Principal Reductions</u>	<u>Outstanding Balance 6/30/2008</u>	<u>FY 08 Interest</u>
General Obligation Debt*	\$ 3,895,000	\$ -	\$ 245,000	\$ 3,650,000	\$ 186,310
Sewer Special Assmt Debt	92,025	-	3,775	88,250	5,982
Water Special Assmnt Debt	22,700	-	3,954	18,746	2,741
Gas Special Assmt Debt	-	-	-	-	-
Paving Special Assmt Debt	136,450	-	60,899	75,551	17,378
Total	<u>\$ 4,146,175</u>	<u>\$ -</u>	<u>\$ 313,628</u>	<u>\$ 3,832,547</u>	<u>\$ 212,411</u>

* Does not include GO debt issued for Enterprise funds.

Legal Debt Margin

Under Alaska State Statutes and the City of Wasilla Municipal code, there is no legal debt limit. The amount of debt outstanding is determined by the residents of the City of Wasilla, and ultimately, by the market place. The City of Wasilla's new debt policy directs management to monitor direct City Debt. Management will evaluate general government annual debt service as a percent of General Fund Revenue. The target goal is that annual debt service will be less than 20 percent of General Fund Revenue (including the dedicated sales tax for retiring the MUSC GO Bond). Since the holders of the Special Assessment bonds have no claims against the City of Wasilla, except for the payments from the special assessments made for the improvements for which the special assessment bonds were issued, the special assessment debt is not included in the annual general debt service. The chart below shows how general government debt service including debt service on the MUSC GO Bond compares to General Fund Revenue (not including State Dispatch contract rev.) including the dedicated sales tax for retiring MUSC GO Bond from Fiscal Year 2000 through Fiscal Year 2008.

DEBT SERVICE FUNDS CONT.



The chart shows that the debt service as a percent of General Fund Revenue remained fairly constant from Fiscal Year 2000 through Fiscal Year 2002. In Fiscal Year 2003, there is a spike due to the issuance of the Multi-Sports Complex Bond for \$14,700,000 in Fiscal Year 2002. It is projected that over the next ten Fiscal Years, the percent of General Government debt service as a percent of General Fund Revenue will gradually be reduced due to projected growth the General Fund's Sales Tax Revenue as it did in FY 06.

Financial Assessment

Revenue Analysis

Revenue for debt service is generated from the following sources:

Local Sources of revenue consist interest earnings earned on monies held to retire general obligation and special assessment debt. The trend for this source of revenue is projected to be less as the interest rate paid to the City of Wasilla continues to be reduced.

Special Assessment revenue consist of special assessment installment payments against assessments assessed against their properties for improvements made by the City of Wasilla (Wasilla Municipal Code Chapter 5.20). This revenue also includes any interest or penalties assessed against the property owners for delinquency of assessment payments. It is projected that revenue from this source will remain fairly constant over the near future.

DEBT SERVICE FUNDS CONT.

General Fund Transfers consist of a transfer from the General Fund to the General Obligation Debt Service Fund to pay the debt service on the City's Street Paving Improvement General Obligation Bond. This transfer is based on the amount of funds need to pay the annual debt service.

Fund Balances

As seen in the Debt Service Recap and Fund Estimates table, the fund balance in the debt service funds is healthy. Also, the City of Wasilla Municipal Code requires the City of Wasilla to maintain an unreserved fund balance of 50% to 60% of budgeted General Fund expenditures and general obligation debt service. Based on the Fund Balances in the Debt Service Funds and the Unreserved Fund Balance in the Operating Fund, the City is in a healthy financial position, with a sufficient cushion to adequately address potential fiscal emergencies or and economic downturn and to ensure that the City of Wasilla will always be able to meet ongoing debt service.

DEBT SERVICE RECAP AND FUND ESTIMATES

FY 07 FUND BALANCE

	GENERAL OBLIGATION	SEWER	WATER	GAS	PAVING	BOND GUARANTEE	TOTAL
ESTIMATED BEGINNING BALANCES	\$ -	\$ 236,677	\$ 148,685	\$ 37,524	\$ 197,452	\$ 47,614	\$ 667,952
REVENUES							
Local	\$ -	\$ 300	\$ 2,850	\$ -	\$ 6,000	\$ 800	\$ 9,950
Special Assessment	-	10,000	12,500	-	60,000	-	82,500
General Fund Transfers	433,810	-	-	-	-	-	433,810
Total Revenue	433,810	10,300	15,350	-	66,000	800	526,260
TOTAL AVAILABLE FUNDS	\$ 433,810	\$ 246,977	\$ 164,035	\$ 37,524	\$ 263,452	\$ 48,414	\$ 1,194,212
EXPENDITURES							
Debt Service	\$ 433,810	\$ 10,002	\$ 6,695	\$ -	\$ 119,153	\$ -	\$ 569,660
Transfers	-	-	17,776	37,524	-	-	55,300
TOTAL USE OF FUNDS	\$ 433,810	\$ 10,002	\$ 24,471	\$ 37,524	\$ 119,153	\$ -	\$ 624,960
ESTIMATED FUNDS AVAILABLE 6/30/02	\$ -	\$ 236,975	\$ 139,564	\$ -	\$ 144,299	\$ 48,414	\$ 569,252

FY 08 FUND BALANCE

	GENERAL OBLIGATION	SEWER	WATER	PAVING	BOND GUARANTEE	TOTAL
ESTIMATED BEGINNING BALANCES	\$ -	\$ 236,975	\$ 139,564	\$ 144,299	\$ 48,414	\$ 569,252
REVENUES						
Local	\$ -	\$ 300	\$ 2,850	\$ 6,000	\$ 900	\$ 10,050
Special Assessment	-	10,000	12,500	60,000	-	82,500
General Fund Transfers	431,310	-	-	-	-	431,310
Total Revenue	431,310	10,300	15,350	66,000	900	523,860
TOTAL AVAILABLE FUNDS	\$ 431,310	\$ 247,275	\$ 154,914	\$ 210,299	\$ 49,314	\$ 1,093,112
EXPENDITURES						
Debt Service	\$ 431,310	\$ 9,757	\$ 6,455	\$ 78,277	\$ -	\$ 525,799
Transfers	-	-	17,776	-	-	17,776
TOTAL USE OF FUNDS	\$ 431,310	\$ 9,757	\$ 24,231	\$ 78,277	\$ -	\$ 543,575
ESTIMATED FUNDS AVAILABLE 6/30/02	\$ -	\$ 237,518	\$ 130,683	\$ 132,022	\$ 49,314	\$ 549,537

DEBT SERVICE FUNDS CONT.

Future Debt Planning

Based on the City of Wasilla's five year Capital Plan, the City does not expect to incur a large amount of additional indebtedness for general government operations in the next five years. The City will complete most of the capital improvements for general government operation on a pay-as-you go basis through grant funding and transfers from the operating fund of excess revenue over expenditures (see Capital Budget section).

Conclusion

Council and management have set up debt policies to ensure that the City meets its debt payments in a timely manner. The policies also ensure that new debt will only be issued after careful consideration of a number of factors including, but not limited to, the long-term needs of the city, and the economic and demographic factors affecting the financial resources expected to repay the debt.

The City of Wasilla's financial health is very positive. This strong financial health in conjunction with the fact over 75% of the general obligation debt service is funded with a dedicated sales tax will ensure that the City of Wasilla will be able to meet all current and projected future debt service. These factors also ensure that the current level of general obligation debt will not affect the City of Wasilla's ability to fund current operations and operations into the foreseeable future.

DEBT SERVICE FUNDS CONT.

**CITY OF WASILLA
SUMMARY OF OUTSTANDING BOND ISSUES
AS OF JUNE 30, 2007**

<u>Issue</u>	<u>Purpose</u>	<u>Amount Issued</u>	<u>Estimated Maturity Date</u>	<u>Amount Outstanding 6/30/2006</u>	<u>Principal Reduction</u>	<u>Amount Outstanding 06/30/07</u>
General Obligation Debt:						
1998 Street Improvement	Pavement of Roads	5,500,000	10/01/18	4,130,000	235,000	3,895,000
Total General Obligation Debt		<u>5,500,000</u>		<u>4,130,000</u>	<u>235,000</u>	<u>3,895,000</u>
Special Assessment Debt:						
86W1	LID Water Bond	329,300	06/30/26	44,794	3,954	40,840
87S1	LID Sewer Bond	626,000	08/17/27	95,800	3,775	92,025
96P1-3	LID Paving Bond	287,200	11/24/08	42,000	19,300	22,700
98P2	LID Paving Bond	189,320	04/06/08	25,928	18,932	6,996
99P1	LID Paving Bond	17,400	06/28/06	-	-	-
99P2	LID Paving Bond	199,088	06/28/07	16,569	16,569	-
00P1	LID Paving Bond	117,689	03/01/10	38,382	11,769	26,613
00P2	LID Paving Bond	228,338	03/01/10	84,835	22,834	62,001
Total Special Assessment Debt		<u>1,994,335</u>		<u>348,308</u>	<u>97,133</u>	<u>251,175</u>
Total Debt Service Funds Debt		<u>7,494,335</u>		<u>4,478,308</u>	<u>332,133</u>	<u>4,146,175</u>

DEBT SERVICE FUNDS CONT.

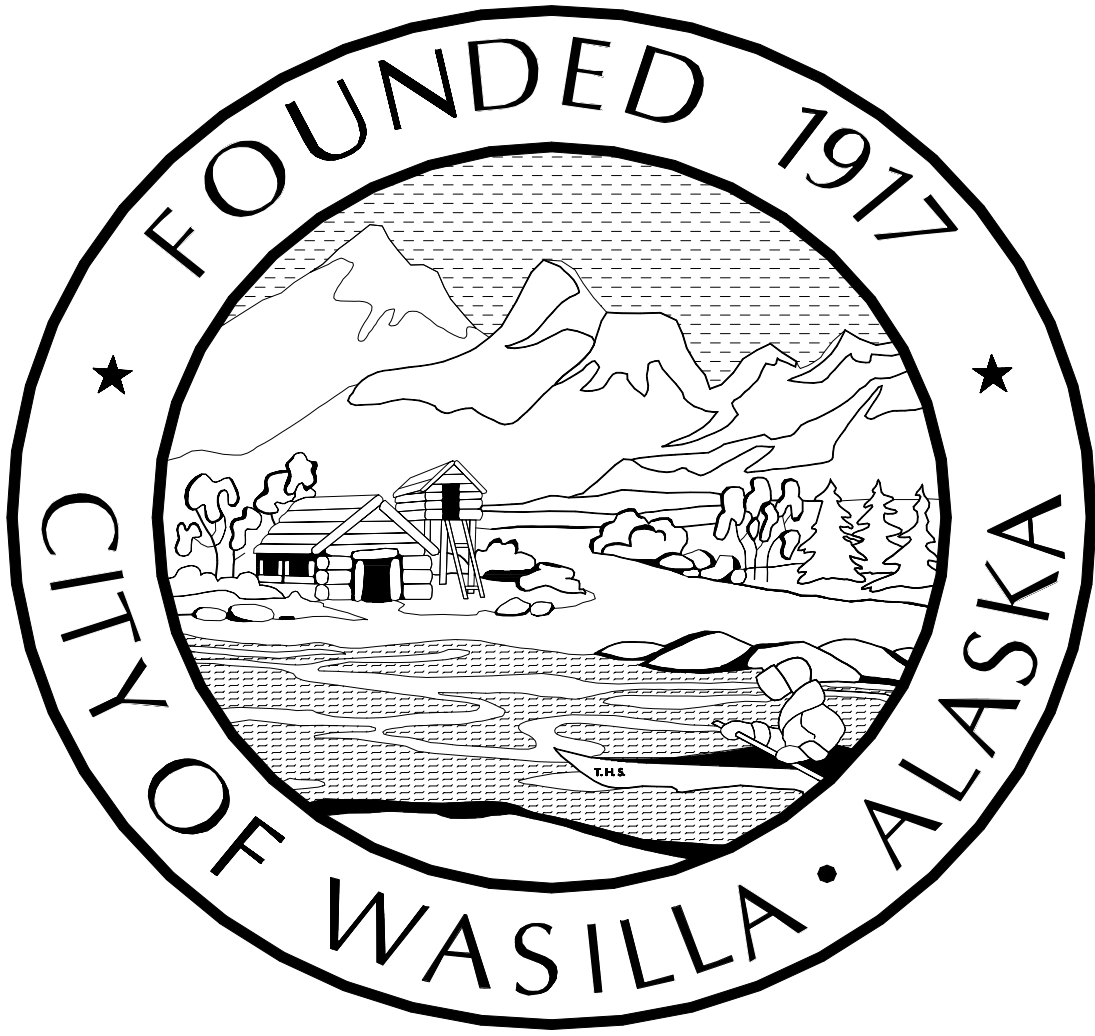
**CITY OF WASILLA
SUMMARY OF OUTSTANDING BOND ISSUES
AS OF JUNE 30, 2008**

Issue	Purpose	Amount Issued	Estimated Maturity Date	Amount Outstanding 6/30/2007	Principal Reduction	Amount Outstanding 06/30/08
General Obligation Debt:						
1998 Street Improvement	Pavement of Roads	5,500,000	10/01/18	3,895,000	245,000	3,650,000
Total General Obligation Debt		<u>5,500,000</u>		<u>3,895,000</u>	<u>245,000</u>	<u>3,650,000</u>
Special Assessment Debt:						
86W1	LID Water Bond	329,300	06/30/26	40,840	3,954	36,886
87S1	LID Sewer Bond	626,000	08/17/27	92,025	3,775	88,250
96P1-3	LID Paving Bond	287,200	11/24/08	22,700	19,300	3,400
98P2	LID Paving Bond	189,320	04/06/08	6,996	6,996	-
99P1	LID Paving Bond	17,400	06/28/06	-	-	-
99P2	LID Paving Bond	199,088	06/28/07	-	-	-
00P1	LID Paving Bond	117,689	03/01/10	26,613	11,769	14,844
00P2	LID Paving Bond	228,338	03/01/10	62,001	22,834	39,167
Total Special Assessment Debt		<u>1,994,335</u>		<u>251,175</u>	<u>68,628</u>	<u>182,547</u>
Total Debt Service Funds Debt		<u>7,494,335</u>		<u>4,146,175</u>	<u>313,628</u>	<u>3,832,547</u>

Debt Service Funds

**CITY OF WASILLA
SUMMARY OF DEBT SERVICE PAYMENTS
TILL MATURITY**

Fiscal Year	1998 Street GO Bond		Special Assment Bonds		Total
	Principal	Interest	Principal	Interest	
2009	260,000	182,500	46,100	10,035	498,635
2010	270,000	156,787	29,769	8,340	464,896
2011	285,000	148,200	10,354	6,987	450,541
2012	295,000	136,080	10,354	6,491	447,925
2013	310,000	127,000	10,354	5,843	453,197
2014	325,000	111,500	11,019	5,540	453,059
2015	345,000	95,250	3,900	4,199	448,349
2016	360,000	78,000	3,900	3,945	445,845
2017	380,000	60,000	3,900	3,692	447,592
2018	400,000	41,000	3,900	3,438	448,338
2019	420,000	21,000	4,900	3,185	449,085
2020	-	-	4,900	2,866	7,766
2021	-	-	4,900	2,548	7,448
2022	-	-	4,900	2,229	7,129
2023	-	-	4,900	1,911	6,811
2024	-	-	4,900	1,592	6,492
2025	-	-	4,900	1,274	6,174
2026	-	-	4,900	955	5,855
2027	-	-	4,900	637	5,537
2028	-	-	4,897	318	5,215
Total	\$ 3,650,000	\$ 1,157,317	\$ 182,547	\$ 76,025	\$ 5,065,889



DEPARTMENT BUDGET SUMMARY

General Obligation Debt Fund

Program

This fund was established to finance and account for the payment of interest and principal on all General Obligation debt. Funds to pay the interest and principal come from transfers from the General Fund and interest earned the General Obligation Debt Service fund balance.

Goal

This fund accounts for the accumulation of money for payment of principal, interest, and fiscal fees related to General Obligation Debt.

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

N/A

Previous Year's Accomplishments

N/A

General Obligation Debt

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
General Obligation Debt	\$ 438,026	\$ 436,348	\$ 434,810	\$ 433,310	\$ 431,310
Total	\$ 438,026	\$ 436,348	\$ 434,810	\$ 433,310	\$ 431,310

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	205,000	215,000	225,000	235,000	245,000
Bond Interest	233,026	221,348	209,810	198,310	186,310
Total	\$ 438,026	\$ 436,348	\$ 434,810	\$ 433,310	\$ 431,310

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	-	-	-	-	-
General Fund Transfer	438,026	436,347	434,810	433,810	431,310
Total	\$ 438,026	\$ 436,347	\$ 434,810	\$ 433,810	\$ 431,310

Personnel (Full-time Equivalents)

N/A

DEPARTMENT BUDGET SUMMARY

Sewer Special Assessment Funds

Mission

These funds account for the accumulation of money for payment of principal, interest, and fiscal fees related to bond debt for Sewer Special Assessment Districts.

