

Date Presented to Council: 12/14/2022 + 12/15/2022
 Verified By: [Signature]
 Clerk's Note: Graham absent on 12/15/22

**City of Wasilla
 Informational Memorandum No. 22-18**

Discussion On Goals And Initiatives For Fiscal Year 2024.

Originator: Crystal Nygard, Deputy Administrator
 Date: 12/5/2022

Agenda of: 12/14/2022

Route to:	Department Head	Signature	Date
X	Finance Director	<i>Jaquim Pitt, Controller</i>	12/8/22
X	Deputy Administrator	<i>Crystal Nygard</i>	12/6/22
X	City Clerk	<i>[Signature]</i>	12/8/2022
X	Mayor	<i>Shirley Seiford</i>	12/6/22

Attachments: Fiscal Year 2024 Recommended Goals and Initiatives (9 pages)
 Fiscal Year 2024 Recommended Goals and Initiative – Redline Version From
 Prior Year Goals and Initiatives (11 pages)

Summary Statement: As part of the budget process, the Council develops the City's goals and initiatives. As a means of facilitating the process, the Administration has provided recommended changes to the goals and initiatives that were established in the prior year under Action Memorandum 22-01. Both a clean copy of the recommendations and a redline version are attached.

Based upon discussions held and Council changes, Administration will bring back the final version of the fiscal year 2024 goals and initiatives for legislative approval at the next available regular meeting in January 2023.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Keep local government efficient and accountable to the citizens of Wasilla

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
1	X		X												
2	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
3	X		X												
4	X				X										
5	X			X	X			X	X						

1. The City shall pass a sustainable biannual budget in which operating expenditures will not exceed operating revenue.
2. The City will plan to maintain and improve existing services as reflected by an approved budget for FY2024.
3. The City will maintain a 0.0 mil rate for property tax.
4. Engage and collaborate with local policy leaders to construct initiatives and funding options for large capital community projects with mutual or overlapping interests.
5. Continue employee emergency management training and preparedness planning to ensure continuity and efficient recovery in the event of a disaster. Include discussions with the Matanuska-Susitna Borough Local Emergency Planning Committee (LEPC) and local business groups.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Enhance and expand the City’s technology infrastructure

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
6	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
7	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
8	X		X	X	X										

6. Support proactive planning about technology solutions that can address issues the City faces in day-to-day operations.
7. Support the public with enhanced electronic options such as online forms and payments, audio from City Council and Commission meetings, maps, permitting, social media, and other modes of electronic communication. Options to be scaled based on demand and best practices.
8. Ensure that an adequate amount of funding is allocated to improving technology infrastructure, automation, security, professional services, and talent retention.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Encourage a strong and diverse economic base in the City of Wasilla

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
9	X		X		X		X				X				
10	X		X		X		X				X				
11	X		X		X		X				X				
12	X		X		X		X				X				

9. Complete and approve a Comprehensive Economic Development Strategy (CEDS), with followed-up execution of priority initiatives.
10. Focus on building programs that are Redundant, Resilient, and SMART (specific, measurable, achievable, relevant, and timebound) to attract new economies and investment.
11. Continue to promote and support friendly annexation to enhance business and residential development.
12. Work to maintain and expand local control of factors limiting business development and expansion.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Support a comprehensive long-term capital and fiscal plan to preserve and improve City infrastructure to provide for future growth

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
13	X		X		X						X	X			
14	X		X		X			X	X		X	X	X	X	X
15	X		X								X				
16	X	X	X								X	X			
17	X		X								X				
18	X										X				

13. Develop a comprehensive cost and user fee analysis for current project plans.
14. Establish infrastructure maintenance and replacement reserves.
15. Invest \$1,250,000 (as a benchmark or minimum) in City infrastructure improvements each fiscal year, funding available.
16. Amend Code and/or Policy to allow for Local Improvement Districts (LID) process to support improved street systems and other infrastructure.
17. Expand capacity at the sewage treatment plant and bring online additional drinking water sources.
18. Continue to improve local roads by investing \$1,000,000 as a benchmark or target each fiscal year until all roads are paved.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Develop stable and equitable sources of revenue or methods to accomplish our mission statement

