

CEMETERY



BUDGET SUMMARY

Mission

The goal is to provide efficient access to cemetery records and quality grounds maintenance to ensure a serene and beautiful setting for all visitors.

Program

The Wasilla Aurora Cemetery is located at Mile 1.1 Wasilla Fishhook Road. The property was deeded to the City in 1980 from the Wasilla Cemetery Association. The cemetery currently has approximately 500 plots. The City has consistently made improvements to the cemetery since its acquisition. Per WMC 13.24.030, it is the intent of the City to sell all lots and to maintain the existing cemetery in perpetuity, with no further acquisitions of land. Funds from the sale of lots are deposited in an irreducible, non-expendable trust accounting fund, the interest of which shall be used exclusively for the maintenance, operation of and capital improvements in the cemetery, with actual operations continuing in the general fund.

Performance Goals, Objectives, and Measures

N/A

Significant Budget changes

In FY2014 the City has sold all plots available. In FY2015 the City funded capital improvements to the City cemetery that included a new sign, road paving and a columbarium. In FY2016, the City purchased back lots from individuals that were no longer in need of them. The columbarium project was completed in FY2016 with the City selling space in the columbarium from that time, the proceeds of which will fund the next columbarium.

Cemetery Permanent Fund: 410

	FY2016 Actual	FY2017 Actual	FY2018 Adopted Budget	FY2018 Amended Budget	FY2019 Adopted Budget	FY2020 Adopted Plan
<u>Assets</u>						
Cash and investments	290,615	298,275	284,645	284,730	302,026	301,937
Accrued interest receivable	-	-	-	-	-	-
Total assets	290,615	298,275	284,645	284,730	302,026	301,937
<u>Fund Balance</u>						
Fund balance - reserve for investment	290,615	298,275	284,560	298,360	297,571	297,482
Revenues:						
Lot sales	1,400	7,400	-	-	-	-
Investment income	-	-	-	-	-	-
Total revenues	1,400	7,400	-	-	-	-
Expenses:						
Capital outlay	-	-	-	-	-	-
Total expenses	-	-	-	-	-	-
Other financing sources - transfers in	-	260	85	85	-	-
Other financing uses - transfers out	-	-	-	-	(789)	(89)
Net change in fund balance	1,400	7,660	85	85	(789)	(89)
Beginning fund balance	289,215	290,615	284,475	298,275	298,360	297,571
Ending fund balance	290,615	298,275	284,560	298,360	297,571	297,482
Nonspendable fund balance:						
Permanent fund principal	290,615	298,275	284,560	298,360	297,571	297,482
Total nonspendable fund balance	290,615	298,275	284,560	298,360	297,571	297,482

DEBT SERVICE FUNDS

Debt Service Funds

Debt Service Funds are used to account for the accumulation of resources for and the payment of general obligation and special assessment debt principal, interest and related cost for Local Improvement Districts (LIDs). Debt incurred by the Enterprise Funds are backed by the revenue generated from the Enterprise Funds and are listed and summarized in the Enterprise Fund section of the operating budget.

In FY2011 the City had paid in-full all its special assessment debt related to projects outside that financed and recorded within the Enterprise Funds. The City then opted to budget for the annual general obligation debt within the General Fund. By these combined efforts, the City currently does not have any Debt Service Funds. Therefore, the information contained in this section is for informational purposes regarding the City's debt policies.

Debt Administration

The City of Wasilla has incurred rapid population growth over the past ten years. The population of the City of Wasilla has increased by over 30% and the population of the Matanuska-Susitna Borough has increased by over 27% in the past ten years. This rapid growth has challenged the City of Wasilla's ability to meet the demands of the residents of the City of Wasilla and the residents of the Matanuska-Susitna Borough to expand public facilities. In order to meet the challenge of expanding public facilities, the City of Wasilla has used three techniques to finance the City of Wasilla's Capital Improvement Program: pay-as-you-go financing, debt financing (issuance of general obligation bonds) and public-private financing (special assessment districts).