Program

These funds were established to finance and account for the payment of interest and principal on all sewer special assessment debt. Funds to pay the interest and principal come from the accumulation of assessment revenue from the property owners in the assessment districts.

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

N/A

Previous Year's Accomplishments

N/A

Sewer Special Assessment Funds

Sewer Improvement Districts

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Sewer-83S1	\$ 10,738	\$ 10,493	\$ 10,247	\$ 10,002	\$ 9,757
Total	\$ 10,738	\$ 10,493	\$ 10,247	\$ 10,002	\$ 9,757

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	3,775	3,775	3,775	3,775	3,775
Bond Interest	6,963	6,718	6,472	6,227	5,982
Total	\$ 10,738	\$ 10,493	\$ 10,247	\$ 10,002	\$ 9,757

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 159	\$ 3,320	\$ 200	\$ 200	\$ 200
Special Assessment Rev.	21,653	15,464	10,000	10,000	10,000
Total	\$ 21,812	\$ 18,784	\$ 10,200	\$ 10,200	\$ 10,200

Sewer Special Assessment Funds

1988 Overlook Sewer District

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Sewer-86S1	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	\$ -	\$ -	\$ -	\$ -	\$ -
Bond Interest	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -

Summary Of Resources

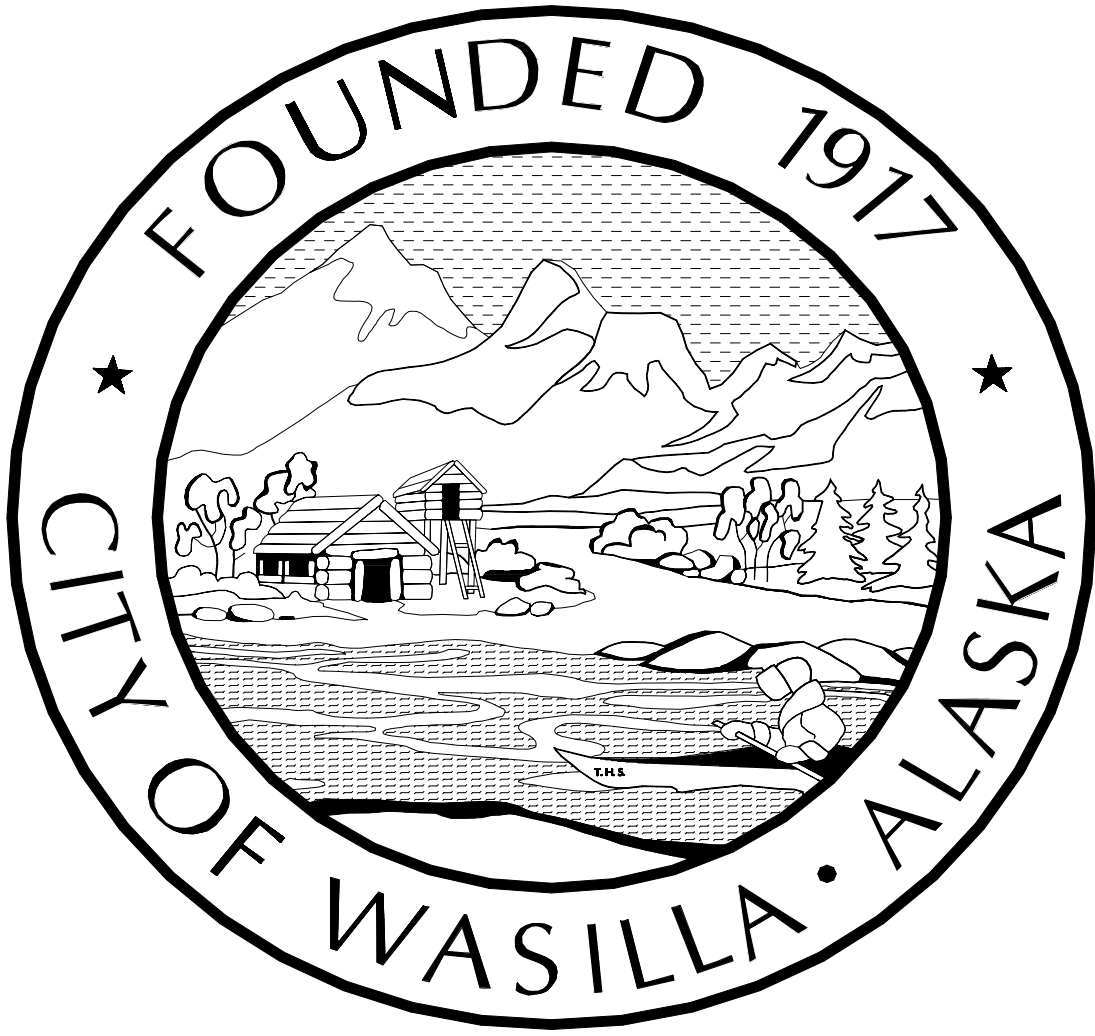
BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 33	\$ 608	\$ 100	\$ 100	\$ 100
SP Principal Revenue	-	-	-	-	-
SP Interest Revenue	-	-	-	-	-
Total	\$ 33	\$ 425	\$ 100	\$ 100	\$ 100

Personnel (Full-time Equivalents)

N/A

Performance Indicators

N/A



DEPARTMENT BUDGET SUMMARY

Water Special Assessment Funds

Mission

These funds account for the accumulation of money for payment of principal, interest, and fiscal fees related to bond debt for Water Special Assessment Districts.

Program

These funds were established to finance and account for the payment of interest and principal on all water special assessment debt. Funds to pay the interest and principal come from the accumulation of assessment revenue from the property owners in the assessment districts.

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

No new bond issues are projected for Fiscal Year 2006.

Previous Year's Accomplishments

N/A

Water Special Assessment Funds

Water 78-1

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Water 78-1	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776
Total	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	-	-	-	-	-
Operating Transfers	17,776	17,776	17,776	17,776	17,776
Total	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776	\$ 17,776

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 184	\$ 2,645	\$ 300	\$ 2,750	\$ 2,750
Special Assessment Rev.	30,298	13,843	10,000	10,000	10,000
Total	\$ 30,482	\$ 16,488	\$ 10,300	\$ 12,750	\$ 12,750

Water Special Assessment Funds

South Side Water

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
South Side Water LID	\$ 11,805	\$ 7,182	\$ 7,000	\$ 6,695	\$ 6,455
Total	\$ 11,805	\$ 7,182	\$ 7,000	\$ 6,695	\$ 6,455

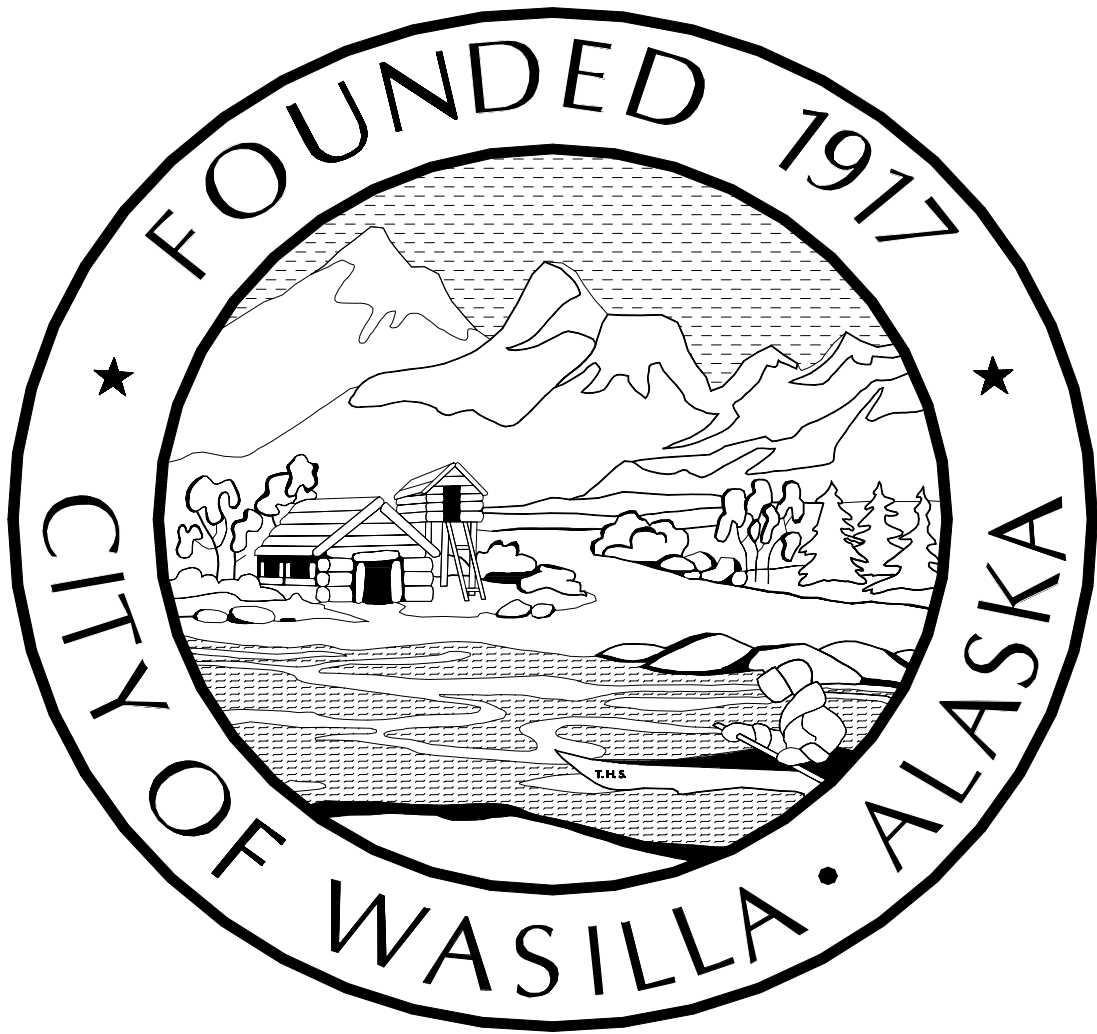
BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	3,954	3,954	3,954	3,954	3,954
Bond Interest	7,851	7,609	3,046	2,741	2,501
Total	\$ 11,805	\$ 11,563	\$ 7,000	\$ 6,695	\$ 6,455

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 93	\$ 82	\$ 100	\$ 100	\$ 100
Special Assessment Revenue	17,411	2,407	5,000	2,500	2,500
Total	\$ 17,504	\$ 2,489	\$ 5,100	\$ 2,600	\$ 2,600

Personnel (Full-time Equivalents)

N/A



DEPARTMENT BUDGET SUMMARY

Gas Special Assessment Fund

Mission

This fund accounts for the accumulation of money for payment of principal, interest, and fiscal fees related to bond debt for Gas Special Assessment Districts and to get the gas rebates to the property owners in a timely manner.

Program

This fund was established to finance and account for the payment of interest and principal on all gas special assessment debt and also to collect rebates from the natural gas provider and rebate the rebates to the property owners in the gas district (Free Main Allowances). Funds to pay the interest and principal come from the accumulation of assessment revenue from the property owners in the assessment districts and revenue for the rebates comes from the natural gas provider.

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

In FY 07, the transfer to the Capital Reserve Fund will close out the Fund.

Previous Year's Accomplishments

N/A

Gas Special Assessment Fund

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Gas LIDS	\$ 13,167	\$ -	\$ -	\$ 37,524	\$ -
Total	\$ 13,167	\$ -	\$ -	\$ 37,524	\$ -

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Free Main Allowances	13,167	-	-	-	-
Transfer	-	-	-	37,524	-
Total	\$ 13,167	\$ -	\$ -	\$ 37,524	\$ -

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 42	\$ 672	\$ 400	\$ -	\$ -
Free Main Allow. Reimb.	5,665	-	-	-	-
Total	\$ 5,707	\$ 672	\$ 400	\$ -	\$ -

Personnel (Full-time Equivalents)

N/A

Performance Indicators

N/A

DEPARTMENT BUDGET SUMMARY

Paving Special Assessment Fund

Mission

This fund accounts for the accumulation of money for payment of principal, interest, and fiscal fees related to bond debt for Paving Special Assessment Districts.

Program

This fund was established to finance and account for the payment of interest and principal on all paving special assessment debt. Funds to pay the interest and principal come from the accumulation of assessment revenue from the property owners in the assessment districts.

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

N/A

Previous Year's Accomplishments

N/A

Paving Special Assessment Fund

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Paving LID's	\$ 349,836	\$ 316,999	\$ 121,333	\$ 119,153	\$ 78,227
Total	\$ 349,836	\$ 316,999	\$ 121,333	\$ 119,153	\$ 78,227

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	301,875	284,828	104,005	89,404	60,899
Bond Interest	47,961	32,171	17,328	29,749	17,328
Total	\$ 349,836	\$ 316,999	\$ 121,333	\$ 119,153	\$ 78,227

Summary Of Resources

BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	\$ 377	\$ 5,130	\$ 5,000	\$ 6,000	\$ 6,000
Special Assessment Rev.	284,131	186,278	100,000	60,000	60,000
Total	\$ 284,508	\$ 191,408	\$ 105,000	\$ 66,000	\$ 66,000

Personnel (Full-time Equivalents)

N/A

Performance Indicators

N/A

DEPARTMENT BUDGET SUMMARY

Bond Guarantee Fund

Mission

This fund accounts for the accumulation of deposits to guarantee payment of Special Assessment Bonds.

Program

This fund was established to track deposits that back up or guarantee payment of Special Assessment bonds through the debt service funds. If property owners make insufficient payments to make the yearly bond payments, the Bond Guarantee Fund will make up the difference

Performance Goals, Objectives, Measures

N/A

Significant Budget changes

N/A

Previous Year's Accomplishments

N/A

Bond Guarantee Fund

Summary Of Expenditures

BY PROGRAM	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Guarantee	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -

BY CATEGORY	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Bond Principal	-	-	-	-	-
Bond Interest	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -

Summary Of Resources

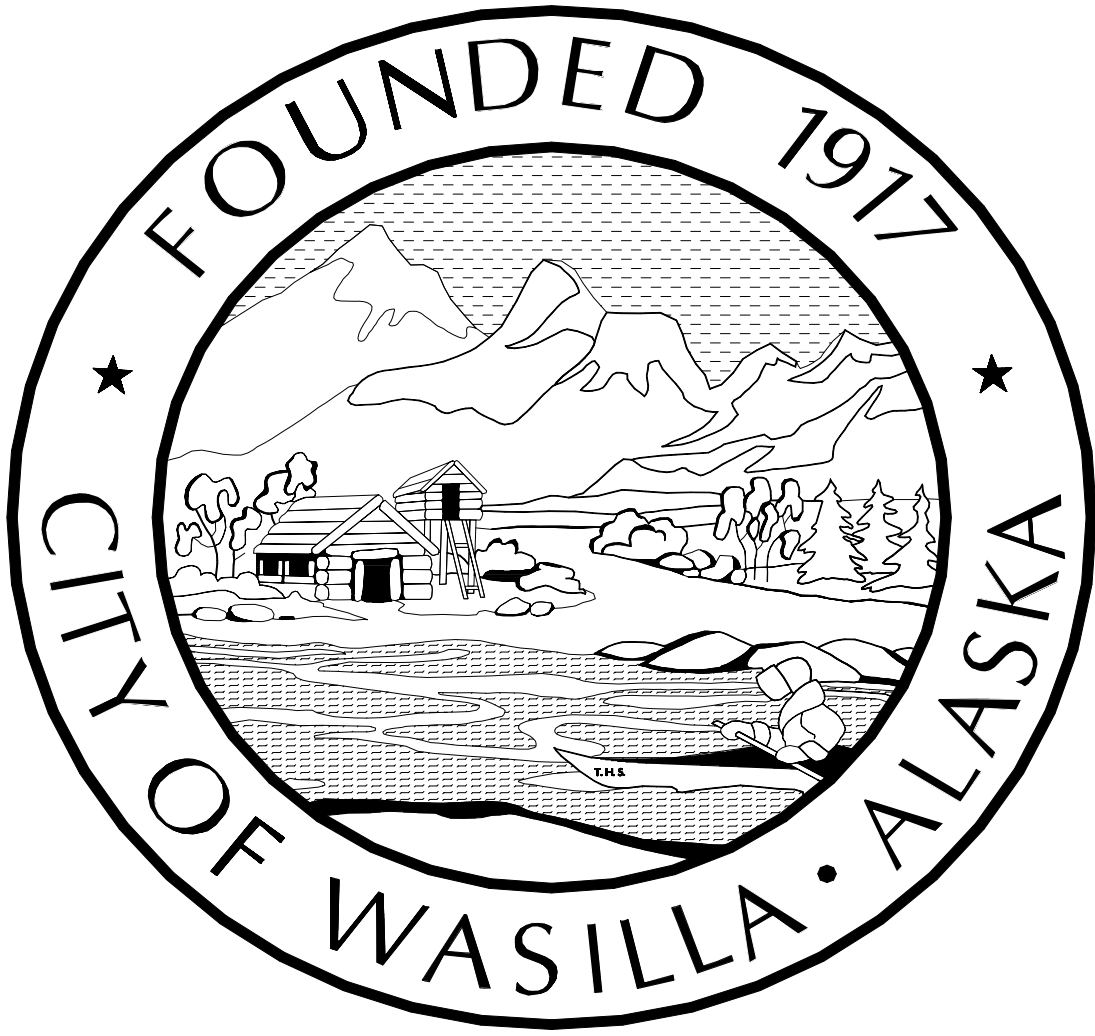
BY RESOURCE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	PROPOSED FY 2007 BUDGET	PLANNED FY 2008 BUDGET
Interest Earnings	-	1,222	600	800	800
Total	\$ -	\$ 1,222	\$ 600	\$ 800	\$ 800

Personnel (Full-time Equivalent)

N/A

Performance Indicators

N/A



FISCAL YEARS 2007-2008 CAPITAL PROJECT IMPROVEMENT PLAN

Introduction

One of the primary responsibilities of local government is to preserve, maintain, and improve its community's stock of public buildings, roads, parks, water and sewer facilities, and equipment. Planning for capital improvements is a matter of prudent financial management as well as a sound development practice. City of Wasilla Municipal Code (WMC 05.04.020 (E)) requires that the city administration prepare a five-year capital plan (see – Financial summary section) and include the plan in a section of the annual budget labeled "Capital Projects". All projects must have their funding appropriated in the annual budget process (see-following CIP Fund sections for breakdown). Pursuant to WMC 05.04.160, an appropriation for a capital project continues in force until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation is deemed abandoned if three years pass without any disbursement from the original appropriation

The list of capital projects that will be undertaken in the next two fiscal years, along with a tentative list of projects anticipated to be initiated in the subsequent three years, is called a Capital Improvements Plan (CIP). The CIP is a planning document and does not authorize funding of projects. Included in the CIP are all capital expenditures projected to cost in excess of \$10,000. It is the policy of the City of Wasilla to include all projects listed in the first year of the CIP in the ensuing budget draft submitted to the City Council. Preparation of the CIP document is currently assigned to the Public Works Department. The Mayor, the City Planner and the Finance Director review all projects during the preparation. These projects then were submitted to the Planning and Park and Recreation commissions for their review and comments.