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
19	X		X		X										
20	X		X		X										
21	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
22	X		X	X	X						X				
23	X	X	X		X		X	X			X		X	X	X

19. Build relationships that support continued funding from federal, state, local, and private partnerships to expand City programs.
20. Explore and evaluate the value of a lobbyist.
21. Develop a robust volunteer program to provide resources for new initiatives while reducing costs and encouraging residents to connect with their community.
22. Work collaboratively with local partners to implement shared-service agreements.
23. Explore revenue diversification programs, to include a review of user fees and contractual agreements.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Effectively operate and develop the City enterprise funds to meet community and business needs

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
24	X		X								X				
25	X		X										X		
26	X		X								X				

24. Update the Airport Master Plan to establish a path forward for development.
 - a. Expand the number of airport tie-down spaces and lease lots to accommodate the aviation community and generate additional revenue.
 - b. Increase the ratio (net income) of revenue versus cost for Airport leases.
 - c. To explore the development of a terminal to increase business activity and a FBO (fixed base operator).
25. Increase the ratio (net income) of revenue versus cost for events held at the Curtis Menard Memorial Sports Center for events to include national, state, and regional sporting events; trade shows; conferences and conventions, while maintaining support to local organized sports programs.
26. Review utility rate structure and payments-in-lieu-of-assessment fees to ensure water and sewer funds have suitable reserves while providing a fair rate structure to the customer.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Keep our community safe

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
27	X					X		X	X						
28	X		X					X	X						
29	X		X	X				X	X	X					
30	X		X					X		X					
31	X		X					X		X					
32	X		X					X	X						
33	X							X	X						
34	X		X					X							
35	X										X	X			
36	X							X			X	X			

27. Implement a continuous recruiting program for Police and Dispatch including innovative and customized marketing strategies for both new and lateral candidates.
28. Through grant and local funding, support a robust training program for public safety employees that enhances their skills and allows opportunities for special assignments (Drug Task Force, School Resource Officer, etc.).
29. Enhance and replace essential public safety equipment and technology at the end of its life cycle.
30. Maintain a high-level of police presence in neighborhoods and public areas to enhance the safety of residents and businesses.
31. Increase the size of the reserve officer program.
32. Retain public safety employees by offering a compensation package in line with neighboring communities, career progression, and innovative ideas to mitigate the demands of shift work and 24-7 coverage.
33. Promote community engagement and education through community-oriented programs (Coffee With A Cop, Drug Takeback, etc.).
34. Establish one additional K-9 and handler within the department through local funding or community and corporate partnerships.
35. Install and maintain electronic speed signs near the beginning of each school zone and on Susitna and Railroad Avenues near the Mat-Su Central School.
36. Develop speed moderation programs when supported by community demand.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Preserve and enhance the quality of life for current and future residents and for visitors to our community

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
37	X		X								X	X	X		
38	X		X												
39	X				X							X	X	X	X
40	X														
41	X		X								X	X			
42	X		X								X	X			
43	X										X	X	X		X
44	X										X	X			
45	X										X		X		
46	X										X		X		

37. Allocate funding annually for the preservation and clean-up of lakes and waterways within the City and explore opportunities to enhance recreational activities within City parks.
38. Assign \$100,000 for the land bank for the purpose of positioning the City to purchase land as necessary to enhance the quality of life for residents of the City of Wasilla.
39. Encourage use of the City's parks, museum, and library to promote cultural, recreational programs and events. Expand the park experience through new recreational equipment that appeals to teenagers .
40. Establish a citizen focus group or taskforce when needed.
41. Continue to enhance the structures and the aesthetics of the downtown district.
42. Continue partnership projects to reduce litter in the City.
43. Preserve and enhance the appearance of City-owned structures, such as the historic village, and the Menard Center Sports Complex, while promoting and ensuring their productive use.
44. Establish an invasive weed control program with a goal of eradicating roadside invasive weeds in five years.
45. Establish a program to provide additional security lighting for Nunley Park and decorative tree lighting during the holiday season .
46. Construct new restrooms at Newcomb Park that accommodate demand and beautification priorities of the City.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Implement a comprehensive approach to development