The necessity to incur debt in order to finance the Capital Improvement program carries with it the obligation to manage the debt program effectively. Based on this obligation, the City of Wasilla passed an ordinance adopting debt policies (WMC 5.02.040) in Fiscal Year 2002. The objective of the City of Wasilla debt policies is to maintain the City's ability to incur present and future debt at the best interest rates available in amounts needed to finance the Capital Improvement plan without adversely affecting the City's ability to finance essential city services.

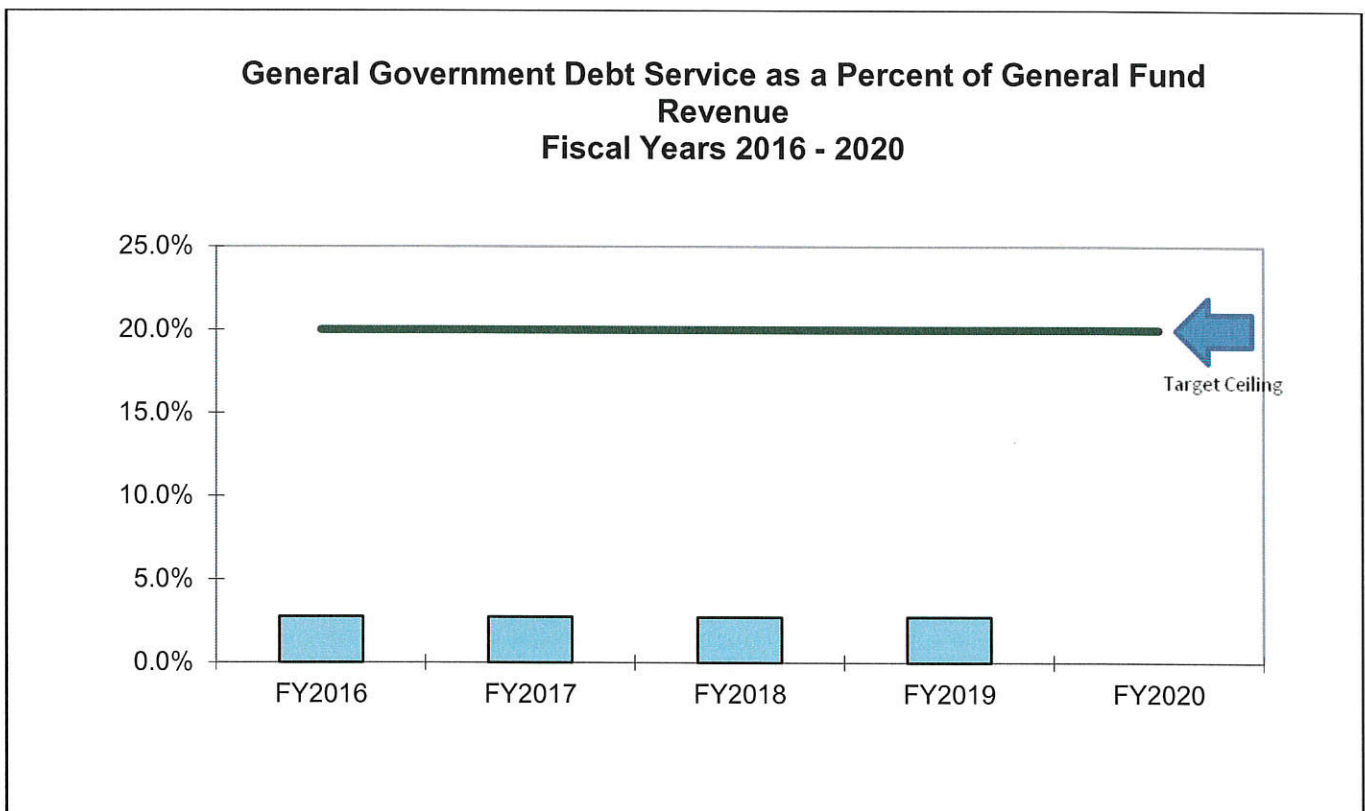
Policy statements include:

- ❑ A five-year capital improvement budget will be developed and updated annually along with corresponding anticipated funding sources.
- ❑ The City will not fund current operations from the proceeds of borrowed funds.
- ❑ Capital projects financed through the issuance of bonded debt will be financed for a period not to exceed the useful life of the project.
- ❑ Target debt ratios will be annually calculated and included in the review of financial trends.
- ❑ Annual general obligation debt service should not exceed 20 percent of annual general fund revenue.
- ❑ The City will maintain good communications about its financial condition with bond and credit institutions.
- ❑ The City will avoid borrowing on tax anticipation and maintain an adequate fund balance.
- ❑ Pay-as you-go financing will be an integral part of each capital program.