In developing the City of Wasilla's Capital Improvement Plan, the Mayor has directed that the CIP plan must:

- Support City Council budget goals and initiatives;
- Satisfactorily address all state and City legal and financial limitations;
- Not place in danger the financial integrity of the City of Wasilla.

The mayor has also directed that the Capital Improvement Plan should:

- Prevent the deterioration of the city's existing infrastructure;
- Respond to and anticipate future growth in the City;
- Encourage and sustain the City of Wasilla's economic growth;
- Be based on the City's Five-Year Financial Forecast;
- Be financed on pay-as-you go financing, when ever possible;
- Be responsive to the needs of the residents and businesses; and ensure that there is citizen input into the Annual CIP updating process;
- Coordinate CIP planning with other units of government where appropriate in order to take maximum advantage of improvements provided by other units of government.

Once a proposed CIP is completed by administration, the City Council reviews all of the existing and proposed projects, considers citizen comments and evaluates staff recommendations before making the final decision about which projects should be included in the annual CIP budget.

Financing the Capital Improvement Plan

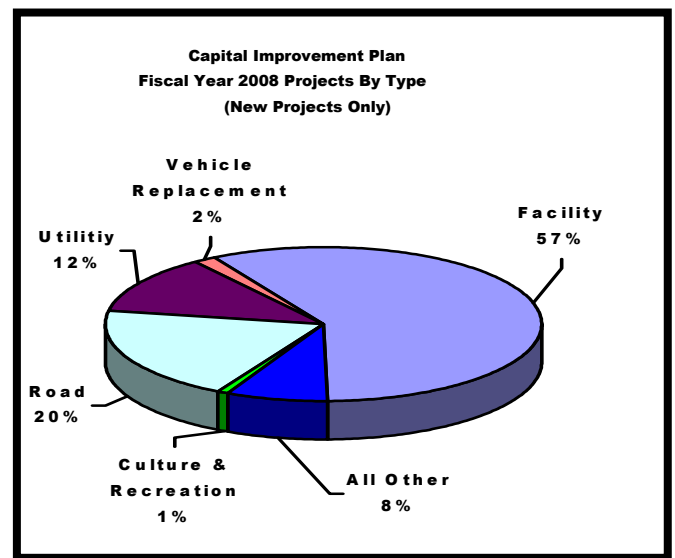
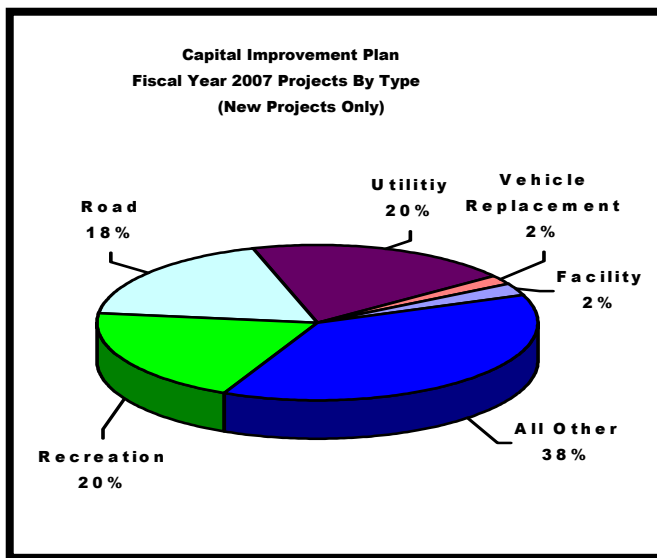
Wasilla's Five-Year CIP includes the projects the city will need to implement during the capital plan period. Potential funding sources are identified for each of the CIP project (see - detailed CIP detail project sheets). There are three types of financing techniques that the City of Wasilla utilizes to finance CIP projects:

- Pay-as-you-go financing (General Fund transfers & Grant funding);
- Debt Financing (General Obligation Bonds & Revenue Bonds);
- Public-Private Financing (Local Improvement Districts).

Based on the financial forecast for the next five years and the type of capital projects in the CIP, the City of Wasilla anticipates completing its capital projects for the next five years based on a pay-as-you-go financing through a combination of grant funding through State and Federal sources and transfers from the General Fund. The City of Wasilla is not planning, at this time, to incur a large amount of additional indebtedness for capital improvement over the next five years.

Summary of City of Wasilla's FY 07-08 Capital improvement Plan

The graph below shows the breakdown of the 2007 and 2008 capital projects by major category type.



In the sections following the Capital Improvement Plan description, are the capital projects listed by fund. Major capital projects are listed and a CIP detail sheet is included for each project that will have funds appropriated for the project in Fiscal Year 2007 and Fiscal Year 2008. Each detail sheet contains a project description, the estimated impact on the operating budget, estimated expenditures by category and the sources of revenues projected to fund the project.

FY 07 CAPITAL PROJECT FUNDS RECAP.

	CIP FUND	ROA FUND	ROAD FUND	VEHICLE FUND	UTILITY FUND	MUSC FUND	AIRPORT FUND	TOTAL
UNRESERVED FUND BALANCES	\$ 86,324	\$ 59,004	\$ -	\$ 393,006	\$ 245,000	\$ -	\$ -	\$ 783,334
REVENUES								
Intergovernmental	6,148,000	-	2,000,000	-	1,927,500	325,000	-	10,400,500
Local Revenue	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Transfer In	791,776	20,000	180,000	227,000	286,000	-	30,000	1,534,776
TOTAL SOURCES OF FUNDS	\$ 6,939,776	\$ 20,000	\$ 2,180,000	\$ 227,000	\$ 2,213,500	\$ 325,000	\$ 30,000	\$ 11,935,276
TOTAL AVAILABLE FUNDS	\$ 7,026,100	\$ 79,004	\$ 2,180,000	\$ 620,006	\$ 2,458,500	\$ 325,000	\$ 30,000	\$ 12,718,610
EXPENDITURES								
Capital Outlay	6,919,776	20,000	2,180,000	225,000	2,333,500	325,000	30,000	12,033,276
Transfers	-	-	-	-	-	-	-	-
TOTAL USE OF FUNDS	\$ 6,919,776	\$ 20,000	\$ 2,180,000	\$ 225,000	\$ 2,333,500	\$ 325,000	\$ 30,000	\$ 12,033,276
ESTIMATED FUNDS AVAILABLE 6/30/07	\$ 106,324	\$ 59,004	\$ -	\$ 395,006	\$ 125,000	\$ -	\$ -	\$ 685,334

Note: Per City of Wasilla Fiscal Policy, unexpended appropriations for capital expenditures do not lapse and will continue in force until the purpose for which it was made has been accomplished or abandoned. The estimated beginning fund balance is reduced by unexpended appropriations to reflect estimated beginning balances that are available to be appropriated.

FY 08 CAPITAL PROJECT FUNDS RECAP.

	CIP FUND	ROA FUND	ROAD FUND	VEHICLE FUND	UTILITY FUND	MUSC FUND	AIRPORT FUND	TOTAL
UNRESERVED FUND BALANCES	\$ 106,324	\$ 59,004	\$ -	\$ 395,006	\$ 125,000	\$ -	\$ -	\$ 685,334
REVENUES								
Intergovernmental	8,650,080	-	2,300,000	-	1,510,000	275,000	-	12,735,080
Local Revenue	-	-	-	-	-	-	-	-
Other	-	-	200,000	-	-	-	-	200,000
Transfer In	607,776	50,000	220,000	210,500	100,000	35,000	25,000	1,248,276
TOTAL SOURCES OF FUNDS	\$ 9,257,856	\$ 50,000	\$ 2,720,000	\$ 210,500	\$ 1,610,000	\$ 310,000	\$ 25,000	\$ 14,183,356
TOTAL AVAILABLE FUNDS	\$ 9,364,180	\$ 109,004	\$ 2,720,000	\$ 605,506	\$ 1,735,000	\$ 310,000	\$ 25,000	\$ 14,868,690
EXPENDITURES								
Capital Outlay	9,237,856	50,000	2,720,000	225,000	1,735,000	310,000	25,000	14,302,856
Transfers	-	-	-	-	-	-	-	-
TOTAL USE OF FUNDS	\$ 9,237,856	\$ 50,000	\$ 2,720,000	\$ 225,000	\$ 1,735,000	\$ 310,000	\$ 25,000	\$ 14,302,856
ESTIMATED FUNDS AVAILABLE 6/30/08	\$ 126,324	\$ 59,004	\$ -	\$ 380,506	\$ -	\$ -	\$ -	\$ 565,834

Note: Per City of Wasilla Fiscal Policy, unexpended appropriations for capital expenditures do not lapse and will continue in force until the purpose for which it was made has been accomplished or abandoned. The estimated beginning fund balance is reduced by unexpended appropriations to reflect estimated beginning balances that are available to be appropriated.

CAPITAL PROJECT FUNDS

CAPITAL PROJECT FUNDS

Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Please note that water, sewer and airport construction projects are included in the enterprise funds.

CAPITAL PROJECT FUND

This fund was established to account for the acquisition and construction of major capital facilities such as improvements to various city facilities and city roads and the performance of feasibility studies. [Sewer, Water, Airport and Multi-Use Sport Complex projects are included in the enterprise funds.]

VEHICLE FUND

This fund was established to account for the acquisition of all vehicles purchased for city operations.

RIGHT-OF-WAY FUND

This fund accounts for the acquisition of needed right-of-way for city operations.

ROADS FUND

This fund was established to account for federal, state and local funds used for road construction.

DEPARTMENT BUDGET SUMMARY

Capital Project Fund

Program

This Fund accounts for capital improvements to various city facilities, major equipment items and performance of feasibility studies. Financing is provided from transfers of funds from other funds and intergovernmental grant appropriations.

Goal

The City shall protect Wasilla citizen's interest in each capital project by ensuring satisfactory job progress and reasonable performance by all parties involved in the projects.

Objectives for Fiscal Years 2007 & 2008

- ❑ To administer professional and construction contracts in a manner consistent with appropriate legal requirements, City policies, Federal and State grant requirements, and department needs for each project.
- ❑ To investigate all possible funding sources for upcoming projects to ensure that the City of Wasilla is receiving the maximum outside funding possible for upcoming project needs.
- ❑ To Support City Council goals and objectives for Fiscal Year 2007-2008, specially:
 - To find funding to construct a new city library.
 - To continue to coordinate and integrate DOT, Mat-Su Borough, Alaska Railroad, and City transportation projects.

Significant Budget Changes

The largest single appropriation for a new capital improvement item under the Capital Project Fund will be for construction a new library. The amount appropriated for the project will be \$8,078,000, which equates to 49.3% of the Fund's appropriation for the FY 07-08 budget period. The other main project is the construction of a wideband mobile communication network for \$4,250,000 (26% of the Fund's Budget). \$145,000 is being appropriated for major plans such as an Annexation study, Area Master Plans, Economic Development/Marketing Plan, and a Police Staffing study. \$2,093,776 is being appropriated for recreation projects (main project - \$1,700,000 for Wasilla to Big Lake trail). Another \$1,590,856 is being appropriated for miscellaneous facility, software and equipment projects (9.7 percent of the Fund's budget – see Fiscal Year 2007-2008 Annual Plan for breakdown).

Impact On The Operating Budget

The City of Wasilla's operating budget is directly affected by the CIP projects. Almost every new capital improvement entails ongoing expenses for routine operation, repairs and maintenance. The cost of future operations and maintenance for new CIP projects are estimated by each department based on the past experience and anticipated increase in the cost of materials, labor, and other project components. The new projects started this year include projects for parks and recreation. It is estimated that it cost the City of Wasilla approximately \$2,136 to maintain a new acre of park property (estimate 2 acres developed).

Capital Project Fund

Impact On The Operating Budget (continued)

Several new major projects that are to be completed in the FY 07-08 budget time period that will have a major impact on the operating budget include: 1. \$47,000 for increased operating cost for a new library, and 2. \$30,000 for maintenance cost for operating a broadband wireless communication network. Total operating impact for all projects for the FY 07-08 capital projects is projected to be \$125,950.

Fund Balance

The Fund balance will increase by approximately \$40,000 in the FY 07-08 budget periods.

CAPITAL PROJECT FUND

	FY 04 Actual	FY 05 Actual	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ 2,272,828	\$ 2,716,379	\$ 7,059,506	\$ 6,148,000	\$ 8,650,080
Local	7,787	-	-	-	-
Other	-	46,623	153,508	-	-
Transfers from other Funds	620,783	708,888	861,536	791,776	607,856
Total Revenue	\$ 2,901,398	\$ 3,471,890	\$ 8,074,550	\$ 6,939,776	\$ 9,257,936
Projects:					
Facility Projects:					
City Building Improvements	205,941	32,735	88,965	32,000	17,776
Street Marking Vehicle	-	-	-	-	-
Intermodal Facility	-	-	900,000	-	-
FTA Wasilla Bus Facility	-	46,492	-	25,000	-
Land Aquisition	-	-	1,213,219	-	-
Library Modifications	152,061	-	-	-	-
New Library	-	-	-	78,000	8,000,000
Police Building Mod. Projects	120,506	36,111	107,828	170,000	195,000
South Mack Utilities	-	-	-	-	-
City Shop	-	-	113,505	60,000	75,000
Enclose Police Carport	-	-	250,000	-	-
Mobile Data Network	-	-	986,643	-	-
Radio Tower Improvements	-	-	242,500	-	-
Miscellaneous Projects:					
COPS Technolngy Project	-	-	-	148,000	-
Wideband Mobile Communication	-	-	-	4,250,000	105,080
City Events Marque Sign	-	-	-	-	250,000
Miscellaneous City Projects	63,795	41,067	426,972	79,000	279,000
City Website	-	18,353	81,647	50,000	50,000
Planning/Economic Dev. Plans					
Econ. Dev/Marketing plan	-	-	40,000	-	30,000
Aerial Photl Updates	-	-	25,000	-	10,000
Area Master Plans	-	-	100,000	-	-
Downtown Study	-	-	30,000	-	-
Annexation Study	-	-	-	-	50,000
Transportation Plan Update	-	-	-	-	30,000
Recreation Projects:					
Wasilla to Big Lake Trail	-	-	2,500,000	1,700,000	-
Bumpus Recreational Complex	-	-	51,239	-	45,000
Iditapark	-	110,233	73,473	87,776	36,000
Miscellaneous Projects	-	31,034	230,413	160,000	25,000
Park Master Plan	-	-	-	40,000	-
Stormwater Projects:					
Stormwater System	2,319,455	1,667,282	93,249	-	-
Street Projects:					
Church Road Intersection	79,650	136,771	-	-	-
Gravel Road Rehab	-	36,923	13,077	-	-
Miscellaneous Road Projects	91,469	191,566	220,559	40,000	40,000
Traffic Signs	-	-	43,455	-	-
South Mack Drive	223,471	994,572	957,681	-	-
Transfers to Other Funds	7,000	13,246	450,000	-	-
Total Project Expenditures	\$ 3,256,348	\$ 3,356,385	\$ 9,239,425	\$ 6,919,776	\$ 9,237,856

* **Bolded projects in Fy 07 & FY 08 Columns are designated as major projects. CIP project sheets are included showing breakdown for major projects.**

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

FY07 funding is proposed to hire an architectural consultant to prepare preliminary plans for a new library facility. This will include multiple options for public input. This information will be used to support lobbying efforts to the State and Borough for construction funding in the amount of \$8,000,000 for 30,000 square feet of library facility.