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
47	X						X				X				
48	X						X				X				
49	X						X				X				

47. Relocate the downtown train station stop in coordination with the Main Street Couplet project and develop conceptual plans for the intermodal facility at that site .
48. Continue to fund the necessary investment dollars to update city-wide plans (Comprehensive Plan, Downtown Plan, Water/Wastewater Plan, Comprehensive Economic Development Strategy, Hazard Mitigation Plan, etc).
49. Review and update the City's Official Zoning Map to ensure that properties are zoned properly to encourage the appropriate type of development.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Keep local government efficient and accountable to the citizens of Wasilla

<i>Department(s) Responsible for Supporting Specific Budget Initiative</i>															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
1	X		X												
2	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
3	X		X												
4	X				X										
5	X			X	X			X	X						

1. The City shall pass a sustainable biannual budget in which operating expenditures will not exceed operating revenue.
2. The City will plan to maintain and improve existing services as reflected by an approved budget for ~~FY2023 and~~ FY2024.
3. The City will maintain a 0.0 mil rate for property tax.
4. Engage and collaborate with local policy leaders to construct initiatives and funding options for large capital community projects with mutual or overlapping interests~~Continue annual Tri-Cities meetings to work on items of mutual interest.~~
5. Continue employee emergency management training and preparedness planning to ensure continuity and efficient recovery in the event of a disaster. Include discussions with the Matanuska-Susitna Borough –Local Emergency Planning Committee (LEPC) and local business groups.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: ~~Continue to e~~Enhance and expand the City’s technology infrastructure

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
6	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
7	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
8	X		X	X	X										

6. ~~Expand the City website to improve capabilities and options that are in line with industry capabilities and document management.~~ Support proactive planning about technology solutions that can address issues the City faces in day-to-day operations.
7. Support the public with enhanced electronic options such as online forms and payments, (but not limited to) fillable forms, payments, audio from City Council and Commission meetings, maps, permitting, social media, and other modes of electronic communication opportunities. Options to be scaled based on demand and best practices.
8. Ensure that an adequate amount of funding is allocated to improving technology infrastructure, automation, security, professional services, and talent retention. ~~and use within the City of Wasilla.~~

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Encourage a strong and diverse economic base in the City of Wasilla

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
9	X		X		X		X				X				
10	X		X		X		X				X				
11	X		X		X		X				X				
12	X		X		X		X				X				

- 9. Complete and approve a Comprehensive Economic Development Strategy (CEDS), with followed-up execution of priority initiatives.
- 10. Focus on building programs that are Redundant, Resilient, and SMART (specific, measurable, achievable, relevant, and timebound) to attract new economies and investment.
- ~~9. Encourage businesses in and out of state to locate to, and invest in, the City of Wasilla by actively marketing Wasilla as an attractive business location while working with representatives of local commercial space to attract national and regional vendors.~~
- ~~10.11.~~ Continue to promote and support friendly annexation to enhance business and residential development.
- ~~11.12.~~ Work to maintain and expand local control of factors limiting business development and expansion.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Support a comprehensive Refine and improve the long-term cCapital and fiscal Project Pplan to preserve and improve City infrastructure to provide for future growth

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
13 2	X		X	X	X						X	X			
14 3	X	X	X		X			X	X		X	X	X	X	X
15 4	X		X								X				
16 5	X	X	X								X	X			
17	X		X								X				
18	X										X				

13. Develop a comprehensive cost and user fee analysis for current project plans.

14. Establish infrastructure maintenance and replacement reserves.

~~12-15.~~ Invest \$1,250,000 (as a benchmark or minimum target) in City infrastructure improvements each fiscal year, funding available.