Debt Service Funds - Continued

Legal Debt Margin

Under Alaska State Statutes and the City of Wasilla Municipal Code, there is no legal debt limit. The amount of debt outstanding is determined by the residents of the City of Wasilla, and ultimately, by the market place. The City of Wasilla's new debt policy directs management to monitor direct city debt. Management will evaluate general government annual debt service as a percent of General Fund revenue. The target goal is that annual debt service will be less than 20 percent of General Fund revenue. Since the holders of the special assessment bonds have no claims against the City of Wasilla, except for the payments from the special assessments made for the improvements for which the special assessment bonds were issued, the special assessment debt is not included in the annual general debt service. The chart below shows how general government debt service compares to General Fund revenue (not including state and local dispatch contract revenue or other reimbursed revenues) from Fiscal Year 2016 through Fiscal Year 2020.



This chart indicates that the debt service as a percent of General Fund revenue remains constant from Fiscal Year 2016 through Fiscal Year 2020. Currently, the City only maintains a 2018 GO Bond (previously noted as 2016 GO and then previously, 2007 GO Bond) for street improvements scheduled to be paid in full by FY2019. Bond payments are made within the General Fund.

**DEBT SERVICE FUNDS
LONG-TERM DEBT**

Fiscal Year 2019

	Outstanding Balance 6/30/2018	Principal Additions	Principal Reductions	Outstanding Balance 6/30/2019
<u>Governmental Activities</u>				
General Obligation Debt	\$ 405,000	\$ -	\$ 405,000	\$ -
Total	<u>\$ 405,000</u>	<u>\$ -</u>	<u>\$ 405,000</u>	<u>\$ -</u>
<u>Enterprise Activities</u>				
Water Loan Payable	992,700	-	165,450	827,250
	<u>\$ 992,700</u>	<u>\$ -</u>	<u>\$ 165,450</u>	<u>\$ 827,250</u>
Total Governmental Activities and Enterprise Activities	<u>\$ 1,397,700</u>	<u>\$ -</u>	<u>\$ 570,450</u>	<u>\$ 827,250</u>

Fiscal Year 2020

	Outstanding Balance 6/30/2019	Principal Additions	Principal Reductions	Outstanding Balance 6/30/2020
<u>Enterprise Activities</u>				
Water Loan Payable	827,250	-	165,450	661,800
	<u>\$ 827,250</u>	<u>\$ -</u>	<u>\$ 165,450</u>	<u>\$ 661,800</u>
Total Enterprise Activities	<u>\$ 827,250</u>	<u>\$ -</u>	<u>\$ 165,450</u>	<u>\$ 661,800</u>

Debt Service Requirement (GO Debt):

	FY2019	FY2020
General Fund Revenue ⁽¹⁾	15,029,424	14,992,480
Target Goal - less than 20%	3,005,885	2,998,496
Debt Requirement	405,000	-
Target Goal Met As Required	Yes	Yes

⁽¹⁾ Total General Fund Revenue (less) reimbursements

**CITY OF WASILLA
SUMMARY OF DEBT SERVICE PAYMENTS
UNTIL MATURITY**

**Governmental Activities
2018 Refi. GO Bond (General Fund)**

Fiscal Year	Principal	Interest	Total
2019	405,000	8,100	413,100
Total	\$ 405,000	\$ 8,100	\$ 413,100

**Business-Type Activities
Loans (Water Fund)**

Fiscal Year	Principal	Interest	Total
2019	165,450	14,891	180,341
2020	165,450	12,409	177,859
2021	165,450	9,927	175,377
2022	165,450	7,445	172,895
2023-2024	330,900	7,445	338,345
Total	\$ 992,700	\$ 52,117	\$ 1,044,817