Impact on Operating Budget:

The existing library costs approximately \$9,000 annually for gas, phone, and electricity. Based on this, the new library is expected to cost 3 times the current cost or \$27,000 annually. Janitorial cost will increase by approximately \$20,000 per year. It is projected that no new staffing will be needed to man the the new library. Total impact on budget will be approximately \$47,000 per year.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	78,000	-	-	-	-	78,000
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	8,000,000	-	-	-	8,000,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 78,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 8,078,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	-	-	-	\$ -	\$ -	\$ -	\$ -
State:	-	-	-	-	-	-	-	-	-
Legislative Grant	-	-	-	-	8,000,000	-	-	-	8,000,000
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	78,000	-	-	-	-	78,000
Totals	\$ -	\$ -	\$ -	\$ 78,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 8,078,000

Cost Beyond 5-Year

Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:
 This grant has been awarded for WPD communications needs and upgrades. This grant will be used to build a back-up radio frequency and tower site for the back-up repeater at the Spruce water tower. It will also be used to upgrade dispatch radios to "base station" radios for greater endurance and longer life of radio transmitters/receivers. Additionally, it is hoped there will be sufficient funds to increase the WPD main tower to 150ft tower and allow the city to consolidate main repeater capability to our own facility and increase performance.

Impact on Operating Budget:
 \$2,000 annually for maintenance of new equipment.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	\$148,000	-	-	-	-	148,000
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 148,000	\$ -	\$ -	\$ -	\$ -	\$ 148,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
Homeland Security	\$ -	\$ -	\$ -	\$ 148,000	-	\$ -	\$ -	\$ -	\$ 148,000
	-	-	-	-	-	-	-	-	-
State:									
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 148,000	\$ -	\$ -	\$ -	\$ -	\$ 148,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This federal grant will provide a broadband wireless communication network for the Palmer, Wasilla, Houston core area using a new spectrum approved by the FCC which the City of Wasilla has a license to use. This system will be used for law enforcement and homeland security infrastructure and it has the ability to transmit video, audio, and data communication. This will also be available to ADOT/PF. One example of it's use for ADOT/PF, is the ability to install video cameras at critical intersections to observe traffic flow.

Impact on Operating Budget:

It is estimated to be approximately \$30,000. A feasibility study will be completed first and maintenance responsibilities between the City and State must be determined before the City will be able to project an accurate impact to the operating budget..

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	4,250,000	105,080	105,080	105,080	105,080	4,670,320
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 4,250,000	\$ 105,080	\$ 105,080	\$ 105,080	\$ 105,080	\$ 4,670,320

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
Pilot Project Earmark	\$ -	\$ -	\$ -	\$ 4,250,000	-	\$ -	\$ -	\$ -	\$ 4,250,000
	-	-	-	-	-	-	-	-	-
State:									
DOT Match	-	-	-	-	105,080	105,080	105,080	105,080	420,320
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 4,250,000	\$ 105,080	\$ 105,080	\$ 105,080	\$ 105,080	\$ 4,670,320

Cost Beyond 5-Year

Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:
 To provide a computer driven changeable text marquee sign along the Parks Highway for the Multi-Use Sports Complex and other City events. Acquisition of property for placement of the marquee sign will be part of the cost of this project. This project is vital to the ability for the Sports Complex to sell naming rights. Changes to the Wasilla Municipal Code may be needed to address this type of offsite advertising. In the event of a natural disaster, the sign would be used to direct the community to the sports complex as an emergency shelter.

Impact on Operating Budget:
 \$1,500 annually for electricity and maintenance.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	-	-	-	-	25,000	-	-	-	25,000
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	225,000	-	-	-	225,000
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
State:	-	-	-	-	-	-	-	-	-
Legislative Grant	-	-	-	-	250,000	-	-	-	250,000
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2006
 Through Fiscal Year 2010

Project Title:
Project Description:
Department/Div.:

Project Number:
 (Assigned By Finance Department)
Ranking:
 (Assigned By Administration)

Project Narrative:

This project will evaluate alternative routes from the Sports Complex to Big Lake. Public meetings will be held and alternatives considered in coordination with the Borough to determine the route with the least environmental impact. Routes to be considered are 1) along the Parks Highway; 2) along Lucille Creek and; 3) along Knik Goose Bay Road. This trail will be constructed to allow for both motorized and ono-motorized uses. This trail could support the Iditarod Restart, if the Knik-Goose Bay Road route is selected.

Impact on Operating Budget:

\$1,500 annually for trail maintenance inside City limits. Borough or State will be responsible for maintenance of trail outside city limits.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Total CIP Cost
Administration/OH	-	-	-	-	-	-	-	-
Land	2,000,000	-	2,000,000	-	-	-	-	2,000,000
Design Services	550,000	-	550,000	-	-	-	-	550,000
Engineering	-	-	-	-	-	-	-	-
Construction	-	-	-	1,700,000	-	-	-	1,700,000
Equipment	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Totals	2,550,000	-	2,550,000	1,700,000	-	-	-	4,250,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Total CIP Funding
Federal:								
	2,000,000	-	2,000,000	1,700,000	-	-	-	3,700,000
	-	-	-	-	-	-	-	-
State:								
	500,000	-	500,000	-	-	-	-	500,000
	-	-	-	-	-	-	-	-
Local:								
Operating Transfers	50,000	50,000	-	-	-	-	-	50,000
	-	-	-	-	-	-	-	-
Totals	2,550,000	50,000	2,500,000	1,700,000	-	-	-	4,250,000

**Cost Beyond 5-Year
 Program:**

\$ -

DEPARTMENT BUDGET SUMMARY

Vehicle Fund

Program

This fund was setup to account for the acquisition of needed vehicles for city operations.

Goal

The City shall purchase needed vehicles for the departments at the best price available. The goal is also to provide a means for the City of Wasilla to accumulate funds over a period of time to fund replacement of vehicles as the vehicles wear out.

Objectives for Fiscal Year 2007 & Fiscal Year 2008

- To continue to purchase vehicle replacements for the city's aging fleet at the best price possible.

Significant Budget Changes

None

Impact On The Operating Budget

It is projected that the impact on the operating budget will be favorable. Repair cost on new vehicles should decrease compared to the replaced vehicles.

Fund Balance

The Fund balance will be reduced by approximately by approximately \$50,000 over the two year period due to using fund balance to fund approximately 10% of the purchase cost of the vehicles.

VEHICLE FUND

	FY 04 Actual	FY 05 Actual	FY 06 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Local	397	-	-	-	-
Other	-	38,320	-	-	-
Transfers from other Funds	145,000	155,000	221,250	227,000	210,500
Total Revenue	\$ 145,397	\$ 193,320	\$ 221,250	\$ 227,000	\$ 210,500
Projects:					
Police Vehicle Replacements	\$ 82,032	\$ 79,599	\$ 131,250	\$ 140,000	\$ 140,000
Mobile Equipment	115,657	-	85,000	85,000	85,000
Transfers to Other Funds	-	-	-	-	-
Total Project Expenditures	\$ 197,689	\$ 79,599	\$ 216,250	\$ 225,000	\$ 225,000

* Bolded project in Fy 07 & 08 Columns designated as major projects. CIP project sheets are included showing breakdown.

DEPARTMENT BUDGET SUMMARY

Right of Way Fund

Program

This fund was setup to account for the acquisition of needed right-of-ways for city operations.

Goal

The City shall provide long-term funding for the acquisition of needed right-of-way for city operations.

Objectives for Fiscal Years 2007 & 2008

- To ensure that there is funding for purchase of right-of-way rights for the City of Wasilla, if needed.

Significant Budget Changes

None

Impact on Operating Budget

None anticipated.

Fund Balance

The Fund balance will main constant at \$59,004.

RIGHT-OF-WAY FUND

	FY 04 Actual	FY 05 Actual	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Local	48	673	-	-	-
Other	-	-	-	-	-
Transfers from other Funds	-	-	20,000	20,000	50,000
Total Revenue	\$ 48	\$ 673	\$ 20,000	\$ 20,000	\$ 50,000
Projects:					
Easements	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 50,000
Transfers to Other Funds	-	-	-	-	-
Total Project Expenditures	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 50,000

* Bolded project in Fy 07 & 08 Columns designated as major projects. CIP project sheets are included showing breakdown.

DEPARTMENT BUDGET SUMMARY

Roads Fund

Program

This fund was setup to account for federal, state and local funds used for road construction.

Goal

The City shall construct and improve roads within the Wasilla city limits to enhance public safety and the quality of life of residents and visitors.

Objectives for Fiscal Year 2007 and Fiscal Year 2008

- To pave 14 miles of collector and neighborhood roads over the next two fiscal years.

Significant Budget Changes

The road fund was created to account for funds use to construct roads. Over \$2,180,000 of monies is being allocated to road studies and road paving in FY 07 and \$2,720,000 in FY 08.

Impact on Operating Budget

Increase in number of miles of road constructed in the FY 07-08 period will cost the city approximately \$72,000 annually starting in FY 09 in increased annual operating maintenance and snow removal cost.

Fund Balance

It is projected that fund will have a \$0 unreserved fund balance at the end of FY 08.

ROAD FUND

	FY 04 Actual	FY 05 Actual	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ -	\$ -	\$ 1,244,139	\$ 2,000,000	\$ 2,300,000
Local	-	-	-	-	-
Other	-	-	250,000	-	200,000
Transfers from other Funds	-	-	582,500	180,000	220,000
Total Revenue	\$ -	\$ -	\$ 2,076,639	\$ 2,180,000	\$ 2,720,000
Projects:					
Street Projects:					
City Road Paving	-	-	1,934,139	1,015,000	435,000
Crusey & Lucus Improvements	-	-	17,500	165,000	85,000
E. Susitna Ext. Study/Road Cost.	-	-	125,000	-	1,000,000
Lucille Street Widen to 4 lanes	-	-	-	500,000	-
Upper Road Extention	-	-	-	-	450,000
South Mack Drive Ext.	-	-	-	500,000	-
Traffic Signals	-	-	-	-	750,000
Total Project Expenditures	\$ -	\$ -	\$ 2,076,639	\$ 2,180,000	\$ 2,720,000

* **Bolded project in Fy 07 & 08 Columns designated as major projects. CIP project sheets are included showing breakdown.**

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project is a continuation of the City's Gravel to Asphalt program where the city currently has approximately 60 miles of roads with approximately 50 percent of the roads paved. Local collector roads will be funded 100 percent by the city, and neighborhood roads will be funded through the LID process where homeowners may pay up to one-third of the cost. This program will pave approximately 72 percent (20 miles) of the existing gravel roads in the next 5 years.

Impact on Operating Budget:

An increase asphalt maintenance is offset by reduced summer grader maintenance. Winter maintenance for snow removal is unaffected.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	128,450	25,712	102,738	65,000	25,000	75,000	75,000	75,000	443,450
Engineering	-	-	-	-	-	-	-	-	-
Construction	1,706,550	341,600	1,364,950	950,000	410,000	850,000	850,000	850,000	5,616,550
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ 1,835,000	\$ 367,312	\$ 1,467,688	\$ 1,015,000	\$ 435,000	\$ 925,000	\$ 925,000	\$ 925,000	\$ 6,060,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
Earmark	1,000,000	-	1,000,000	-	-	-	500,000	-	1,500,000
	-	-	-	-	-	-	-	-	-
State:									
Legislative Grant	-	-	-	1,000,000	-	500,000	-	500,000	2,000,000
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	465,000	465,000	-	15,000	135,000	225,000	225,000	225,000	1,290,000
LID Bonds	250,000	-	250,000	-	200,000	200,000	200,000	200,000	1,050,000
MSB	120,000	120,000	-	-	100,000	-	-	-	220,000
	-	-	-	-	-	-	-	-	-
Totals	1,835,000	585,000	1,250,000	1,015,000	435,000	925,000	925,000	925,000	6,060,000

Cost Beyond 5-Year

Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project is on the DOT Statewide Transportation Improvements Program (STIP) list where the City has committed to funding 5 percent of the project to accelerate its schedule. This projects will be constructed by DOT. Crusey Street will be expanded to 5 lanes with this funding to include a 4-way intersection at Bogard for the High School. This project will begin in FY07. The estimated project cost is \$3.1 million.

Impact on Operating Budget:

2,000 feet at \$30,000 per mile annually for 5-lanes for snow removal, asphalt maintenance, striping, and stormdrain maintenance, which equals \$12,000.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	350,000	-	350,000	150,000	-	-	-	-	500,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	350,000	-	350,000	150,000	-	-	-	-	500,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	332,500	-	332,500	-	-	-	-	-	332,500
	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	17,500	17,500	-	150,000	-	-	-	-	167,500
	-	-	-	-	-	-	-	-	-
Totals	350,000	17,500	332,500	150,000	-	-	-	-	500,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will extend E. Susitna Avenue to the Palmer-Wasilla Highway that will provide an alternate access for the new housing development that has been constructed across the railroad tracks from Wasilla Lake at the end of E. Susitna Avenue. Without this extension, all the new traffic from the housing project will enter and exit off of Knik-Goose Bay Road adding to the congestion near Main Street. This project will evaluate route to the Palmer-Wasilla Highway Extension.

Impact on Operating Budget:

One-half mile of new road maintenance at \$15,000 per mile, which equals \$7,500 annually.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-	-	-		-	-	-
Design Services	125,000	-	125,000				-	-	125,000
Engineering	-	-	-	-	-		-	-	-
Construction	-	-	-		1,000,000		-	-	1,000,000
Equipment	-	-	-				-	-	-
Other Services	-	-	-				-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,125,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ 125,000	\$ -	\$ 125,000		\$ 1,000,000		\$ -	-	\$ 1,125,000
	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-	-	-	-
Totals	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,125,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will widen Lucille Street to 4-lanes with a center turn lane. Lucille Street currently sees 7,000 vehicles per day, and this volume is expected to double in the next 10 years. The City is attempting to partner with the Borough to continue the project beyond the City limits to Seldon Road. \$500,000 will be available in FY07 to begin engineering design. Future state and federal funding will be needed to construct the project. This project is identified in the City's draft Street and Highways Plan that outlines future road improvement projects.

Impact on Operating Budget:

It will double the current \$15,000 per mile cost for road maintenance, at 1.2 miles is \$18,000.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-	-	-		-	-	-
Design Services	-	-	-	500,000			-	-	500,000
Engineering	-	-	-	-	-		-	600,000	600,000
Construction	-	-	-	-	-		-	7,400,000	7,400,000
Equipment	-	-	-	-	-		-	-	-
Other Services	-	-	-	-	-		-	-	-
Contingency	-	-	-	-	-		-	-	-
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 8,500,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
DOT Earmark	\$ -	\$ -	\$ -	\$ 500,000			\$ -	\$ 6,400,000	\$ 6,900,000
	-	-	-	-	-		-	-	-
State:									
Legislative Grant	-	-	-	-	-		-	1,600,000	1,600,000
	-	-	-	-	-		-	-	-
Local:									
Operating Transfers	-	-	-	-	-		-	-	-
	-	-	-	-	-		-	-	-
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 8,500,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project is on the DOT Statewide Transportation Improvements Program (STIP) list where the City has committed to funding 5 percent of the project to accelerate its schedule. This projects will be constructed by DOT. This project will make the road safer by reducing the grades, improving intersections, and providing a bikepath from the Parks Highway to Spruce Avenue. This project will begin in FY08. The estimated project cost is \$1.7 million.

Impact on Operating Budget:

The State currently maintains the road. The City will be required to maintain the road after it has been upgraded. Cost is 1.3 miles at \$15,000 per mile, which is \$19,500.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-	-	-		-	-	-
Design Services	-	-	-	15,000	-		-	-	15,000
Engineering	-	-	-	-	-		-	-	-
Construction	-	-	-	-	85,000		-	-	85,000
Equipment	-	-	-	-	-		-	-	-
Other Services	-	-	-	-	-		-	-	-
Contingency	-	-	-	-	-		-	-	-
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ 85,000	\$ -	\$ -	\$ -	\$ 100,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -	\$ -	-		\$ -	-	\$ -
	-	-	-	-	-		-	-	-
State:	-	-	-	-	-		-	-	-
	-	-	-	-	-		-	-	-
Local:	-	-	-	-	-		-	-	-
Operating Transfers	-	-	-	\$15,000	\$85,000		-	-	100,000
	-	-	-	-	-		-	-	-
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ 85,000	\$ -	\$ -	\$ -	\$ 100,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will provide legal access as viewed by the Borough for future development south and west of Lake Lucille. It will also provide a secondary access for existing homes at the end of Lake Lucille Drive to improve safety. Any train accident across the at-grade crossing would trap residents on Lake Lucille Drive. Currently the right-of-way near the Best Western is too narrow for increased traffic. One option is to create a cul-de-sac at the end of Fredrick Subdivision, and re-direct the remaining traffic to Upper Road, thereby reducing the traffic in the narrow right-of-way.