~~13-16.~~ Amend Code and/or Policy to allow for Local Improvement Districts (LID) process ~~as a means to~~ support improved street systems and other infrastructure.

~~14-17.~~ ~~Plan for expanded utility~~ Expand capacity at the sewage treatment plant and bring online additional drinking water sources.

~~15-18.~~ Continue to improve local roads by investing \$1,000,000 as a benchmark or target each fiscal year until all roads are paved.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Develop stable and equitable sources of revenue ~~or methods that will provide the needed funding~~ to accomplish ~~the~~ our mission statement

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
19 6	X		X		X										
20	X		X		X										
21	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
22	X		X	X	X						X				
23	X	X	X		X		X	X			X		X	X	X

- ~~19. Build relationships that support a continuing source of funding from revenue, through federal, state, local, and borough/private partnerships to aid or expand City programs.~~
- ~~20. Explore and evaluate the value of a lobbyist.~~
- ~~21. Develop a robust volunteer program to provide resources for new initiatives while reducing costs and encouraging residents to connect with their community.~~
- ~~22. Work collaboratively with local partners to implement shared-service agreements.~~
- ~~23. Explore revenue diversification programs, to include a review of user fees and contractual agreements.~~

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: ~~Effectively operate and develop~~Continue progress in assuring the efficiency of the City enterprise funds ~~to while ensuring the systems meet community and business needs~~environment and development needs of the citizens and the businesses

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
17 24	X		X								X				
18 25	X		X										X		
19 26	X		X								X				

~~16.24.~~ Expand the number of Airport tie-down spaces and lease lots to accommodate the aviation community and to expand Airport revenueUpdate the Airport Master Plan to establish a path forward for development.

a. Expand the number of airport tie-down spaces and lease lots to accommodate the aviation community and generate additional revenue.

a.b. Increase the ratio (net income) of revenue versus cost for Airport leases.

b.c. To explore the development of a terminal to increase business activity and a FBO (fixed base operator).

~~17.25.~~ Increase the ratio (net income) of revenue versus cost for events held at the Curtis Menard Memorial Sports Center for events to include national, state, and regional sporting events; trade shows; conferences and conventions, while maintaining support to local organized sports programs.

~~18.26.~~ Review utility rate structure and payments-in-lieu-of-assessment fees to ensure water and sewer funds have suitable reserves while providing a fair rate structure to the customer.

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: ~~Continue to provide the citizens with the highest quality of law enforcement service possible in the most efficient and effective manner available~~Keep our community safe

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
27 0	X		X			X		X	X						
28 4	X		X					X	X						
29 2	X		X	X				X	X	X					
30 23	X		X					X		X					
31 24	X		X					X	X	X					
32 25	X		X					X	X						
33 26	X							X	X						
27 34	X		X					X							
35 28	X										X	X			
36 29	X							X			X	X			

~~27.~~ Implement a continuous recruiting program for Police and Dispatch including innovative and customized marketing strategies for both new and lateral candidates.

~~19-28.~~ Through grant and local funding, support a robust training program for public safety employees that enhances law enforcement training to enhance police officers' and dispatchers' their skills and allows opportunities for special assignments (Drug Task Force, , maintain certification programs to include Youth Court, Drug Enforcement, and School Resource Officer, etc.). ~~(established by the Department or required by practice, regulation, or law).~~

~~20-29.~~ Enhance and replace essential public safety equipment and technology at the end of its life cycle~~Update and maintain law enforcement and dispatch equipment and related response capabilities to improve the critical response capacity, safety, and wellbeing of Police Department personnel.~~

~~21-30.~~ Maintain a high-level of police presence~~Utilize highly visible police presence to enhance the safety of residents and businesses by increasing preventative presence and visibility in neighborhoods and public areas~~ to enhance the safety of residents and businesses.

~~22-31.~~ Increase the size of the reserve officer program.