Impact on Operating Budget:

Adds one-half mile of road at \$15,000 annual cost per road mile, which is \$7,500 annually.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-						-
Design Services	-	-	-		50,000				50,000
Engineering	-	-	-						-
Construction	-	-	-		400,000				400,000
Equipment	-	-	-						-
Other Services	-	-	-						-
Contingency	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -		\$ 450,000				\$ 450,000
	-	-	-						-
State:	-	-	-						-
	-	-	-						-
Local:	-	-	-						-
Operating Transfers	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project is currently on the State Transportation Improvement Program list for future construction. The City also has an earmark in the amount of additional \$500,000 to begin the design of the project. This earmark will help keep the project on schedule by designing the project ahead of schedule. This project will include a bridge over Lucille Creek, and it has the potential to line up with Clapp Road for a future 4-way intersection with Knik-Goose Bay Road and Fairview Loop.

Impact on Operating Budget:

This adds one-half mile of road at \$15,000 cost per mile to maintain. Use \$7,500 increase to operation budget.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	182,681	-	182,681	500,000	-	-	-	-	682,681
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	182,681	-	182,681	500,000	-	-	-	-	682,681

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
DOT Earmark	-	-	-	500,000	-	-	-	-	500,000
	-	-	-	-	-	-	-	-	-
State:									
Legislative Grant	182,276	-	182,276	-	-	-	-	-	182,276
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	405	405	-	-	-	-	-	-	405
	-	-	-	-	-	-	-	-	-
Totals	182,681	405	182,276	500,000	-	-	-	-	682,681

Cost Beyond 5-Year Program:

City Of Wasilla
Capital Improvement Project Detail
Fiscal Year 2007
Through Fiscal Year 2011

Project Title:

Project Number:
(Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
(Assigned By Administration)

Project Narrative:

To seek traffic signal funding for future projects. Traffic signals are estimated at \$750,000 per intersection.

Impact on Operating Budget:

none

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	75,000	75,000	75,000	75,000	300,000
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	675,000	675,000	675,000	675,000	2,700,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,000,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -	-	450,000	450,000	450,000	450,000	1,800,000
	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	300,000	300,000	300,000	300,000	1,200,000
	-	-	-	-	-	-	-	-	-
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,000,000

Cost Beyond 5-Year Program:

ENTERPRISE CAPITAL PROJECTS

ENTERPRISE CAPITAL PROJECTS

Capital Improvement projects for water, sewer, airport and the sports complex are accounted for in the enterprise funds. The Enterprise Funds are used to account for operations that are financed and operated in manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing bases be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. For purposes of reporting, the enterprise capital projects are reported in the capital section of the budget. The retained earnings related to the projects are included in estimated beginning balances in this section.

UTILITY CONSTRUCTION PROJECTS

This utility construction projects were setup to account for the financial resources to be used for the acquisition and construction of major capital facilities for utility fund.

AIRPORT CONSTRUCTION PROJECTS

This airport construction projects were setup to account for the financial resources to be used for the acquisition and construction of major capital facilities for the Wasilla Municipal Airport.

MULTI-USE SPORTS COMPLEX (MUSC) CONSTRUCTION PROJECTS

This MUSC construction projects were setup to account for the financial resources to be used for construction of Multi-Use Sports Complex.

DEPARTMENT BUDGET SUMMARY

Utility Capital Projects (Included in Utility Enterprise Fund)

Program

This fund was setup to account for capital improvements for the Utility Fund.

Goal

The City shall protect Wasilla citizen's interest in each capital project by ensuring satisfactory job progress and reasonable performance by all parties involved in the projects.

Objectives for Fiscal Year 2007 & Fiscal Year 2008

- ❑ To administer professional and construction contracts in a manner consistent with appropriate legal requirements, City polices, Federal and State grant requirements, and department needs for each project.
- ❑ To investigate all possible funding sources for upcoming projects to ensure that the City of Wasilla is receiving the maximum outside funding possible for upcoming project needs.
- ❑ To incorporate the water and sewer master plans into the 5-Year long-term Capital Improvement Plan.
- ❑ To continue to expand water and sewer systems west to Mission Hills and east towards Trunk road.

Significant Budget Changes

The significant share of new capital expenditures will be for four projects that are projected to continue expansion of the City's water Lines and water reservoir capacity. These projects include connecting Mission Hills to our mains system; extend water utility line to Garden Terrace, and completing Phase III of the Palmer/Wasilla Highway Water and Sewer Improvements. The funding for these four projects will be 90% of the utility capital fund budget. \$425,000 has been appropriated for miscellaneous water and sewer projects.

Impact On The Operating Budget

The City of Wasilla's utility operating budget is directly affected by the CIP projects. Almost every new capital improvement entails ongoing expenses for routing operation, repairs and maintenance. The cost of future operations and maintenance for new CIP projects are estimated by the Public Works Department based on the past experience and anticipated increase in the cost of materials, labor, and other project components. Based on the new projects added the total impact on the utility operating budget due to the construction projects will \$30,800 annually for future Fiscal Years but the increased revenues of extending of our Water and Sewer lines will more than offset the addition operating cost.

Fund Balance

It is projected that the enterprise fund balance will fund \$120,000 of water and sewer projects in FY 07 and \$125,000 in FY 08. Even with funding these projects, the overall Utility's fund balance if very healthy.

UTILTIY CAPITAL PROJECTS

	FY 04 Actual	FY 05 Actual	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ 1,594,302	\$ 907,801	\$ 4,618,933	\$ 1,927,500	\$ 1,510,000
Local	-	-	-	-	-
Other	10,199	-	-	-	-
Transfers from other Funds	622,888	933,888	489,888	286,000	100,000
Total Revenue	\$ 2,227,389	\$ 1,841,689	\$ 5,108,821	\$ 2,213,500	\$ 1,610,000
Projects:					
Sewer Projects					
Miscellaneous Projects	108,973	-	235,483	35,000	40,000
Core Area Water-Sewer Master Plan	-	-	250,000	-	-
Palmer/Was PH III Extension	-	36,185	-	1,400,000	-
Sewer Building	-	46,880	78,624	25,000	-
Sewer Plant Expansion	12,533	-	1,023,052	55,500	-
South Mack Sewer Extension	349,707	-	-	-	-
Water Projects					
Bumpus Well Reservoir	2,568,579	82,313	866	100,000	-
Core Area Water-Sewer Master Plan	-	-	-	-	-
Garden Terrace Extension	-	159,141	2,097,777	133,000	-
Lucille Street Water Extension	-	-	-	-	-
Mapping GPS Upgrades	-	-	57,191	-	-
Miscellaneous Projects	67,617	153,173	201,854	85,000	85,000
Mission Hills Water Extension	-	-	500,000	-	500,000
Palmer/Was PH II Extension	272,624	822,830	107,905	-	-
Palmer/Was PH III Extension	-	539,981	1,260,928	500,000	1,110,000
Parks West Ext.	-	-	-	-	-
Remote Meter Replacement	-	-	-	-	-
South Mack Water Extension	957,118	-	-	-	-
Total	\$ 4,337,151	\$ 1,840,503	\$ 5,813,680	\$ 2,333,500	\$ 1,735,000

* **Bolded project in FY 07 & FY 08 Columns designated as major projects. CIP project sheets are included showing breakdown.**

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

The City obtained a federal earmark in 2005 to extend sewer along Wasilla Lake (Palmer-Wasilla Highway) to protect the lake's water quality and the water quality of Cottonwood Creek. This year the legislature is able to fund a portion of the required match for the project. This funding will allow the project design to begin with an estimated construction date in 2009.

Impact on Operating Budget:

20 hours per year inspecting main line valves at \$65/hr, equaling \$1,300 annually.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	36,185	36,185	-	100,000	-	-	-	-	136,185
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	1,300,000	-	400,000	-	-	1,700,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	36,185	36,185	-	1,400,000	-	400,000	-	-	1,836,185

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
EPA Earmark	-	-	-	900,000	-	-	-	-	900,000
	-	-	-	-	-	-	-	-	-
State:									
Legislative Grant	-	-	-	500,000	-	-	-	-	500,000
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	36,185	36,185	-	-	-	400,000	-	-	436,185
	-	-	-	-	-	-	-	-	-
Totals	36,185	36,185	-	1,400,000	-	400,000	-	-	1,836,185

Cost Beyond 5-Year

Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will extend the water utility east towards Trunk Road in the city's water service area, outside the city limits to a subdivision of 50 homes that is running of water. The expanded customer base will help the utility's annual financial statement. This extension will also allow "The Ranch", a new adjacent subdivision to be connected to the city utility in the future. The project is being funded by a State Grant in the amount of \$1,025,000 and Federal Grant in the amount of \$892,000. Additional funds are needed to provide the full match for the State Grant (\$133,000 + \$892,000 = \$1,025,000). This project is located in the City's Utility Service Area as authorized by the Regulatory Commission of Alaska.

Impact on Operating Budget:

Increase in operating cost (\$5,000) will be less than the estimated revenue (\$20,000) generated by the customers. Also revenue will be increased in the future due to the ability of the City to provide water to other developments beyond Garden Terrace. It is projected that this revenue will be substantial in the future (i.e. projections range from \$90,000 and higher per Fiscal year).

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	2,256,918	2,256,918	-	133,000	-	-	-	-	2,389,918
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	2,256,918	2,256,918	-	133,000	-	-	-	-	2,389,918

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:									
	919,546	919,546	-	-	-	-	-	-	919,546
	-	-	-	-	-	-	-	-	-
State:									
	1,025,000	1,025,000	-	-	-	-	-	-	1,025,000
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	237,372	237,372	-	133,000	-	-	-	-	370,372
MSB	75,000	75,000	-	-	-	-	-	-	75,000
	-	-	-	-	-	-	-	-	-
Totals	2,256,918	2,256,918	-	133,000	-	-	-	-	2,389,918

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will extend the water utility west to Mission Hills subdivision. This subdivision is on its own well and storage tank, and it is owned and operated by the City. This system has low level arsenic in the water that currently meets drinking water standards. However, if the standard is reduced, then the water would need to be treated for arsenic. The Bumpus Well and Reservoir were designed to serve this subdivision to avoid potentially having to treat the Mission Hills well water. This project will also provide fire flow to the residents.

Impact on Operating Budget:

Maintenance on the new valves and hydrants will be offset by taking the Mission Hills well offline and making it a standby well only.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	500,000	-	500,000	-	500,000	-	-	-	1,000,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	500,000	-	500,000	-	500,000	-	-	-	1,000,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	-	-	-	-	-
Legislative Grant	500,000	-	500,000	-	400,000	-	-	-	900,000
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	100,000	-	-	-	100,000
Totals	500,000	-	500,000	-	500,000	-	-	-	1,000,000

Cost Beyond 5-Year Program:

City Of Wasilla
Capital Improvement Project Detail
Fiscal Year 2007
Through Fiscal Year 2011

Project Title: Pal-Was Hwy Water Improvements Phase 3

Project Number:
(Assigned By Finance Department)

Project Description: New water source and pressure zone

Department/Div.: Public Works

Ranking:
(Assigned By Administration)

Project Narrative:

This project continues improvements to the newly constructed reservoir. A well house will be constructed over the exploratory well installed last year to bring the new water source online this year (400 gallons per minute). The well house will be designed to install booster pumps in 2008, that will established the upper pressure zone described in the City water master plan.

Impact on Operating Budget:

\$15,000 annually for gas, phone, electric, security, and water quality testing.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH			-	-	-	-	-	-	-
Land			-						-
Design Services			-						-
Engineering	-	-	-	50,000	75,000	-	-	-	125,000
Construction	1,800,909	1,800,909	-	450,000	1,035,000				3,285,909
Equipment			-				-	-	-
Other Services	-	-	-						-
Contingency	-	-	-	-	-	-	-	-	-
Totals	1,800,909	1,800,909	-	500,000	1,110,000	-	-	-	3,410,909

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	1,126,774	1,126,774	-	-	-	-	-	-	1,126,774
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
State:									
Legislative Grant	-	-	-	400,000	1,110,000	-	-	-	1,510,000
	-	-	-	-	-	-	-	-	-
Local:									
Operating Transfers	674,135	674,135	-	100,000	-	-	-	-	774,135
	-	-	-	-	-	-	-	-	-
Totals	1,800,909	1,800,909	-	500,000	1,110,000	-	-	-	3,410,909

Cost Beyond 5-Year

Program: \$

DEPARTMENT BUDGET SUMMARY

Airport Capital Project (Included As Part of Airport Enterprise Fund)

Program

This fund was setup to account for capital improvements for the Airport Fund.

Goal

The City shall protect Wasilla's interest in each capital project by ensuring satisfactory job progress and reasonable performance by all parties involved in the projects.

Objectives for Fiscal Year 2007 and Fiscal Year 2008

- To increase number of tie down spaces available by 100 in FY 07.

Significant Budget Changes

No new major construction projects for Fiscal Year 2007 through Fiscal Year 2008.

Impact On The Operating Budget

It is estimated that the Moose mats will increase electricity cost by \$200 per year

AIRPORT FUND

	FY 04 Actual	FY 05 Budget	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ 132,547	\$ 2,178,023	\$ 4,326,094	\$ -	\$ -
Local	-	-	-	-	-
Other	-	-	-	-	-
Transfers from other Funds	82,000	105,305	-	30,000	25,000
Total Revenue	\$ 214,547	\$ 2,283,328	\$ 4,326,094	\$ 30,000	\$ 25,000
Projects:					
Airport Master Plan	\$ 24,148	\$ -	\$ -	\$ -	\$ -
Airport Clear Zone Brushing		-	15,000	-	-
Airport Security Gates	10,269	-	-	-	-
Airport Runway Improvements	103,549	2,234,572	454,884	-	-
Airport 1C, Taxiway, G/Ski Runway		-	3,999,627	-	-
Moose Mats			-	30,000	-
Airport Community Drainfield			-	-	25,000
Total Project Expenditures	\$ 137,966	\$ 2,234,572	\$ 4,469,511	\$ 30,000	\$ 25,000

* **Bolded projects in FY 07 & FY 08 Columns are designated as major projects. CIP project sheets are included showing breakdown.**

DEPARTMENT BUDGET SUMMARY

Multi-Use Sports Complex Capital Projects (Included as Part of MUSC Enterprise Fund)

Program

This fund was established to account for capital improvements for the Multi-Use Sports Complex (MUSC) Fund.

Goal

The City shall protect Wasilla's interest in each capital project by ensuring satisfactory job progress and reasonable performance by all parties involved in the projects.

Objectives for Fiscal Year 2007 & Fiscal Year 2008

- ❑ To complete design and construction of the Sports Complex kitchen.
- ❑ To continue to seek funding from private foundations for funding of infrastructure projects listed in the MUSC master plan

Significant Budget Changes

The complex opened in February of 2004. In FY 07 and FY 08, the city will purchase temporary flooring for the complex and start paving the rest of the parking area surrounding the complex.

Impact On The Operating Budget

It is projected that the revenue generated from the temporary floor over the ice will more than offset to cost of installing the floor for an event.

MULTI-USE SPORTS COMPLEX

	FY 04 Actual	FY 05 Actual	F.Y. 2006 Budget	F.Y. 2007 Budgeted Additions	F.Y. 2008 Budgeted Additions
Revenue:					
Intergovernmental	\$ -	\$ -	\$ 860,000	\$ 325,000	\$ 275,000
Local	327,720	-	-	-	-
Other	-	-	-	-	-
Transfers from other Funds	376,845	-	-	-	35,000
Total Revenue	\$ 704,565	\$ -	\$ 860,000	\$ 325,000	\$ 310,000
Projects:					
Multi-Use Sports Complex	\$ 12,205,713	\$ 681,177	\$ 143,341	\$ -	\$ -
Commerical Kitchen Addition	-	-	600,000	-	-
Emergency Generators	-	-	260,000	-	-
Parking Lot				250,000	250,000
Portable Floor				75,000	
Musc Master Plan					25,000
Trails					35,000
Total Project Expenditures	\$ 12,205,713	\$ 681,177	\$ 1,003,341	\$ 325,000	\$ 310,000

City Of Wasilla
Capital Improvement Project Detail
Fiscal Year 2007
Through Fiscal Year 2011

Project Title:

Project Number:
(Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
(Assigned By Administration)

Project Narrative:

This project will pave the north and south parking lots. In addition, the north parking lot is proposed for RV spaces during the summer months to generate revenue in the off-season.