- ~~23. Retain public safety employees by offering a compensation package in line with neighboring communities, career progression, and innovative ideas to mitigate the demands of shift work and 24-7 coverage. Recruit and retain qualified local law enforcement and dispatchers.~~
- ~~24.32. Update and maintain dispatch equipment to improve critical response capacity for police, fire, and emergency services personnel.~~
- ~~25.33. Promote community engagement and education through community-oriented programs (Coffee With A Cop, Drug Takeback, etc.) Update and educate the public on the services provided by MATCOM.~~
- ~~26.34. Establish one additional K-9 and handler within the department through local funding or community and corporate partnerships.~~
- ~~27.35. Install and maintain electronic speed signs near the beginning of each school zone and on Susitna and Railroad Avenues near the Mat-Su Central School.~~
- ~~28.36. Develop a speed moderation programs when supported by community demand on selected roads.~~

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: Preserve and enhance the quality of life for current and future residents ~~of Wasilla~~ and for visitors to ourthis community

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
37 30	X		X								X	X	X		
38 4	X		X												
39 2	X				X							X	X	X	X
40 33	X														
41 34	X		X								X	X			
42 35	X		X								X	X			
43 36	X										X	X	X		X
44 37	X										X	X			
45 38	X										X		X		
46 39	X										X	X	X		

~~29.37.~~ Allocate funding annually for the preservation and clean-up of lakes and waterways within the City and explore opportunities to enhance recreational activities within City parks.

~~30.38.~~ Assign \$100,000 for the land bank for the purpose of positioning the City to purchase land as necessary to enhance the quality of life for residents of the City of Wasilla.

~~31.39. Encourage use of the City's parks, museum, and library to promote cultural, recreational programs and events. Expand the park experience through new recreational equipment that appeals to teenagers. Continue to encourage and promote cultural, recreational programs and events, expand the park experience through new recreational equipment that appeals to teenagers and activities to improve the quality of life of the City's residents and visitors through the use of City facilities such as parks, museums, and library.~~

~~32.40.~~ Establish a citizen focus group or taskforce when needed.

~~33.41.~~ Continue to enhance the structures and the aesthetics of the downtown district.

~~34.42.~~ Continue partnership projects to reduce litter in the City.

~~35.43.~~ Preserve and enhance the appearance of City-owned structures, such as the historic village, and the Menard Center Sports Complex, while promoting and ensuring their productive use.

~~36.44.~~ Establish an invasive weed control program with a goal of eradicating roadside invasive weeds in five years.

~~37.45. Establish a program to provide additional security lighting for Nunley Park and decorative tree lighting during the holiday season. Establish a program to provide additional security lighting for Nunley Park.~~

~~38.46. Construct new restrooms at Newcomb Park that accommodate demand and beautification priorities of the City. Establish a program to provide decorative tree lighting for Nunley Park during the holiday season.~~

Wasilla Budget Goals and Initiatives for Fiscal Year 2024

GOAL: ~~Continue to implement a the Comprehensive Plan approach to development~~

Department(s) Responsible for Supporting Specific Budget Initiative															
	Admin	City Clerk & Records	Finance	MIS	General Admin	Human Resources	Planning	Police	Dispatch	Code Compliance	Public Works	Parks, Property & Roads	Recreation Services	Library	Museum
47 0	X						X				X				
48 1	X						X				X				
49 2	X						X				X				

~~39.47. Relocate the downtown train station stop in coordination with the Main Street Couplet project and develop conceptual plans for the intermodal facility at that site Relocate the downtown train station stop in coordination with the Alaska Railroad and the Alaska Department of Transportation and Public Facilities.~~

~~40.48. Continue to fund the necessary investment dollars to update city-wide plans (Comprehensive Plan, Downtown Plan, Water/Wastewater Plan, Comprehensive Economic Development Strategy, Hazard Mitigation Plan, etc)Update the City's Official Streets and Highways Plan to reflect the changes since the plan's adoption in 2005.~~

~~41.49. Review and /update the City's Official Zoning Map to ensure that properties are zoned properly to encourage the appropriate type of development.~~