Impact on Operating Budget:

None, increase paving maintenance is offset by reduced gravel maintenance. RV fees will cover operation cost and generate revenue.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	250,000	250,000	250,000	-	-	750,000
Equipment	-	-	-	-	-	-	-	-	-
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	-	-	-	250,000	250,000	250,000	-	-	750,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	-	-	-	-	-
Legislative Grant	-	-	-	250,000	250,000	250,000	-	-	750,000
	-	-	-	-	-	-	-	-	-
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Totals	-	-	-	250,000	250,000	250,000	-	-	750,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

A portable floor would allow activities to be conducted over the ice rink without taking the ice down. This would allow quicker times in between events creating opportunities for more activities. The floor could also be used over the turf area allowing more flexibility in the types of uses in that portion of the facility.

Impact on Operating Budget:

Increase revenues will offset increase in operating cost. The staff time needed to change out the floor will be offset by increasing the number of events that can be offered at the facility.

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Design Services	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	75,000	-	-	-	-	75,000
Other Services	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Totals	-	-	-	75,000	-	-	-	-	75,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
State:	-	-	-	-	-	-	-	-	-
Legislative Grant	-	-	-	75,000	-	-	-	-	75,000
	-	-	-	-	-	-	-	-	-
Local:	-	-	-	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Totals	-	-	-	75,000	-	-	-	-	75,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

A preliminary master plan was completed when the MUSC was originally constructed. This needs to be updated and expanded to identify how the entire parcel should be built-out with trails, fields, and a stadium. Requests for a trail system around the property is driving this request. The trails cannot be built until a master plan is complete to ensure the trails are compatible for future development.

Impact on Operating Budget:

none

Project Cost Summary

Expenditure Category:

	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-						-
Design Services	-	-	-						-
Engineering	-	-	-						-
Construction	-	-	-						-
Equipment	-	-	-						-
Other Services	-	-	-		35,000	35,000			70,000
Contingency	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ 70,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -						-
	-	-	-						-
State:	-	-	-						-
	-	-	-						-
Local:	-	-	-						-
Operating Transfers	-	-	-		\$35,000	\$35,000			70,000
	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ 70,000

Cost Beyond 5-Year Program:

City Of Wasilla
 Capital Improvement Project Detail
 Fiscal Year 2007
 Through Fiscal Year 2011

Project Title:

Project Number:
 (Assigned By Finance Department)

Project Description:

Department/Div.:

Ranking:
 (Assigned By Administration)

Project Narrative:

This project will expand the "multi-use" aspect of the facility by adding a trail system around the sports complex and outlying fields.

Impact on Operating Budget:

\$2,500 annually.

Project Cost Summary

Expenditure Category:

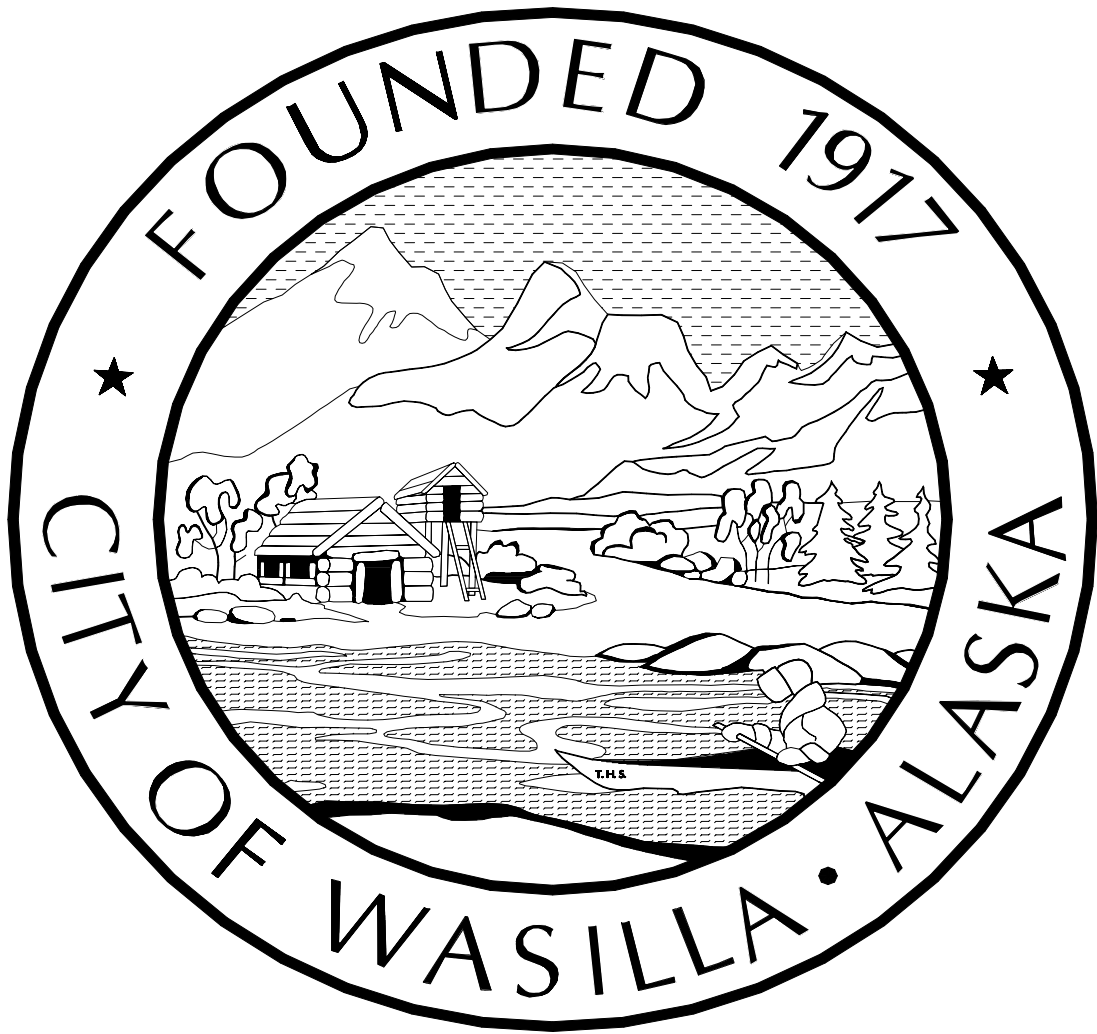
	Prior Budget	Project Expenditures To Date	Project Balance	Additions					Total CIP Cost
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Administration/OH	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Land	-	-	-						-
Design Services	-	-	-						-
Engineering	-	-	-		-	-	-	-	-
Construction	-	-	-		25,000	25,000	25,000		75,000
Equipment	-	-	-				-	-	-
Other Services	-	-	-						-
Contingency	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 75,000

Funding Source Summary

Funding Sources:

	Prior Budget	Project Revenue To Date	Project Balance	Additions					Total CIP Funding
				Fiscal YR 2007	Fiscal YR 2008	Fiscal YR 2009	Fiscal YR 2010	Fiscal YR 2011	
Federal:	\$ -	\$ -	\$ -						-
	-	-	-						-
State:	-	-	-		25,000	25,000	25,000		75,000
	-	-	-						-
Local:	-	-	-						-
Operating Transfers	-	-	-						-
	-	-	-						-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 75,000

Cost Beyond 5-Year Program:



SUPPORTING SCHEDULES/APPENDIX SECTION

Why Include Schedules? The budget schedules are intended to give the reader a brief glance at the city's community profile and financial situation. Included in these schedules are schedules that summarize the personnel information by position and department, the community profile statistics, economic future outlook and other financial information such as property tax rates affecting the citizens of Wasilla (all governments). The two ordinances that were adopted to implement the FY 06 budget are also included at the end of this section.

**2004-2008 RECOMMENDED CITY BUDGET
PERSONNEL SUMMARY - Permanent And NonRegular Employees**

	<u>2004 Approved</u>	<u>2005 Approved</u>	<u>2006 Approved</u>	<u>2007 Approved</u>	<u>2008 Approved</u>	<u>Difference Between FY 07-08 & 06*</u>
Council/Clerk						
Clerk	1.00	1.00	1.00	1.00	1.00	-
Deputy Clerk	1.00	1.00	1.00	1.00	1.00	-
Student Intern	-	-	-	-	-	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
Mayor						
Mayor	1.00	1.00	1.00	1.00	1.00	-
Deputy Administrator	-	-	-	-	-	-
Admin. Assistant	1.00	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
General Adm. Services						
HR Generalist	1.00	1.00	1.00	1.00	1.00	-
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
Finance/MIS						
Finance Director *	1.00	1.00	1.00	1.00	1.00	-
Deputy Director of Fin.	1.00	1.00	1.00	1.00	1.00	-
Staff Accountant	-	-	1.00	1.00	1.00	-
Finance Clerk	4.00	4.75	3.75	4.00	4.00	0.25
Cashier	1.00	1.00	1.00	1.00	1.00	-
	<u>7.00</u>	<u>7.75</u>	<u>7.75</u>	<u>8.00</u>	<u>8.00</u>	<u>0.25</u>
Community & Econ. Development						
Deputy Administrator *	-	-	1.00	1.00	1.00	-
City Planner	1.00	1.00	1.00	1.00	1.00	-
Economic Dev. Planner	-	-	1.00	1.00	1.00	-
Planning Clerk	1.00	1.00	1.00	1.00	1.00	-
Economic Dev. Director	1.00	1.00	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
Police						
Police Chief	1.00	1.00	1.00	1.00	1.00	-
Deputy Chief	-	-	1.00	1.00	1.00	-
Admin. Assistant	1.00	2.00	2.00	2.00	2.00	-
Lieutenant	1.00	1.00	1.00	1.00	1.00	-
Sergeant	2.00	2.00	2.00	2.00	2.00	-
Investigator	-	-	1.00	1.00	1.00	-
Child Abuse Investigator	1.00	1.00	-	1.00	1.00	1.00
Police Officer II -Acting Inv.	1.00	1.00	2.00	2.00	2.00	-
Police Officer II	12.00	13.00	14.00	14.00	14.00	-
Police Officer I	1.00	1.00	-	-	-	-
School Resource Officer	-	-	1.00	1.00	1.00	-
Code Compliance Officer	-	1.00	1.00	1.00	1.00	-
Communication Manager	-	1.00	1.00	1.00	1.00	-
Technology Specialist	-	-	-	1.00	1.00	1.00
Dispatch Supervisors	-	3.00	3.00	3.00	3.00	-
Dispatchers	6.00	11.00	15.00	15.00	15.00	-
Call Takers	-	2.00	2.00	3.00	3.00	1.00
	<u>26.00</u>	<u>40.00</u>	<u>47.00</u>	<u>50.00</u>	<u>50.00</u>	<u>3.00</u>
Youth Court						
Probation Officer	1.50	1.50	1.50	1.50	1.50	-
Secretary II	1.00	1.00	-	-	-	-
	<u>2.50</u>	<u>2.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
Public Works						

* Note - Salary of position is allocated to more that one department.

2004-2008 RECOMMENDED CITY BUDGET
PERSONNEL SUMMARY - Permanent And NonRegular Employees

	<u>2004</u> <u>Approved</u>	<u>2005</u> <u>Approved</u>	<u>2006</u> <u>Approved</u>	<u>2007</u> <u>Approved</u>	<u>2008</u> <u>Approved</u>	<u>Difference</u> <u>Between</u> <u>FY 07-08 & 06*</u>
Director	1.00	1.00	1.00	1.00	1.00	-
Dep. Director	1.00	1.00	1.00	1.00	1.00	-
Engineer	1.00	-	-	-	-	-
Purchasing/Contract Spec. *	-	-	1.00	1.00	1.00	-
Public Works Clerk	1.00	1.00	1.00	1.00	1.00	-
Public Works Acct Tech. II	1.00	1.00	1.00	1.00	1.00	-
Pub. Works Assistant	1.00	1.00	1.00	1.00	1.00	-
Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	-
Road Tech. II	2.00	2.00	2.00	2.00	2.00	-
Road Tech. I	1.00	1.00	1.00	2.00	2.00	1.00
Property Tech. I	1.00	1.00	1.00	2.00	2.00	1.00
Utility Acct Clerk III	1.00	1.00	1.00	1.00	1.00	-
Laborer	1.00	1.00	3.00	3.00	3.00	-
Water Tech. I	1.00	1.00	1.00	1.00	1.00	-
Water Tech. II	1.00	1.00	1.00	1.00	1.00	-
Waste Water Tech. I	1.00	1.00	1.00	1.00	1.00	-
Waste Water Tech. II	2.00	2.00	2.00	2.00	2.00	-
Waste Water Tech. III	1.00	1.00	1.00	1.00	1.00	-
	<u>19.00</u>	<u>18.00</u>	<u>21.00</u>	<u>23.00</u>	<u>23.00</u>	<u>2.00</u>
Museum						
Museum Registrar	0.50	0.50	1.00	1.00	1.00	-
Museum Aide	0.50	0.50	0.50	0.50	0.50	-
	<u>1.00</u>	<u>1.00</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
Recreation Services/MUSC						
Culture & Rec Svc Manager	1.00	1.00	1.00	1.00	1.00	-
Admin Sec. II	1.00	1.00	1.00	1.00	1.00	-
Recreation Coord.	-	-	1.00	1.00	1.00	-
Building Supervisor	2.00	2.00	2.00	2.00	2.00	-
Maint. Specialist	1.00	1.00	1.00	1.00	1.00	-
Building Support Worker	2.75	2.75	3.23	3.69	3.69	0.46
Concessions/Cashiers*	3.15	3.15	2.66	2.66	2.66	-
	<u>10.90</u>	<u>10.90</u>	<u>11.89</u>	<u>12.35</u>	<u>12.35</u>	<u>0.46</u>
Recreation Facilities Maint.						
Parks & Prop. Tech. II *	1.00	1.00	1.00	1.00	1.00	-
Parks & Prop. Tech. I *	1.55	1.55	1.55	1.55	1.55	-
	<u>2.55</u>	<u>2.55</u>	<u>2.55</u>	<u>2.55</u>	<u>2.55</u>	<u>-</u>
Library						
Director	1.00	1.00	1.00	1.00	1.00	-
Children's Librarian	1.00	1.00	1.00	1.00	1.00	-
Adult Serv. Librarian	1.00	1.00	1.00	1.00	1.00	-
IIL Coordinator	1.00	1.00	1.00	1.00	1.00	-
Library Aide	5.00	5.00	5.00	5.00	5.00	-
Library Intern	0.50	0.50	0.50	0.50	0.50	-
	<u>9.50</u>	<u>9.50</u>	<u>9.50</u>	<u>9.50</u>	<u>9.50</u>	<u>-</u>
Total	<u><u>85.45</u></u>	<u><u>99.20</u></u>	<u><u>110.69</u></u>	<u><u>116.40</u></u>	<u><u>116.40</u></u>	<u><u>5.71</u></u>

* Note - Salary of position is allocated to more than one department.

**2004-2008 RECOMMENDED CITY BUDGET
PERSONNEL SUMMARY - Permanent And NonRegular Employees**

	<u>2004 Approved</u>	<u>2005 Approved</u>	<u>2006 Approved</u>	<u>2007 Approved</u>	<u>2008 Approved</u>	<u>Difference Between FY 07-08 & 06*</u>
Justification for increase in staff:						
Police:						
1.00 FTE of Child Abuse Investigator						There is a need in the Mat-Su Borough for a child abuse Investigator. The State of Alaska is funding 75% (\$75,000) of cost of position.
1.00 FTE of Call Taker						The position is needed for processing State Trooper's request for information. The State of Alaska is funding 80 percent of the position's cost
1.00 FTE of Technology Specialist						This position will support Dispatch and will also support the mobile computers that will be installed in our patrol vehicles this year. The State of Alaska will be funding 50% of the cost of this position.
Finance						
0.25 FTE of Finance Clerk						The Finance department is requesting to change a .75 FTE position to a 1.0 FTE position in order to provide support to sales tax and to help with special projects.
Public Works						
1.00 FTE of Roads Tech. 1						The position was request to increased for road service maintenance and to allow for quicker reponse to filling potholes and snow removal.
1.00 FTE of Property Tech. 1						This positon is needed to allow the City to do preventative maintenance. Also, the position would allow us to complete small projects in-house which is projected to provice substantial savings on those projects.
Recreation Services/MUSC						
0.46 FTE of Building Support Wkr						This part-time non-regular position is requested to help support the other building supports works during heavy use of the MUSC facility.

Note: No new staff is projected to be added in Fiscal Year 2008.

* Note - Salary of position is allocated to more that one department.

City Of Wasilla Community Profile – Summary Of The Local Economy

The City of Wasilla is located in the Matanuska-Susitna (Mat-Su) Borough, which is the third largest Borough in the State. The Mat-Su Borough is the fastest growing area in the State of Alaska. The City of Wasilla's population has grown by over 64 percent since 1990. The Mat-Su Borough has had the same type of growth rate. Population growth is one of the key economic ingredients for the robust economy in the City of Wasilla.

Through careful planning and investment in the City's infrastructure, the City of Wasilla has developed itself into the retail trade center for the Mat-Su Borough. It is estimated that the City of Wasilla provided services for over 42,400 people in the Mat-Su Borough (approximately 76 percent of the Borough's total population). Traffic counts support this estimate. Based on Alaska Department of Transportation vehicle counts, over 31,615 vehicles traveled through Wasilla per day. It is estimated that the retail and service expansion will continue to expand at a rapid rate as the City of Wasilla's and the Greater Wasilla area's populations continue to grow.

One of the main exports from the City of Wasilla and the Mat-Su Borough is labor. It is estimated that over 38 percent of the Borough's population works in Anchorage (Source: Alaska Department of Labor and Workforce Development). It is estimated that the Mat-Su Borough will continue to attract more people from the Anchorage Area to invest their earnings in housing, consumer goods, businesses and services located in the City of Wasilla in the up coming years. It is estimated that the total percent of Anchorage/Mat-Su Region population living in the Mat-Su Borough will increase from 18 percent in 1999 to 26 percent in 2018 (source: Alaska Department of Labor and Workforce Development).

The key factor to this robust migration from Anchorage to the Mat-Su Borough and the City of Wasilla is the availability of less expensive housing. According to the Alaska Department of Labor and Workforce Development, the average sales price of a single-family home in the Mat-Su Borough is nearly 20 percent below the price of an Anchorage home. Also, other factors have had an influence on homeowner's decisions to move to the Mat-Su Borough. Surveys have shown that a more rural lifestyle and the ability to live on larger sections of land are appealing to homeowners. These factors along with the State's investment in the transportation infrastructure between the Municipality of Anchorage and the Mat-Su Borough will continue to make the Borough an attractive place to live.

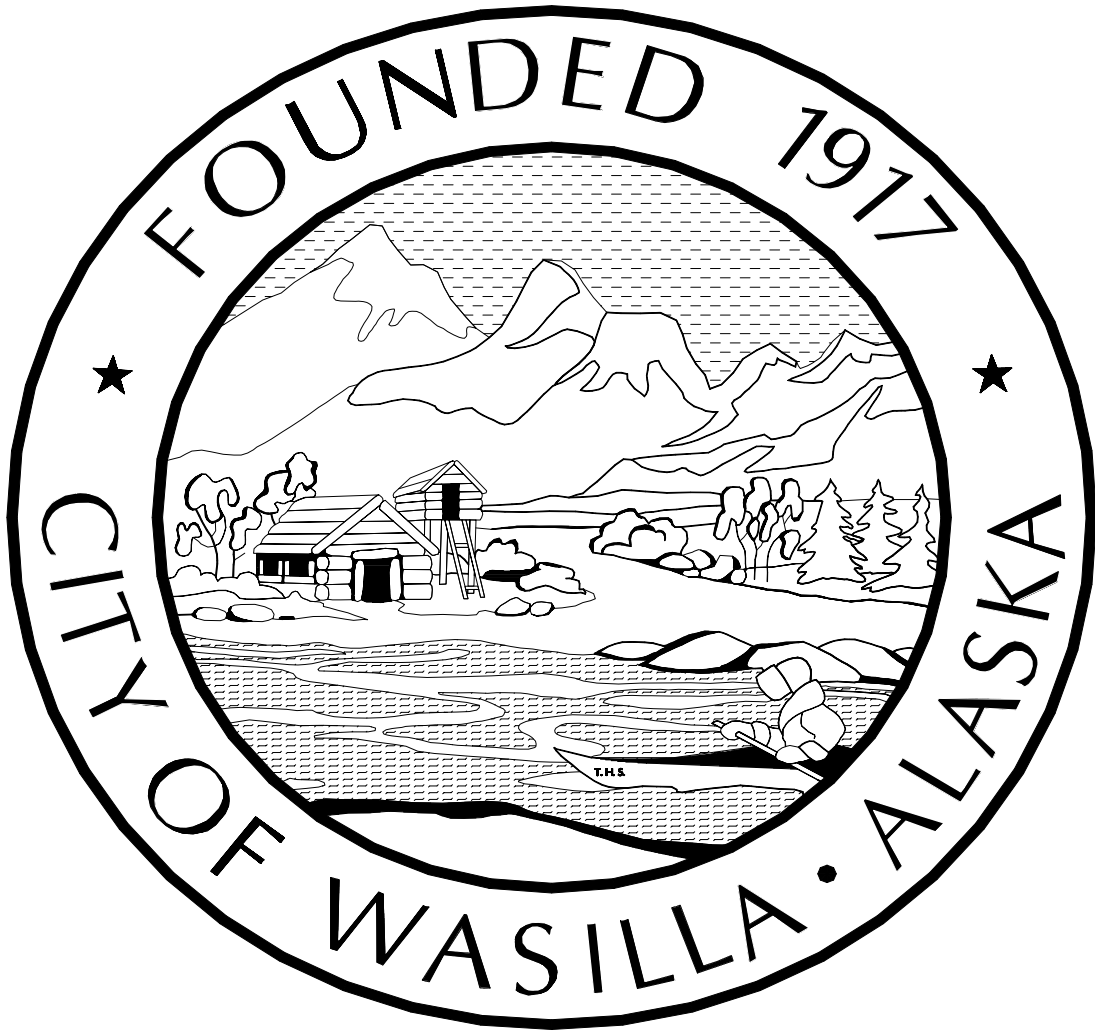
Another ingredient to the expansion of economic activity in the City of Wasilla and the Mat-Su Borough is the availability of developable land. It is estimated that the City of Wasilla and the Mat-Su Borough will capture more of the share of the total economic development that occurs in South Central Alaska as the amount of developable land shrinks in the Municipality of Anchorage. An example of this trend is increased number of car dealerships in the Borough that service both residents in the Borough and Anchorage. The development of the new port facility at Point McKenzie and possibility of new projects such as a commuter railroad will help the expansion of this type of economic investment to continue in the City of Wasilla.

The tourist industry is becoming one the keystones of the City of Wasilla's economy along with the Mat-Su Borough's economy. The Mat-Su Borough has become a vacation spot for people living in the South Central Alaska. According to the Mat-Su Borough, hotel sales receipts have grown by over 600 percent since 1993 and hotel employment has increased by over 300 percent since 1990. Also, a significant number of people living outside the Mat-Su Borough own recreational property in the Borough. These people spend their weekend in the Borough spending money in the City's retails stores for food and other services. Another section of the tourist economy that is growing is the group tour section. Since the City of Wasilla is a Gateway to the Denali park system, tourist groups traveling through the City to get to the Park system are stimulating the City's economy.

**City Of Wasilla
Community Profile –
Summary Of The Local Economy**

Other industries that will continue to play an indirect part in the City's economy include agriculture and resource extraction. According to the Alaska Department of Labor and Workforce Development over half of all agriculture production in Alaska is from the Mat-Su Borough. With the development of Point Mckenzie and the possibility of a Trans Alaska Gas pipeline, the resource extraction portion of our economic activity, will also continue to play an important role in the City's economy in the future years.

In summary, the future looks bright for the City of Wasilla's economy. Based on investment trends of large retail companies and the demographic trend for the Borough, the City of Wasilla will retain its position as the retail center for the Mat-Su Borough. According to estimates from the Alaska Department of Labor and Workforce, the Mat-Su Borough's population could surpass 100, 000 by the Year 2018. This population trend means that the City of Wasilla could be servicing over 76,000 people by the Year 2018. Retail and service expansion will continue to dominate the City of Wasilla's economy. The City of Wasilla's economy is ultimately linked to the Mat-Su Borough's and the Municipality of Anchorage's economy. As long as the South Central's economy expands, the City of Wasilla should retain it's place as one of the strongest performing economies in the State of Alaska.



City of Wasilla

Community Profile Statistics

Wasilla At A Glance

Government

Year of Incorporation: 1974
Status: First Class City
Form of Government: Elected Mayor and 6-person City Council.
Type Of Government: Strong Mayor
Location: Wasilla is located 12 miles north of Knik Arm on Cook Inlet in the Matanuska-Susitna Borough, Alaska, at about 61° North Latitude and 149° West Longitude.



Demographics

Land Area

Total Area.....	8,458 acres
City	700 acres
Borough.....	150 acres
State	140 acres
University of Alaska.....	40 acres
Private	7,428 acres

Population (University of Alaska - ISER)

1995	4,381
1996	4,635
1997	4,917
1998	5,134
1999	5,213
2000	5,469
2001	5,666
2002	5,870
2003	6,081
2004	6,300
2005	6,527

Age Distribution (2000 Census)

Younger than 5	8.8%
5-19	27.6%
20-34	20.6%
35-54	30.2%
55 and Older	13.0%
Median Age.....	29.7

Housing Indicators (2000 Census)

Total No. Of Housing Units	2,119
No. Of Occupied Units	1,979
No. Of Vacant Units	140
Seasonal.....	34
Percent of Occupied Housing	93.4%
No. of Owner-Occupied Units	1,104
No. Of Renter-Occupied Units	875
% of Owner-Occupied Units	55.8%

Household Income (2000 Census)

1990 Median Family Income.....	40,685
2000 Median Family Income.....	53,792
2000 Per Capita Income	21,127
Median earnings (dollars):	
Male full-time, year round	41,132
Female full-time, year round	29,119

Climate

Average Low Temperature (°F):

January	6
July	48
September	39
December	8

Average Maximum Temperature (°F):

January	23
July	69
September	59
December	24

Highest Average Monthly

Precipitation:

Rainfall.....	2.65 inches
Snowfall	9.30 inches

City of Wasilla
Community Profile Statistics (Continued)

**Wasilla At
A Glance**

Economics

Major Employers (based primarily on the number of employees)

Wal-Mart
Matanuska-Susitna Bor. School District
Fred Meyer
Carrs Quality Center
Nye Frontier Ford
Sears
Valley Hospital
Home Depot
Lowe's, Inc.
City of Wasilla

Employment Statistics (2000 Census)

Percent of Population 16 and over in Labor Force 70.8%
In Labor Force
Percent Employed 88.8%
Percent-Unemployed 11.2%

Education Facilities

Matanuska-Susitna Borough School District
Matanuska-Susitna College/UAA Campus

Services

Public Water System: Operated by City Of Wasilla.
of water service connections 875
of Gallons produced 162,000,000
Number of miles of Water Main.... 42.04

Public Sewer System: Operated by City of Wasilla.
of sewer service connections 615
of Gallons treated 84,000,000
Number of miles of Sewer Main ... 19.65

Heating: Primarily piped natural gas (Privately Operated).

Police: City Of Wasilla – 23 Officers (including Police Chief)

Fire/Rescue: Matanuska-Susitna Borough (Mat-Su) Fire Department

Ambulance: Matanuska-Susitna Borough

Medical Facilities:
West Valley Medical Campus – City of Wasilla
Valley Hospital – City of Palmer

Public Transportation: MASCOT (Non-Profit) operates 20-passenger buses in Mat-Su Borough.

Taxes

Sales Tax
City Of Wasilla 2.5%

Property Taxes

FY 07:
City of Wasilla 0.0 mills
Mat-Su Borough Area Wide. 9.658 mills
Mat-Su Borough Fire Dist. ... 1.420 mills

FY 08:
City of Wasilla 0.0 mills
Mat-Su Bor. Area Wide (est) 9.658 mills
Mat-Su Bor. Fire Dist. (est).. 1.500 mills

Accommodations (Bed) Tax
Mat-Su Borough..... 5.0%

**PROPERTY TAX RATES-ALL DIRECT AND
OVERLAPPING GOVERNMENTS
FOR TEN FISCAL YEARS**

FISCAL YEAR	MAT-SU BOROUGH	WASILLA FIRE SERVICE AREA	CITY OF WASILLA	TOTAL
1999	11.730	1.000	1.300	14.030
2000	12.500	1.000	1.200	14.700
2001	11.940	1.000	1.000	13.940
2002	13.130	1.000	0.900	15.030
2003	11.702	1.000	0.500	13.202
2004	11.702	1.000	0.500	13.202
2005	11.800	1.500	0.400	13.700
2006	10.880	1.500	0.300	12.680
2007	9.658 ¹	1.420 ¹	- ³	11.078
2008	9.658 ²	1.500 ²	- ³	11.158

Tax Rate - Millage per \$1,000 of assessed value.

1. Based on Borough's preliminary FY 07 budget.
2. Based on Borough Tax Cap, the city is projecting that the Borough area-wide tax rate will remain constant for FY 08 and 1.5 mill rate for Fire Service area based on projection from Fire Chief.
3. Based on projection that the City will set the mill rate at 0.0 mills.

**TAX REVENUES BY SOURCES
FOR TEN FISCAL YEARS**

FISCAL YEAR	PROPERTY TAXES	SALES TAXES	TOTAL TAXES
1999	439,901	4,932,494	5,372,395
2000	440,877	5,509,279	5,950,156
2001	370,160	5,985,169	6,355,329
2002	323,000	6,497,069	6,820,069
2003	193,980	8,704,250	8,898,230
2004	235,621	9,459,297	9,694,918
2005	198,269	10,433,805	10,632,074
2006	192,175	10,890,000	11,082,175
2007	- 1	11,709,734 2	11,709,735
2008	- 1	12,470,390 2	12,470,391
2009	- 1	12,895,000 2	12,895,001
2010	- 1	13,611,000 2	13,611,001
2011	- 1	14,353,000 2	14,353,001
2012	- 1	15,121,000 2	15,121,001

Note: Dramatic increase in Sales Tax in FY 03 is due to 1/2 percent increase in sales tax for Debt Service on 2002 Multi-Use Complex General Obligation Bond.

1 - The City of Wasilla is projecting that the mill rate will be set at 0.0 mills.

2 - Sales Tax Projection 2009-2012 Fiscal Years (Based On Analysis by Northern Economics):

**ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
FOR TEN FISCAL YEARS**

<u>FISCAL YEAR</u>	<u>REAL PROPERTY</u>	<u>Exempt PROPERTY (1)</u>	<u>TOTAL ASSESSED VALUE NET OF EXEMPTIONS (1)</u>
1999	303,475,800	(16,606,900)	286,868,900
2000	322,482,900	(18,105,500)	304,377,400
2001	361,413,900	(19,547,200)	341,866,700
2002	381,258,900	(20,997,500)	360,261,400
2003	408,866,900	(20,905,300)	387,961,600
2004	445,441,100	(26,454,800)	418,986,300
2005	530,369,900	(29,620,227)	500,749,673
2006	681,562,200	(31,812,527)	649,749,673
2007	818,127,000	(29,370,000)	788,757,000
2008	981,752,400	(37,250,973)	944,501,427

- (1) This includes Disabled Vets and Senior Citizen exemptions.
Effective with Fiscal Year 1999, Personal Property was exempted from property tax.
- (2) Each Dollar of assessed value will generate .0003 of a dollar of property tax for the City of Wasilla.

**CITY OF WASILLA
ORDINANCE SERIAL NO. 06-20**

**AN ORDINANCE OF THE CITY OF WASILLA, ALASKA PROVIDING FOR THE
ADOPTION OF THE ANNUAL BUDGET FOR THE FISCAL YEAR 2007 AND
APPROPRIATING FUNDS TO CARRY OUT SAID BUDGET.**

Section 1. Classification. This is a non-code ordinance.

Section 2. Purpose. In accordance with WMC 5.04.020, the Wasilla City Council hereby adopts the Annual Operating Budget for the Fiscal Year 2007 as presented by the Mayor and introduced on May 22, 2006.

Section 3. Federal and state grant funds. Authority to increase or decrease appropriations in response to changes in estimated grant revenues is adopted as follows:

(a) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 exceed the estimates appropriated by this ordinance the affected appropriation is increased by the amount of the increase in receipts.

(b) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 exceed the estimates appropriated by this ordinance the appropriation from city funds for the affected program may be reduced by the excess if the reduction is consistent with applicable federal and state statutes.

(c) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 fall short of the estimates appropriated by this ordinance the affected appropriation is reduced by the amount of the shortfall in receipts.

Section 4. Appropriation. There is hereby appropriated out of the revenues of the City of Wasilla, for the fiscal year beginning July 1, 2006, the sum of \$18,588,754, which includes \$2,685,202 of transfers between funds, to be raised by taxation and otherwise, which sum is deemed by Council to be necessary to defray all expenditures of the City during said budget year to be divided and appropriated in accordance with the attached budget proposal as follows:

General Fund		Special Revenue Funds	
Legislative		Library	\$ 735,235
Council	\$ 197,918	Youth Court	156,416
Clerk	320,911	Asset Forfeiture	-
Mayor		Technology Replacement	89,769
Administration	225,373	Capital Reserve	300,000
General Administration	361,530		
Finance		Permanent Funds	
Finance	648,225	Cemetery	\$ 3,000
MIS	208,940		
Community & Economic Dev.	456,933	Enterprise Funds	
Public Safety		Utility*	
Administration	413,355	Water	
Investigation	462,622	Operations & Transfers	\$ 597,255
Community Policing	2,139,167	Debt Service	307,483
Code Compliance	122,714	Sewer	
Dispatch	1,754,291	Operations & Transfers	679,773
Animal Control	60,000	Debt Service	32,077
Public Works		Total Utility Funds	\$ 1,616,588
Administration	508,484	Airport*	
Roads	983,561	Operations & Transfers	\$ 147,520
Property Maintenance	559,596	Total Airport	\$ 147,520
Museum & Recreation Services		Multi-Use Sports Complex (MUSC)*	
Museum	159,708	Operations & Transfers	\$ 870,947
Recreation	96,996	Debt Service	1,807,556
Recreation Fac. Maint.	496,232	Total MUSC Fund	\$ 2,678,503
Non-Departmental			
Non-Departmental	30,000		
Transfers/Contingencies	2,030,207		
Total General Fund	\$ 12,236,763		

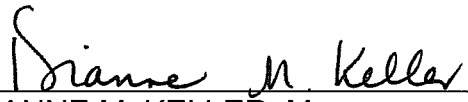
*Does not include depreciation.

Debt Service Funds	
1983 Sewer Assessment District	\$ 10,002
1982 Original Water Bond	17,776
1986 Southside Water District	6,695
Gas Assessment	37,524
General Obligation	433,810
Paving Assessments	119,153

Section 5. Tax Levy. The rate of tax levy on each dollar assessed valuation of taxable property is fixed at 0.0 mills.

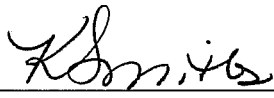
Section 6. Effective Date. This ordinance takes effect July 1, 2006.

ADOPTED by the Wasilla City Council on June 12, 2006.



DIANNE M. KELLER, Mayor

ATTEST:



KRISTIE SMITHERS, MMC
City Clerk

[SEAL]

**CITY OF WASILLA
ORDINANCE SERIAL NO. 06-26**

AN ORDINANCE OF THE WASILLA CITY COUNCIL PROVIDING FOR THE AMENDMENT OF THE FISCAL YEAR 2007 BUDGET BY APPROPRIATING FUNDS TO THE CAPITAL PROJECT AND ENTERPRISE FUNDS FOR CONSTRUCTION PROJECTS.

Section 1. Classification. This is a non-code ordinance.

Section 2. Purpose. In accordance with WMC 05.04.140, the Wasilla City Council hereby adopts the Annual Capital Budget for the Fiscal Year 2007, as presented by the Mayor and introduced on June 13, 2006.

Section 3. Federal and state grant funds. Authority to increase or decrease appropriations in response to changes in estimated grant revenues is adopted as follows:

(a) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 exceed the estimates appropriated by this ordinance the affected appropriation is increased by the amount of the increase in receipts.

(b) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 exceed the estimates appropriated by this ordinance the appropriation from city funds for the affected program may be reduced by the excess if the reduction is consistent with applicable federal and state statutes.

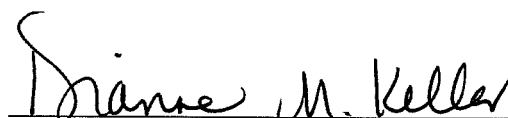
(c) If federal or state grant funds that are received during the fiscal year ending June 30, 2007 fall short of the estimates appropriated by this ordinance the affected appropriation is reduced by the amount of the shortfall in receipts.

Section 4. Appropriation. There is hereby appropriated out of the revenues of the City of Wasilla, for the fiscal year beginning July 1, 2006 and ending June 30, 2007, the sum of \$12,033,276 to be raised by taxation and otherwise, which sum is deemed by Council to be necessary to defray all expenditures of the City during said budget year to be divided and appropriated in accordance with the attached budget proposal for Construction Projects:


Capital Funds:		Enterprise Funds:	
Capital Project	6,919,776	Utility Fund	
Right of Way	20,000	Sewer	1,515,500
Vehicle	225,000	Water	818,000
Roads	2,180,000	Airport Fund	30,000
		Multi-Use Sports Complex	325,000

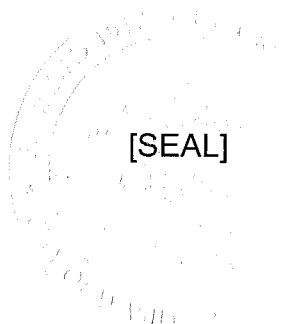
Section 5. Effective Date. This ordinance takes effect July 1, 2006.

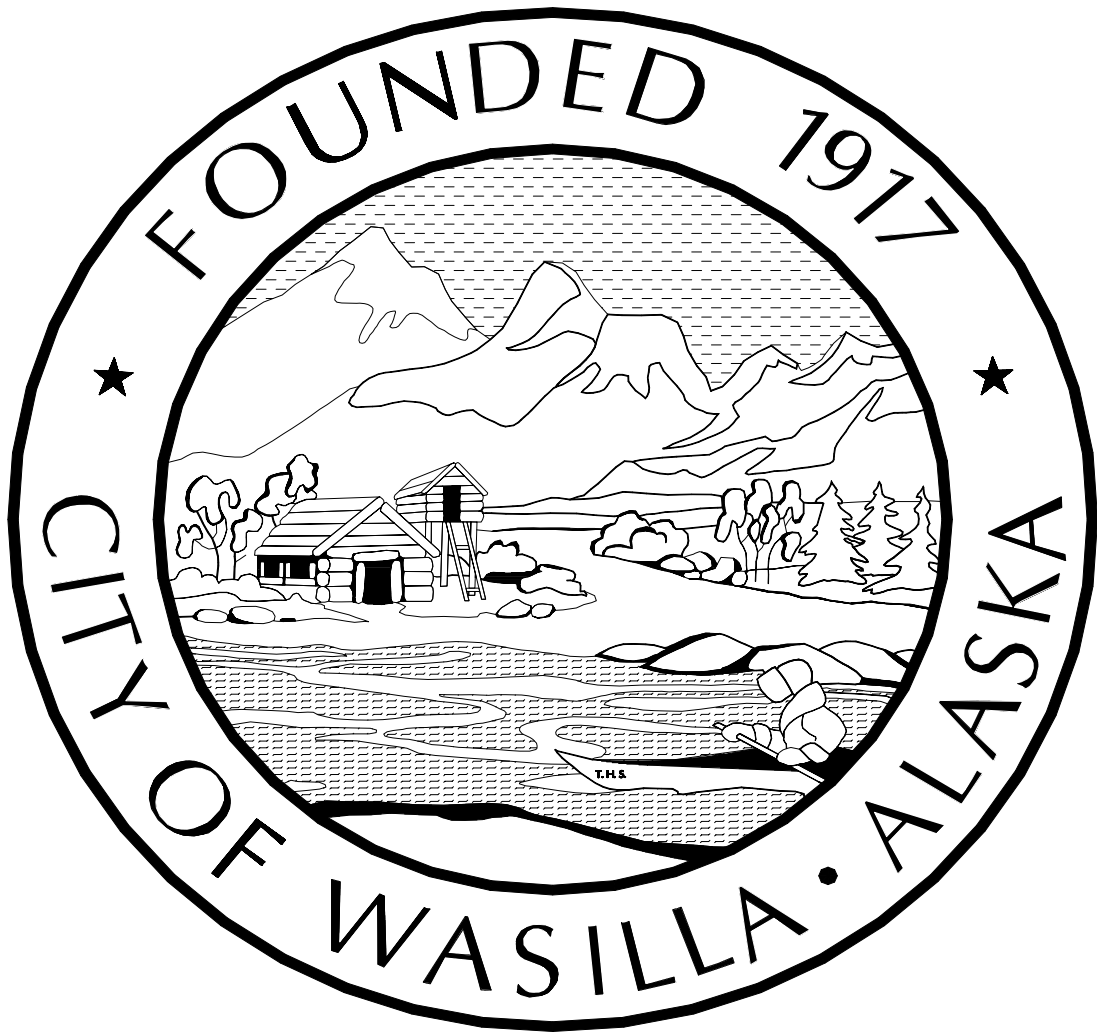
ADOPTED, by the Wasilla City Council on June 26, 2006.


 DIANNE M. KELLER, Mayor

ATTEST:


 KRISTIE SMITHERS, MMC
 City Clerk





GLOSSARY

ADOPTED BUDGET – Refers to the budget amounts as originally approved by the City Council at the beginning of the year and also to the budget document which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

ANNUAL BUDGET – A budget developed and enacted to apply to a single fiscal year.

APPROPRIATION – The legal authorization granted to the legislative body of a government, which permits officials to incur obligations and make expenditures of governmental resources for specific purpose. Appropriations are usually limited in amounts and time they may be expended.

ASSESSED VALUATION - The valuation set upon all real and personal property in the City that is used as a basis for levying taxes. Tax-exempt property is excluded from the assessable base.

ASSESSED VALUE – The fair market value placed on personal and real property owned by taxpayers.

BALANCE BUDGET – An annual budget in which revenue anticipated is equal to or exceeds budgeted expenditures or an annual budget in which a portion of Fund Balance is approved for use to finance a specific capital project or program.

BASIS OF ACCOUNTING - A term referring to when revenues, expenditures, expenses and transfers (and the related assets and liabilities) are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or accrual method.

BUDGET – A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them. Sometimes the term “budget” designates the financial plan presented to the appropriating governing body for adoption and sometimes, the plan finally approved by that body.

BUDGET DOCUMENT – The official written statement prepared by the City’s administrative staff to present a comprehensive financial program to the City Council. The first part provides overview information, together with a message from the budget-making authority and a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past year’s actual revenues, expenditures, and other data used in making the estimates. The third part is composed of personnel and salary schedules, the chart of accounts and a glossary.

BUDGET MESSAGE – A general discussion of the proposed budget presented in writing by the budget-making authority to the City Council. The budget message contains an explanation of the principal budget items, an outline of the City’s experience during the past period and its financial status at the time of the message and recommendations regarding the financial policy for the coming period.

CAPITAL PROJECTS FUND – Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than propriety and trust funds).

CAPITAL OUTLAY – Expenditures that result in the acquisition of items such as tools, desks, machinery and vehicles costing more than \$500 each having a useful life of more than one year and are not consumed through use are defined as capital items.

COMPONENT UNIT – A separate government unit, agency, or nonprofit corporation that is combined with other component units to constitute the reporting entity in conformity with GAAP.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The official annual report of a government including: (a) the five combined financial statements in the combined statement overview and their related notes, (b) combining statements by fund type and individual fund, and (c) account group financial statements prepared in conformity with GAAP and organized into a financial report pyramid. It also includes support schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, required supplementary information, extensive introductory material and detailed statistical sections.

CONTINGENCY – Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

CONTRACTUAL SERVICES – Items of expenditure from services the City receives primarily from an outside company.

DEBT SERVICE FUNDS – Funds established to account for the accumulation of resources for and the payment of general long-term debt principal and interest that resulted from the issuance of bonds.

ENCUMBRANCES – Commitments related to unperformed contracts, in the form of purchase orders or contracts, for goods or services. Used in budgeting, encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures that will result if unperformed contracts in process are completed.

ENTERPRISE FUND – A proprietary fund established to account for operations that are financed and operated in a manner similar to private business enterprises. In this case, the intent of the governing body is that the expenses, including depreciation, of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDITURE – Decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, intergovernmental grants, entitlements and shared revenues.

EXPENSES – Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other government units, and/or other funds.

FIDUCIARY FUND TYPES – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or an agent for individual, private organizations, other government units, and/or other funds.

FISCAL YEAR – The twelve-month period to which the annual operating budget applies and at the end of which a government determines the financial position and results of its operations. The City's fiscal year extends from July 1 to the following June 30.

FUND – A fiscal and accounting entity with a self-balancing set of accounts in which cash and /or other financial resources, all related liabilities and residual equities or balances and changes therein are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The amount by which the reported value of the City’s assets exceeds the reported value of its liabilities in a particular fund.

FUND TYPE – The three broad fund categories of governmental accounting are subdivided into seven fund types. The seven types are general, special revenue, debt services, capital projects, enterprises, internal service and trust and agency.

GENERAL FUND – A type of governmental fund used to account for revenues and expenditures for regular day-to-day operations of the City, which are not accounted for in specific purpose funds. The primary sources of revenue for this fund are local taxes and federal and state revenues.

GENERALLY ACCEPTED ACCOUNTING PRINCIPALS (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general applications, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

GOVERNMENT FUND TYPES – Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities, except those accounted for in the proprietary funds and fiduciary funds. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

INTERFUND TRANSFERS – Amounts transferred from one fund to another fund. This includes reimbursements, residual equity transfers and operating transfers.

INTERGOVERNMENTAL REVENUES – Revenues from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

INVESTMENT – Securities held for the production of income in the form of interest in compliance with the policies set out by the City’s Code of Ordinances.

LAPSE – As applied to appropriations, the automatic termination of an appropriation. Except for indeterminate appropriations and continuing appropriations, an appropriation is made for a certain period of time.

LEVY – To impose taxes, special assessments, or service charges for the support of government activities. Also used to denote the total amount of taxes, special assessments, or service charges imposed by a government.

LIABILITIES – Debt or other legal obligations arising from present obligations of a particular entity, to transfer assets or provide services to other entities in the future as a result of past transactions or events.

MAJOR FUND – A governmental fund or enterprise fund reported as a separate column on the basic fund financial statements. The general fund is always a major fund. Otherwise, major fund are funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all government and enterprise funds for the same item. Any other government or enterprise fund may be reported as a major fund if the government’s officials believe that the fund is particularly important to financial statement users.

MEASUREMENT FOCUS – The accounting convention that determines (1) which assets and which liabilities are included on a government’s balance sheet and where they are reported and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenue and expenses).

MILL - A measure of the rate of property taxation, representing one one-thousandth of a dollar of assessed value.

MILLAGE RATE – The tax rate on property, based on mill(s). A rate of 1 mill applied to a taxable value of \$100,000 would yield \$100 in taxes.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both “measurable” and “available to finance expenditures of the current period”. “Available” means collectable in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Annual operating budgets are essential to sound financial management and should be adopted by every government.

OPERATING TRANSFERS – All Inter-fund Transfers other than residual equity transfers.

ORDINANCE – A formal legislative enactment by the legislative body which, if not in conflict with any highest form of law, has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

OTHER FINANCING SOURCES – Governmental funds, general long-term debt proceeds, land lease payments, land sale payments, proceeds from the sale of fixed assets, operating transfers-in, service charges and fees for governmental services.

OVERSIGHT RESPONSIBILITY – The basic, but not the only, criterion for including a government department, agency, institution, commission, public authority, or other organization in a government unit's reporting entity for general purpose financial reports. Oversight responsibility is derived from the government unit's power and includes, but is not limited to, financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters.

PROGRAM – An organized set of related work activities, which are directed toward a common purpose or goal and represent a well-defined expenditure of City resources.

PROGRAM BUDGET – A budget which structures budget choices and information in terms of programs and their related activities (i.e. repairing roads, treating water, etc), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives) and measures the degree of achievement of program objectives (performance measures).

PROGRAM DESCRIPTION – A program description describes the function of the program, the various activities involved in the program and other pertinent information about the program. It answers the question, "what does this program do?"

PROGRAM GOAL – A program goal is a general statement on the intended effect or purpose of the program's activities. It includes terms such as to provide (a service), to supply (a given need), to control, reduce, or eliminate (an occurrence), to maintain (standards), or to maximize (quality). A goal is not limited to a one-year time frame and should generally not change from year to year. A goal statement describes essential reason for the program's existence.

PROGRAM OBJECTIVE – Objectives are statements of the intended beneficial and/or tangible effects of a program's activities. They are measurable and related to the proposed budget year. They are specific targets toward which a manager can plan, schedule work activities and make staff assignments. Objectives should quantifiably be addressed in terms such as: to increase an activity, to maintain a service level, to reduce the incidence, or to eliminate a problem.

PROPERTY TAX – A tax levied on the assessed value of property.

PROPRIETARY FUNDS – A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises. The only proprietary fund type used by the City is the enterprise funds.

PURCHASE ORDER – A document authorizing the delivery of specified merchandise or the rendering of certain services for a stated, estimated price. Outstanding purchase orders at the end of a fiscal year are called encumbrances.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RETAINED EARNINGS – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE – Increases in the net current assets of a governmental type other than expenditure refunds and residual equity transfers. General long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. Increases in the

net total assets of a proprietary fund type other than expense refunds, capital contributions and residual equity transfers. Operating transfers, as in governmental fund types, are classified separately from revenues.

SALES TAX – A tax levied on retail sales, rentals and service activities.

SPECIAL REVENUE FUND – A fund is used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditure for specified purposes.

TAX RATE – The level at which taxes are levied. For example, a property tax rate may be proposed to be \$0.12 per \$100 of assessed value.

TAX LEVY – The total dollar amount of tax that optimally should be collected based on tax rates and assessed values of personal and real properties.

TAX ROLL – The official list showing the amount of taxes levied against each taxpayer or property. Frequently, the tax roll and the assessment roll are combined, but even in these cases the two can be distinguished.

ACRONYMS

ADA	American Disability Act
CAFR	Comprehensive Annual Financial Report
CIP	Capital Improvement Project
ED	Economic Development
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principals
GAAS	Generally Accepted Auditing Standards
GFOA	Government Finance Officers Association
GASB	Governmental Accounting Standards Board
GO	General Obligation
Mill	Millage
MIS	Management Information Systems
MUSC	Multi-Use Sports Complex
PW	Public Works
SOA	State of Alaska
WMC	Wasilla Municipal Code